

Curriculum Vitae  
April 2023

**Dorothy Cilenti, DrPH, MPH, MSW**

**PERSONAL**

UNC Gillings School of Global Public Health  
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**EDUCATION**

2009           DrPH, Health Policy and Management  
                  University of North Carolina at Chapel Hill

1989           MSW, MPH, Maternal and Child Health  
                  University of North Carolina at Chapel Hill

1985           BS, Cum Laude, Psychology  
                  Duke University, Durham, North Carolina

**Leadership Development**

2015           Executive Champions' Workshop, Society for Organizational Learning North America, Stowe, VT.

2006           Southeast Public Health Leadership Institute, NC Institute for Public Health, Gillings School of Global Public Health, University of North Carolina at Chapel Hill.

2000           Management Academy for Public Health, Kenan-Flagler School of Business, University of North Carolina at Chapel Hill.

1998           The Women's Leadership Program, Center for Creative Leadership, Greensboro, NC.

1996           Maternal and Child Health Leadership Skills, Department of Maternal and Child Health Training Institute, University of Alabama at Birmingham.

1991           Fundamentals of Management, North Carolina Office of State Personnel, Raleigh, NC.

## PROFESSIONAL EXPERIENCE

- 11/22-present Adjunct Professor, Department of Health Policy and Management, UNC Gillings School of Global Public Health, Chapel Hill, NC
- 10/22 – present Clinical Professor, Department of Maternal and Child Health, UNC Gillings School of Global Public Health, Chapel Hill, NC
- 03/21–12/21 Interim Public Health Division Director, Wake County Human Services, Raleigh, NC.
- 05/20-04/21 Director, Maternal Telehealth Access Project, Department of Maternal and Child Health, Gillings School of Global Public Health, University of North Carolina at Chapel Hill. Serve as Principal Investigator of Supporting Providers and Families to Access Telehealth and Distant Care Services for Maternal Health under a one-year CARES Act grant aimed at ensuring that women at highest risk receive quality maternal care services via telehealth during the COVID-19 pandemic.
- 09/19-present Director, Maternal Health Learning and Innovation Center, Department of Maternal and Child Health, Gillings School of Global Public Health, University of North Carolina at Chapel Hill. Serve as Principal Investigator of five-year cooperative agreement from the Maternal and Child Health Bureau, Health Resources and Services Administration. Oversee training and technical assistance to state agencies implementing maternal health innovation programs. Responsible for directing all aspects of the Center, including program planning, implementation, teaching and evaluation.
- 04/19-11/19 Co-interim Public Health Division Director, Wake County Human Services, Raleigh, NC. Conduct public health division program evaluation, lead integration of community health assessment advisory committee with Population Health Task Force, convene and lead infant mortality reduction task force with a focus on health disparities.
- 11/17-present Adjunct Associate Professor, Department of Health Policy and Management, UNC Gillings School of Global Public Health, University of North Carolina at Chapel Hill.
- 07/17-present Fellow, Frank Porter Graham Child Development Institute, University of North Carolina at Chapel Hill
- 02/17-12/17 Interim Health Director, Orange County Health Department, Hillsborough, NC. Perform professional, administrative, and supervisory work in planning, developing, implementing, and directing programs of the agency.
- 11/16-10/22 Clinical Associate Professor, Department of Maternal and Child Health, UNC Gillings School of Global Public Health, Chapel Hill, NC.
- 09/13-present Director, National Maternal and Child Health Workforce Development Center, Department of Maternal and Child Health, Gillings School of Global Public Health, University of North Carolina at Chapel Hill. Serve as Principal Investigator of five-year cooperative agreement from the Maternal and Child Health Bureau, Health Resources and Services Administration. Oversee training and technical assistance to state agencies implementing health transformation. Priority training areas include adaptive leadership and change management, evidence-informed decision making and systems integration.

Responsible for directing all aspects of the National Center, including program planning, implementation, teaching and evaluation.

- 9/13-12/14 Consultant, Department of Community and Family Medicine, Duke University Medical Center, Durham, NC. Write content for <https://www.practicalplaybook.org> highlighting best practices in public health and primary care integration. Assist with creation of population health library consisting of resources and training curricula for primary care medical students and residents.
- 07/13-12/13 Adjunct Faculty, College of Pharmacy and Health Sciences, Campbell University, Buies Creek, NC. Serve as Course Director for Health Policy and Management, a 3-hr graduate-level course offered through MSPH program.
- 03/13-10/13 Senior Investigator, North Carolina Institute for Public Health, University of North Carolina Gillings School of Global Public Health, Chapel Hill, NC. Serve as Principal Investigator for multiple state and federal contracts and ensure that projects and programs meet funder and university requirements. Identify and secure funding for new business opportunities. Develop and maintain relationships with potential funders. Advance the knowledge base and practice of public health by directing public health system research projects with a focus on the North Carolina public health system. Represent and promote the work of the Institute in written and oral presentations to local and national audiences.
- 11/12-10/15 Adjunct Assistant Professor, Public Health Leadership Program, UNC Gillings School of Global Public Health, University of North Carolina at Chapel Hill.
- 11/12-06/15 Accreditation Administrator, North Carolina Local Health Department Accreditation Program, North Carolina Institute for Public Health, University of North Carolina Gillings School of Global Public Health, Chapel Hill, NC.
- 10/11-10/17 Adjunct Assistant Professor, Department of Health Policy and Management, UNC Gillings School of Global Public Health, University of North Carolina at Chapel Hill.
- 06/11-10/11 Interim Health Director, Orange County Health Department, Hillsborough, NC. Performed professional, administrative, and supervisory work in planning, developing, implementing, and directing programs of the agency.
- 01/10-11/16 Clinical Assistant Professor, Department of Maternal and Child Health, UNC Gillings School of Global Public Health, University of North Carolina at Chapel Hill.
- 04/08-12/09 Adjunct Assistant Professor, Department of Maternal and Child Health, UNC Gillings School of Global Public Health, University of North Carolina at Chapel Hill.
- 09/07-02/13 Deputy Director, North Carolina Institute for Public Health, University of North Carolina Gillings School of Global Public Health, Chapel Hill, NC. Responsible for organizational operations, projects and staff, including assurance that Institute is meeting mission. Serve as liaison to School of Public Health and external partners, such as the NC Division of Public Health and the NC Association of Local Health Directors. Oversee the development and implementation of the Institute's fundraising strategy, financial planning, and grantsmanship activities. Manage new grants, projects or programs as appropriate, including budget and staffing to ensure project deliverables.

- 03/05-8/07 Health Director, Alamance County Health Department, Burlington, NC. Responsible for overall operation of the agency, including planning, organizing, implementing, directing, evaluating, and providing leadership in a variety of health programs including various clinics, health education, environmental health, WIC, and dental services. Responsible for budget/financial activities, contract management, and personnel policies and procedures, including staff assignments, hiring, firing, and disciplinary actions. Served as the health department's representative and secretary to the Board of Health. Represented the agency when meeting with state and local government officials, community and service organizations, schools, hospital, and health professionals.
- 10/01-02/05 Health Director, Chatham County Public Health Department, Pittsboro, NC. Managed the overall operation of the agency, including planning, organizing, implementing and evaluating health programs, clinics, environmental health services. Responsible for budget, contracts, and personnel, efficient agency operations and adequate resources for program maintenance and expansion and delivery of comprehensive services to the community. Served as health department's representative and secretary to the Board of Health. Represented the agency in meetings with state and local officials, community organizations, and local boards.
- 09/00-10/01 Deputy Director, Division of Public Health, North Carolina Department of Health and Human Services, Raleigh, NC. Served as administrative services director of the Division of Public Health. Assisted the Division Director in managing and guiding the affairs of the Division. Developed administrative procedures and standards for Division. Directly supervised the Division budget and contracting offices. Advised the Division Director and executive management team on program policy, development, implementation, and financing issues. Interpreted and enforced state and federal regulations and guidelines. Responded for the Director to requests for information from the General Assembly, the Governor's Office, the Secretary, federal funding agencies and advocacy groups. Reviewed legislative and policy options affecting agency and made recommendations to the Division Director on relative benefits and disadvantages.
- 12/98-09/00 Deputy Section Chief, Women's and Children's Health Section, Division of Public Health, Department of Health and Human Services, Raleigh, NC. Served as chief administrative officer for section. Ensured that section's fiscal, contracting and general administrative operations functioned in an effective and efficient manner and complied with applicable federal and state laws, and departmental policies and procedures. Duties included planning, budget preparation and review, policy interpretation, legislative report preparation, and interagency liaison work.
- 06/96-12/98 Head, Maternal Health Branch, Women's Health Section, Division of Women's and Children's Health, North Carolina Department of Health and Human Services, Raleigh, NC. Responsible for programs administered by the Maternal Health Branch. Developed annual Branch work plan goals and objectives; prepared special project grant applications and annual federal MCH Block Grant application; conducted statewide needs assessment to determine local service needs and gaps; developed and implemented programs to meet needs; monitored staff activities relative to development of programs administered by Branch; served as liaison to State Medicaid program on issues related to service provision to pregnant women and families; managed annual budget of 17 million; reviewed and

approved contracts with local providers and other contractors; prepared and disseminated various statistical and financial reports; ensured proper functioning of public health statistical reporting system for maternal health.

07/90-06/96 Public Health Program Manager, Women's and Adolescent Health and Substance Abuse Prevention Services, Division of Maternal and Child Health, Wake County Department of Health, Raleigh, NC. Directed perinatal substance abuse program for four county region. Convened and facilitated multi-agency planning and evaluation team; developed program plan; implemented and managed new system of service delivery for substance-exposed families; wrote state and federal applications for funding; managed budget; executed contracts and monitored contract activities; recruited, trained and supervised staff; directed substance abuse training for local childcare providers; prepared reports and publications.

02/90-07/90 Research Analyst (temporary position), Division of Clinical Trials, Family Health International, Research Triangle Park, NC. Managed the design and implementation of contraceptive clinical trials. Developed files for FDA New Drug Applications and for Investigational Device Exemptions; developed study protocols, training manuals, case record forms and informed consent materials; coordinated medical supplies purchase and inventory control; supervised the daily work of Project Assistant; reviewed error report and load specification for data analysis and prepared interim reports.

08/89-10/89 Consultant, Council on Developmental Disabilities, Raleigh, NC. Evaluated existing systems of care for persons with developmental disabilities. Conducted needs assessment; identified service gaps and barriers to care; presented recommendations in final report.

09/85-04/89 Research Assistant, Department of Medical Allied Health Professions, University of North Carolina School of Medicine, Chapel Hill, NC. Assisted in measurement of psychosocial and health variables for arthritis patients living in rural, lower-income communities. Developed coding schemes; proofed and coded transcripts; input codes.

02/85-08/87 Project Assistant, Division of Clinical Trials, Family Health International, Research Triangle Park, NC. Assisted in applied research of family planning methods to improve maternal health and child survival in developing countries. Edited protocols, instruction manuals and data collection forms; conducted staff training; managed forms flow; monitored and analyzed data using SPSS and SAS; prepared reports and scientific papers.

## **HONORS**

2018 Maternal and Child Health Bureau Director's Award. Presented at the Division of State and Community Health Technical Assistance Meeting, Washington, DC.

2006 North Carolina Public Health Association, Robert S. Parker Leadership Scholarship. Presented at Annual Meeting, New Bern, NC.

1996 Delta Omega, Theta Chapter

1995 North Carolina Public Health Association, Social Work Section, "Outstanding Contributions to Social Work in Public Health". Presented at Annual Meeting, Research Triangle Park, NC.

## **MEMBERSHIPS**

|              |   |
|--------------|---|
| 2015-present | NC Citizens for Public Health                                     |
| 2015-present | American Public Health Association (APHA)                         |
| 2013-present | Association of Maternal and Child Health Programs (AMCHP)         |
| 2001-present | National Association of City and County Health Officials (NACCHO) |
| 1990-present | North Carolina Public Health Association (NCPHA)                  |

## **BIBLIOGRAPHY**

### Books and Chapters

#### Submitted

1. **Cilenti D**, Hernandez N, Jackson A, Michener L, Verbiest S, Castrucci B, Yates L, editors. Practical Playbook III: Working Together to Improve Maternal Health. Oxford University Press. New York, NY. Submitted for publication February 2023.

#### Published

1. **Cilenti D** and Fehrenbach L. Community Change: Collaborative Leadership in Action. In: Risley KY, Welter CR, Castillo G, Castrucci BC, editors. Leading Systems Change in Public Health: A Field Guide for Practitioners. Springer Publishing Company. New York, NY. January 2022  
<https://www.springerpub.com/leading-systems-change-in-public-health-9780826145086.html>  
**DOI:** 10.1891/9780826145093.0014
2. **Cilenti D** and Harris G. Partnerships: Building Blocks for Change. In: Verbiest S, editor. Making Change Happen: Moving Life Course Theory in Action. APHA Press. Washington, D.C. January 2018.
3. **Cilenti D**. Reproductive health. In: Leserman J, editor. In sickness and in health: the status of women's health in North Carolina. Raleigh (NC): Equity; 1993. p. 61-74.

### Peer-reviewed publications

#### Submitted

1. Khairat S, Bozkurt B, Planey A, Ajaz M, Weinstein J, **Cilenti D**, Shea CM. Rural-Urban Differences in Maternal Visits and Care Content, 2016-2018: Potential Opportunities for Telehealth. Submitted to Women's Health Issues May 2023.
2. Aijaz, M., Bozkurt, B., Planey, A.M., **Cilenti, D.**, Khairat, S., Shea, C.M. The Evolution of Health System Planning and Implementation of Maternal Telehealth Services during the COVID-19 Pandemic. Submitted to Telemedicine and e-Health Sept 2022.

#### Published (\* is student-led)

1. Branscomb J, Powis L, **Cilenti D**, Dills J, Chaudhry A. Policy Engagement Framework for Public Health: A Tool to Enhance Maternal and Child Health Workforce Capacity. MCHJ November 2022. <https://doi.org/10.1007/s10995-022-03562-8>
2. Yates L\*, Morgan I\*, Tucker CM, Henderson C, Shuler TO, **Cilenti D**. A Path Towards Reproductive Justice: Incorporating a Reproductive Justice Framework into North Carolina's Improving Community Outcomes for Maternal and Child Health Initiative. MCHJ November 2022. <https://doi.org/10.1007/s10995-022-03563-7>
3. **Cilenti D**, Tissue MM, de Rosset L. Developing and Strengthening the Current and Future MCH Public Health Workforce: Building Capacity, Aligning Systems, and Addressing Emerging Challenges. MCHJ Aug 2022. <https://doi.org/10.1007/s10995-022-03459-6>
4. Calancie L, Batdorf-Barnes A, Verbiest S, White N, Lich K, Corbie-Smith G, Mullenix A, **Cilenti D**. Practical Approaches for Promoting Health Equity in Communities. Accepted for publication MCHJ Aug 2022. <https://doi.org/10.1007/s10995-022-03456-9>
5. Umble K, Powis L, Coffey AM\*, Margolis L, Mullenix A, Fatima H\*, Orton S, Fleming WO, Lich KH, **Cilenti D**. Developing State Leadership in Maternal and Child Health: Process Evaluation Findings from a Work-Based Learning Model for Leadership Development. MCHJ Aug 2022. <https://doi.org/10.1007/s10995-022-03444-z>
6. Coffey AM\*, Powis L, Mullenix A, Rivero V\*, Evans S\*, Fatima H\*, Fleming WO, Lich KH, Orton S, **Cilenti D**, Margolis L. Enhancing Workforce Capacity to Address Complex Challenges: The Impact of the National Maternal and Child Health Workforce Development Center on Title V. MCHJ Aug 2022. <https://doi.org/10.1007/s10995-022-03430-5>
7. Guynn I\*, Simon J, Anderson S, Klamann S\*, Mullenix A, **Cilenti D**, Lich KH. System dynamics modeling in maternal and child health: A tool for supporting MCH workforce in addressing persistent challenges. MCHJ Aug 2022. <https://doi.org/10.1007/s10995-022-03376-8>
8. Griffin L\* and **Cilenti D**. Learning from the Past to Shape the Future for North Carolina's Youngest Children. North Carolina Medical Journal May 2021, 82 (3) 208-213; DOI: 1. <https://doi.org/10.18043/ncm.82.3.208>
9. Schaffer K\*, **Cilenti D**, Urlaub DM, Magee E, Shuler TO, Henderson C, Tucker CM. Using a Collective Impact Framework to Implement Evidence-based Strategies for Improving Maternal and Child Health Outcomes. Published on April 3, 2021 at <https://doi.org/10.1177/1524839921998806>
10. **Cilenti D**. Innovation Theory and Local Health Department Accreditation. AJPH, 2021 Feb: 111(2):183-184. <https://doi.org/10.2105/AJPH.2020.306076>.
11. Calancie L, Frerichs L, Davis M, Sullivan E, White A, **Cilenti D**, Corbie-Smith G, Hassmiller Lich K. Consolidated Framework for Collaboration Research derived from a systematic review of theories, models, frameworks and principles for cross-sector collaboration. PLoS ONE 16(1): e0244501. <https://doi.org/10.1371/journal.pone.0244501>. Published Jan 4, 2021.

12. Wells RS, Yates L\*, Morgan IA\*, deRosset L, **Cilenti D**. Using the Wilder Collaboration Factors Inventory to Strengthen Collaborations for Improving Maternal and Child Health. *Maternal Child Health J*, 2021 25:377-384. Published online 28 Nov 2020. <https://doi.org/10.1007/s10995-020-03091-2>
13. Morgan IA\*, Tucker C, Urlaub D, Shuler TO, **Cilenti D**. Leveraging an Academic-Practice Partnership to Improve Maternal and Child Health Outcomes in North Carolina. *NC Med J*, 2020 Jan/Feb: 81(1), 5-13. <https://www.ncmedicaljournal.com/content/81/1/5>
14. Raskind I, Chapple-McGruder T, Mendez D, Kramer MR, Liller KD, **Cilenti D**, Wingate MS, Castrucci B, Gould E, Stampfel C. MCH workforce capacity: Maximizing opportunities afforded by a changing public health system. *MCHJ* 2019 July: 23 (7), 979-988 DOI: 10.1007/s10995-018-02728-7
15. **Cilenti D**, Issel LM, Wells RS, Link SA, Lich, KH. System Dynamics Approaches and Collective Action for Community Health: An Integrative Review. *Amer Journal of Comm Psych*. 2019 February: 63 (3-4), 527-545 <https://doi.org/10.1002/ajcp.12305>
16. Hillemeier MM, Domino ME, Wells R, Goyal RK, Kum HC, **Cilenti D**, & Basu A. Does maternity care coordination influence perinatal health care utilization? Evidence from North Carolina. *Health Services Research* 2018 August; 53(4): 2368-2383. <https://doi.org/10.1111/1475-6773.12742>
17. Clarke A\*, **Cilenti D**. Developing Collaborative Maternal and Child Health Leaders: A Descriptive Study of the National Maternal and Child Health Workforce Development Center. *Maternal and Child Health Journal* 2018 January: 22 (1), 17-23. DOI 10.1007/s10995-017-2399-4.
18. Handler A, Klaus J, Long-White D, Roth M, Greenleaf R, Sappenfield O, **Cilenti D**. Innovations in Maternal and Child Health: Pairing Undergraduate and Graduate Maternal and Child Health Students in Summer Practica in State Title V Agencies. *Maternal and Child Health Journal* 2018 January: 22 (1): 154-165.
19. Liller KD, Chapple-McGruder T, Castrucci B, Wingate MS, Hilson R, Mendez D, **Cilenti D**, Raskind I. An Examination of the Perceived Importance and Skills Related to Policies and Policy Making Among State Public Health Injury Prevention Staff. *Journal of Public Health Management and Practice* 2018 January/February: 24 (1), 75-80.
20. Margolis L, Mullenix A, Apostolico A, Fehrenbach L, **Cilenti D**. Title V Workforce Development in the Era of Health Transformation. *Maternal and Child Health J* 2017 November; 21 (11): 2001-2007. DOI 10.1007/s10995-2335-7.
21. Wells RS, **Cilenti D**, Issel M. The political economy of a public health case management program's transition into medical homes. *Social Science and Medicine* 2015 October; 145: 98-106.
22. **Cilenti D**, Kum HC, Wells RS, Whitmire JT, Goyal RK, Hillemeier MM. Changes in NC Maternal Health Service Use and Outcomes among Medicaid-enrolled Pregnant Women during State Budget Cuts. *Journal of Public Health Management and Practice* 2015 March; 21(2): 208-13.



23. Schenck AP, Meyer AM, Kuo TM, **Cilenti D**. Building the evidence for decision-making: the relationship between local public health capacity and community mortality. *Am J Public Health*. 2015 Apr;105 Suppl 2:S211-6. doi: 10.2105/AJPH.2014.302500. Epub 2015 Feb 17. PubMed PMID: 25689215.
24. Hillemeier MM, Domino ME, Wells RS, Goyal RK, Kum HC, **Cilenti D**, Whitmire JT, Basu A. Effects of Maternity Care Coordination on Pregnancy Outcomes: Propensity-Weighted Analyses. *Maternal and Child Health Journal* 2015 Jan; 19: 121-127.
25. **Cilenti D**, Brownson RC, Umble K, Erwin PC, Summers RL. Information- seeking behaviors and other factors contributing to successful implementation of evidence-based practices in local health departments. *Journal of Public Health Management and Practice* 2012 Nov; 18(6):571-6.
26. Davis M, **Cilenti D**, Gunther-Mohr C, Baker, EL. Participatory Research Partnerships: Addressing Relevant Public Health System Challenges, *Public Health Reports* 2012 Mar-Apr;127(2).
27. **Cilenti D**, Summers R, Baker EL, Wood B, Harrison LM. North Carolina's Public Health PBRN: Incubating and Testing Innovations in Practice. *Leadership in Public Health* 2011 Summer/Fall; 9(1): 8-9.
28. Hajat A, **Cilenti D**, Harrison LM, MacDonald P, Pavletic D, Mays GP, Baker EL. What predicts local public health agency performance improvement? A pilot study in North Carolina. *J Public Health Manage Pract* 2009 Mar-Apr;15(2):E22-33.
29. Martin SL, Clark KA, Lynch SR, Kupper LL, **Cilenti D**. Violence in the lives of pregnant teenage women: associations with multiple substance use. *Am J Drug Alcohol Abuse* 1999 Aug;25(3):425-40.
30. Martin SL, English KT, Clark KA, **Cilenti D**, Kupper LL. Violence and substance use among North Carolina pregnant women. *Am J Public Health* 1996 Jul;86(7):991-8.
31. **Cilenti D**, Farel A. Identifying infants at risk: North Carolina's High-Priority Infant Program. *Public Health Nurse* 1991 Dec;8(4):219-25.
32. Koetsawangt S, Gates DS, Suwanichati S, Jivasak-Apimas S, Leckyrn NA, **Cilenti D**. Long-term follow-up of laparoscopic sterilizations by electrocoagulation, the Hulka clip and the tubal ring. *Contraception* 1990 Jan;41(1):9-18.
33. **Cilenti D**, Solano A, Aranda C, Feldblum PJ, Lamptey PJ. Four-year follow-up of electrocoagulation and tubal ring sterilizations in Costa Rica. *Int J Gynaecol Obstet* 1988 Jun;26(3):409-12.
34. Chi I, Siemens AJ, Champion CB, Gates D, **Cilenti D**. Pregnancy following minilaparotomy tubal sterilization--an update of an international data set. *Contraception* 1987 Sep;36(3):369.
35. Chi IC, Siemens AJ, Champion CB, Gates D, **Cilenti D**. Pregnancy following minilaparotomy tubal sterilization--an update of an international data set. *Contraception* 1987 Feb;35(2):171-8.

#### Other Publications and Reports

1. **Cilenti D**, Tully K, Woodward S, Hanson P, Stuebe A. Addressing the Maternal Mortality Crisis Through Innovation and Collaboration for Equity. Carolina Public Health Magazine Spring 2022, Chapel Hill, NC. <https://gillings-projects.unc.edu/cph-articles/addressing-the-maternal-mortality-crisis-through-innovation-and-collaboration-for-equity>
2. Umble K, Margolis L, Mullenix A, Powis L\*, Lesak A\*, Fatima H\*, **Cilenti D**. Developing State Leadership in Maternal and Child Health: Best Practices from the National MCH Workforce Development Center. March 2021. Chapel Hill, NC. Available at <https://mchwdc.unc.edu/wp-content/uploads/sites/20881/2021/05/Final-White-Paper-Process-Eval-March-2021.pdf>
3. deRosset L, Verbiest S, **Cilenti D**, Godbolt D, Sheppard K. Maternal Telehealth Access Project (MTAP) Report on Community Grant Program. November 17, 2020. Chapel Hill, NC. Available at [https://maternalhealthlearning.org/wp-content/uploads/2020/11/MTAP\\_Community-Grant-Program-Report\\_FINAL.pdf](https://maternalhealthlearning.org/wp-content/uploads/2020/11/MTAP_Community-Grant-Program-Report_FINAL.pdf)
4. **Cilenti D**, Bennett P. Beyond Year One: Wake County Infant Mortality 2020 Workgroup Report. June 2020. Prepared for Wake County Human Services. Raleigh, NC. Available at <https://s3.us-west-2.amazonaws.com/wakegov.com.if-us-west-2/prod/documents/2020-11/Infant%20Mortality%20Workgroup%20Report%202020.pdf>
5. **Cilenti D**. Reviewing the Evidence: Selecting and Implementing Approaches that Work. August 2016. Digital recording and transcript available at <http://lphswe.unc.edu/evidence-based-practice/>
6. **Cilenti D**, deRosset L, McCracken SM, Smith M, Sanderson M, Tyson M, Pettiford B. Evaluation Protocol for Improving Community Outcomes in Maternal and Child Health. March 2016. Prepared for the NC Department of Health and Human Services, Division of Public Health.
7. **Cilenti D**, Hassmiller-Lich K, Corle S. Moving Toward Alignment of Early Childhood Systems - On-site with Guam. AMCHP PULSE. May/June 2015. Available at <http://www.amchp.org/AboutAMCHP/Newsletters/Pulse/JulAug2015/Pages/Feature2.aspx>
8. Schenck AP, Meyer AM, **Cilenti D**, Kuo TM, Gunther-Mohr C, Harrison LM. New methods and measures to assess the impact of the economic recession on public health outcomes: Study implications. Research Brief. The North Carolina Institute for Public Health. March 2015. Available at <http://sph.unc.edu/nciph/>
9. Schenck AP, Meyer AM, Carpenter W, **Cilenti D**, Kuo TM, Gunther-Mohr C, Long L. Assessing Return on Investment for NC Local Health Departments: Relationship between spending, services and mortality. Research Brief. The North Carolina Institute for Public Health. August 2014. Available at <http://sph.unc.edu/files/2014/09/nciph-assessing-roi-3.pdf>
10. **Cilenti D**, Mullenix A. The National MCH Workforce Development Center: Focusing on Services for Children and Youth with Special Health Care Needs. AMCHP Pulse. July/August 2014. Available at <http://www.amchp.org/AboutAMCHP/Newsletters/Pulse/Archive/2014/MayJune2014/Pages/Feature6.aspx>
11. Mullenix A, Farel A, Chesnut LW, Robl JM, Beckelhimer EE, **Cilenti D**. A Summary of Current Title V Workforce Needs. June 2014. Available at [www.amchp.org/Transformation-Station/Pages/Home.aspx](http://www.amchp.org/Transformation-Station/Pages/Home.aspx)

12. **Cilenti D.** Health Care and State Health Agency Collaboration around Community Health Needs Assessment: North Carolina Public Health/Hospital Collaborative. ASTHO Case Study. April 2013. Available at <http://www.astho.org/north-carolina-chna-case-study/>

## REFEREED PRESENTATIONS

1. Belton I\*, **Cilenti D.** Using Health Equity Impact Assessments to Modify Evidence-Based Strategies within Local Health Departments in North Carolina. North Carolina Public Health Association Educational Conference, April 28, 2022, Asheville, NC.
2. Hanson P, Mullenix A, **Cilenti D.** Innovations in Maternal Health: Bold New State Strategies to Address the National Crisis. 2021 CityMatCH Leadership and MCH Epidemiology Virtual Conference, December 2021.
3. Cannon A, Chapple-Gruder T, Holicky A, Baer C, **Cilenti D,** Tucker C. Peer Learning in Practice: Cross-State Collaboration through a Community of Practice. 2021 CityMatCH Leadership and MCH Epidemiology Virtual Conference, December 2021.
4. Epps D, Anderson R\*, Rookwood A, Redmond A, Tucker C, **Cilenti D,** Williams E, Jackson M. Engaging a Lived Experience Advisory Group in Program Evaluation. 2021 CityMatCH Leadership and MCH Epidemiology Virtual Conference, December 2021.
5. Mullenix A, **Cilenti D,** Lich KH, Guynn I\*, Simon J. Using System Dynamics to Map and Model the Impacts of COVID on MCH Outcomes and Document Your Innovations. 2021 CityMatCH Leadership and MCH Epidemiology Virtual Conference, December 2021.
6. **Cilenti D,** Umble K, Powis L, Coffey A\*, Fatima H, Margolis L, Mullenix A. Developing the Title V MCH Workforce: Lessons learned from the National MCH Workforce Development Center. American Public Health Association Meeting, October 2021, Denver, Colorado.
7. Pathak P\*, Tucker CM, Morgan IA\*, Yates L\*, **Cilenti D,** Shuler T. Barriers to Same-day Placement of Long-Acting Reversible Contraception: Public and Private Sector Providers' Perspectives in North Carolina. American Public Health Association Virtual Meeting, October 2020.
8. Schaeffer K\*, Tucker CM, **Cilenti D,** Urlaub D, Henderson C. Improving Community Health Outcomes for Maternal and Child Health in NC through Collective Impact: A Qualitative Analysis. Poster Presentation. CityMatCH Leadership Virtual Conference, September 2020.
9. Yates L\*, Morgan I\*, Tucker CM, Henderson C, Shuler TO, **Cilenti D.** Moving Towards Reproductive Justice in a State-funded Maternal and Child Health Program. Oral presentation at the 2020 NC Public Health Association Virtual Fall Educational Conference.
10. **Cilenti D,** Monge A, Reese C, Curran A, Fleming O. Application of the Hexagon Tool to Adapt and Scale a Developmental Monitoring Program in Missouri. Global Implementation Conference, September 2019, Glasgow, Scotland.
11. Fleming WO, **Cilenti D,** Monge A, Mullenix A, Margolis L. Developing Feasible and Effective Team Coaching Systems. Global Implementation Conference, September 2019, Glasgow, Scotland.

12. **Cilenti D**, Trierweiler K. Managing Resources to Move the Needle for MCH Impact. AMCHP Annual Conference, March 2019, San Antonio, TX.
13. **Cilenti D**, Blue J, Yates L. Measuring and Optimizing the Success of Cross-Sector Collaborations. CityMatCH Leadership Conference, September 2018, Portland, OR.
14. **Cilenti D**, Anderson SL, Issel M, Lich KH, Wells R. System Dynamics Approaches and Collective Action: An Integrative Review. Poster presentation. AcademyHealth Annual Research Meeting, June 24, 2018, Seattle, WA.
15. deRosset L, Tucker C, **Cilenti D**, Urlaub D. Barriers to increasing access to highly effective reversible contraception: public and private health care providers' perspectives in North Carolina. CityMatCH Leadership Conference and Healthy Start Convention, September 2017, Nashville, TN.
16. Schenck AP, **Cilenti D**. Using health rankings data to educate decisionmakers: A success story from North Carolina. APHA Annual Meeting, November 2016, Denver, CO.
17. DeRosset L, **Cilenti D**, Pettiford B, Tyson M. Improving Community Outcomes for Maternal and Child Health: Lessons Learned in the First Year. North Carolina Public Health Association Annual Educational Conference. September 2016, New Bern, NC.
18. **Cilenti D**, Mullenix A, McLellan SB, Margolis L. Enhancing the Capacity of MCH Leaders to Implement Health Reform. APHA Annual Meeting. November 2015, Chicago, IL.
19. **Cilenti D**. How Healthy are NC's Youngest Children? North Carolina School Nurse Conference. October 16, 2015, Greensboro, NC.
20. **Cilenti D**, Fleming WO, Hassmiller KL, Mullenix A, Margolis L, McLellan SB. Applied Systems and Implementation Science to Support Population Health Outcomes in the Era of Health Reform. Public and Population Health Poster Session. Academy Health Annual Research Meeting. June 15, 2015, Minneapolis, MN.
21. **Cilenti D**, Fleming WO, Hassmiller KL, Mullenix A, Margolis L, McLellan SB. Applied Systems and Implementation Science to Support Population Health Outcomes in the Era of Health Reform. Poster presentation. Keeneland Public Health Systems and Services Research Meeting. April 20, 2015, Lexington, KY.
22. **Cilenti D**, Mullenix A, Hutson R, Kennedy J. Advancing Health Reform Implementation: State Engagement with the National MCH Workforce Development Center. 2015 AMCHP Annual Meeting. January 2015, Washington, DC.
23. **Cilenti D**, Orton S, Hassmiller KL, Link S. Collective Impact through Systems Mapping. 2015 AMCHP Annual Meeting. January 2015, Washington, DC.
24. **Cilenti D**, Hassmiller KL, Orton S. Achieving Collective Impact through Adaptive Leadership and Systems Mapping. 2014 CityMatCH Leadership and MCH Epidemiology Conference. September 2014, Phoenix, AZ.
25. **Cilenti D** and Schenck AP. Assessing Return on Investment for Public Health. North Carolina Public Health Association Annual Educational Conference. September 2014, Wilmington, NC.

26. Wells R, **Cilenti D** and Issel M. How case management staff and mothers experienced a transition to medical homes. Academy of Management Annual Meeting. August 2014, Philadelphia, PA.
27. **Cilenti D** and Mullenix A. Introduction of the National Maternal and Child Health Workforce Development Center. National AHEC Organization Annual Conference. July 2014, Charlotte, NC.
28. Schenck AP and **Cilenti D**. Measuring the return on investment in public health in NC. North Carolina Public Health Association Annual Educational Conference. September 2013, New Bern, NC.
29. Duggan K. and **Cilenti D**. Using the Evidence Base to Improve Local Public Health Practice. National Association of County and City Health Officials Annual Conference, July 2013, Dallas, TX.
30. **Cilenti D**. and Gates H. Hospitals and Public Health Agencies Collaborating to Improve Community Health. Institute for Healthcare Improvement 14th Annual International Summit on Improving Patient Care in the Office Practice and the Community, April 2013, Scottsdale, AZ.
31. Wilfert RA, Alexander LK, **Cilenti D**, Davis MV, Orton SO. Using National Public Health Competency Sets to Build Continuing Education Programs for the Public Health Workforce: The North Carolina Institute for Public Health Approach. 140<sup>th</sup> APHA Annual Meeting and Exposition, October 2012, San Francisco, CA.
32. **Cilenti D**, Wells R., Kum HC Trends in Maternal and Child Health Services and Outcomes During the Economic Recession in North Carolina. North Carolina Public Health Association Educational Conference, September 2012, New Bern, NC.
33. Wells R. and **Cilenti D**. Four Health Departments Experience Implementing Pregnancy Care Management and Care Coordination for Children. North Carolina Division of Public Health Birth Matters Conference, August 2012, Greensboro, NC.
34. **Cilenti D** and Place J. Student Leaders in Practice Program: Student Experiences and New Opportunities for Local Health Departments. North Carolina Public Health Association Annual Meeting, September 2011, Charlotte, NC.
35. **Cilenti D**. Health Department Partnerships: Collaboration with Local Healthcare Providers. North Carolina Public Health Association Annual Meeting, Sept 2011, Charlotte, NC.
36. Ammerman A, **Cilenti D**, Harrison CM. Using Evidence-based Strategies in Public Health. North Carolina Public Health Association Annual Meeting, Sept 2011, Charlotte, NC.
37. **Cilenti D**, Nelson D. Community Health Assessment Needs, National Network of Public Health Institutes Annual Conference, Ten Years of Innovations in Public Health: A Lifetime of Healthier Communities, May 17-18, 2011, New Orleans, LA.
38. **Cilenti D**. Practice Based Research Networks II Presentation, Session 3.A: How Local Health Departments in North Carolina are Sustaining Maternal and Child Care Coordination in the Face of Changing Medicaid Policies, Keeneland Conference April 13, 2011, Lexington, KY.

39. **Cilenti D.** Public Health Partnerships Presentation, Session 4.D: Local Health Department Partnerships for Maternal and Child Health, 2011 Keeneland Conference April 13, 2011, Lexington, KY.
40. Davis MV, Cannon MM, **Cilenti D**, Bowling JM. Improving understanding of what drives local health department performance, Academy Health Public Health Systems Research Interest Group Meeting, June 29, 2010. Boston, MA. Presentation available at <http://www.academyhealth.org/files/phsr/PHSR10Davis.pdf>.
41. Davis MV, Bowling JM, Cannon MM, **Cilenti D**. Accreditation outcomes: choosing the right indicators, Keeneland Public Health Systems and Services Research Conference, April 21, 2010, Lexington, KY. Presentation available at <http://www.publichealthsystems.org/media/file/Davis1D.pdf>.
42. **Cilenti D.** The impact of North Carolina local public health agency accreditation on public health performance, American Public Health Association Annual Meeting, Philadelphia, PA, November 2009.
43. **Cilenti D.** Impact of accreditation on performance and capacity of local health departments, NCPHA Annual Meeting, Asheville, NC, September 2009.
44. **Cilenti D.** The effect of local public health agency accreditation on performance of North Carolina health departments. National Association of City and County Health Officials Annual Meeting, Orlando, FL, July 2009.
45. **Cilenti D.** The impact of North Carolina local public health agency accreditation on public health performance. Public Health Systems and Services Research 2009 Keeneland Conference, Lexington, KY, April 2009.
46. Macon-Harrison L, Hajat A, **Cilenti D**, Baker, EL. Public Health Workforce, Agency Capacity, and Performance. What predicts local public health agency performance improvement? NACCHO Annual Meeting, San Francisco, CA, September 2008.
47. Macon-Harrison L, **Cilenti D**, McDonald P, Davis M, Rybka TP, Vukoson JK, Stevens R. Academic health departments: Enhancing local health departments' capacity as learning organizations through cooperation with academic institutions. American Public Health Association Annual Meeting, Washington, DC, November 2004.
48. Martin SL, Andersen KL, Lynch SR, **Cilenti D**, Kupper LL. Domestic violence and substance use among pregnant adolescents. American Public Health Association Annual Meeting, San Diego, CA, October 1995.
49. Martin SL, Ballard T, **Cilenti D**, Capps J, Givens J. Domestic violence during pregnancy. 22nd Annual Regional Conference on Maternal and Child Health, Family Planning, and Services for Children with Special Needs, Asheville, NC, May 1995.
50. Martin SL, English KT, Anderson K, **Cilenti D**, Lynch SR, Kupper LL. Domestic violence and substance use among pregnant women in North Carolina. 5th Annual Governor's Institute on Alcohol and Substance Abuse Conference, Greensboro, NC, February 1995.

51. Martin SL, English KT, Andersen K, **Cilenti D**, Kupper LL. Violence and substance use among pregnant women. American Public Health Association Annual Meeting, Washington, DC, October 1994.
52. Abernathy D, **Cilenti D**, Cluderay R, Doolen A, Hartman K, Janes C, Layne N, Osborne R, Peuschel J, Sharpe MJ, Shepherd W, Travis D. North Carolina's response to perinatal substance abuse: innovative approach to interagency, interdisciplinary cooperation at the community level. 5th Annual National Conference on Drugs, Alcohol, Pregnancy and Parenting, Chicago, IL, December 1992.
53. Doolen A, Janes C, Travis D, Letchworth K, Cluderay R, **Cilenti D**, Sharpe MJ. Interagency cooperation in developing a continuum of care for pregnant substance users. 6th Annual Addiction: Focus on Women Conference, Asheville, NC, May 1992.

## OTHER PRESENTATIONS

1. **Cilenti D**. Future of Public Health: Activities in the Academy. North Carolina Public Health Association Educational Conference, April 27, 2022, Asheville, NC.
2. **Cilenti D**. Infant Mortality Rate in African American Women. March of Dimes Ready for Life North Carolina, February 23, 2021, Raleigh, NC.
3. **Cilenti D**, Mullenix A. Improving Onboarding of New Subrecipients. Title X Leadership Institute, June 2020, Chapel Hill, NC.
4. **Cilenti D**. Introduction to Results-based Accountability. Live Well Wake Conference, January 2020, Raleigh, NC.
5. Dawson BB, **Cilenti D**. Brokering Relationships. Implementation Science Summer Institute, June 2018, Chapel Hill, NC.
6. **Cilenti D**, deRosset L, Tucker C, Fleming WO, Schroeder J, Mullenix A, Henderson C, Urlaub D. Using Evaluation Data, Collective Impact, and Implementation Science to Improve Community Outcomes for Maternal and Child Health. NC Public Health Association Annual Meeting, September 2017, Asheville, NC.
7. **Cilenti D**. Appreciative Inquiry: A Positive Form of Change Management to Achieve Desired Outcomes. CityMatCH MCH Leadership Conference and Healthy Start Convention, September 2017, Nashville, TN.
8. **Cilenti D**. Creating and Implementing a Personal Development Strategy to Achieve Greater Personal and Professional Satisfaction. North Carolina Public Health Association Social Work Section Webinar Series, May and June 2017, Raleigh, NC.
9. **Cilenti D**. Developing the Workforce to Implement Evidence-based Strategies. Maternal and Child Health Bureau, Division of State and Community Health Technical Assistance Meeting. December 2016, Washington, DC.
10. **Cilenti D**. Opportunities for Public Health Social Work in Governmental Public Health Agencies. Leadership in Public Health Social Work Education Summit. October 2016, Pittsburgh, PA.

11. **Cilenti D**, Matthews G, Spade J. Meeting Requirements for Collaborative Community Health Needs Assessments: Summary of IRS and Local Public Health Accreditation Requirements and Recommended Practices. NC Institute for Public Health Webinar. September 24, 2015, Cary, NC.
12. **Cilenti D**. Establishing Effective Partnerships for MCH Population Health. National MCH Workforce Development Center's Population Health Academy. August 28, 2015, Denver, CO.
13. **Cilenti D**, Orton S, Hassmiller KL, Link S. Collective Impact through Systems Mapping. Field Instructors' and Task Supervisors' Appreciation Conference. UNC School of Social Work. May 12, 2015, Chapel Hill, NC.
14. **Cilenti D**. Local Health Department Accreditation. Eastern District NCPHA Annual Meeting. May 7, 2015. New Bern, NC.
15. **Cilenti D**. How Healthy are North Carolina's Mothers and Infants? NC Joint Appropriations Committee on Health and Human Services. March 18, 2015, Raleigh, NC.
16. **Cilenti D**. How Healthy are North Carolina's Children? NC Joint Appropriations Committee on Health and Human Services. March 5, 2015, Raleigh, NC.
17. Wells RS and **Cilenti D**. Changes in North Carolina Maternal Health Service Use and Outcomes Among Medicaid-enrolled Pregnant Women During State Budget Cuts. Academy Health Public Health Services and Systems Research Close-Up Briefing. October 2014, Washington, DC.
18. **Cilenti D**, Morrow J, James C. WIHI: Community Health Needs Assessments Part 2: Lessons from North Carolina. Audio broadcast Institute for Healthcare Improvement, April 2013.
19. **Cilenti D**. Moving from Direct Services to Infrastructure Building in Public Health: Implications for Leadership and Accountability. Maternal and Child Health Public Health Leadership Institute (MCH PHLI) Webinar, March 2013, Chapel Hill, NC
20. **Cilenti D**. and Deere D. Distance Learning in Response to the 6 I's: How to Promote Interdisciplinary Education and System Integration. Health Resources Service Administration (HRSA) National Maternal and Child Health (MCH) Bureau First Fridays Webinars, March 2013.
21. **Cilenti D**. Introduction to Cultural Competency and Title VI. 40<sup>th</sup> Anniversary North Carolina AHEC, February 2013, Surry County (Dobson), NC.
22. **Cilenti D**. North Carolina's Public Health/Hospital Collaborative. Trust for America's Health Meeting, May 2012, Washington, DC.
23. **Cilenti D**. North Carolina Public Health Practice-Based Research Network (NCPBRN). North Carolina Public Health Association Spring Educational Conference, May 2012, Raleigh, NC.
24. **Cilenti D**. North Carolina Public Health Leaders in Practice: A Response to County Health Rankings. North Carolina Public Health Association Educational Conference, May 2012, Raleigh, NC.
25. Nelson D and **Cilenti D**. Community Health Needs Assessment. Healthy Carolinians Community Health Assessment Institute, Feb 2012, Greensboro, NC.



26. **Cilenti D.** Community Health Needs Assessment: Reaching the Vision. North Carolina State Health Director's Conference, Jan 2012, Raleigh, NC.
27. **Cilenti D.** Community Health Assessment: Public Health and Hospital Collaboration regarding ACA requirements. North Carolina SOPHE Annual Meeting, October 2011.
28. **Cilenti, D.** Taking the lead with challenges, changes and great expectations. North Carolina Public Health Association Annual Education Conference, Research Triangle Park, NC, September 2007.
29. Tong R, **Cilenti D**, Rosoff P, Sanders III GL, Silberman P. Panel discussion: ethics and pandemic flu. 2007 North Carolina State Health Director's Conference, Raleigh, NC, January 2007.
30. Martin SL, Anderson KL, Lynch SR, **Cilenti D**, Kupper LL. Family violence and substance use among pregnant women. Fourth International Family Violence Research Conference, Durham, NH, July 1995.
31. **Cilenti D**, Johnson M, Sharpe MJ. Perinatal substance abuse. Annual Women, Infant and Children (WIC) Conference, Raleigh, NC, October 1993.

## TEACHING ACTIVITIES

### Courses Taught

- |          |   |
|----------|---|
| MHCH 710 | Leadership in Maternal and Child Health (Co-faculty with Rebecca Greenleaf (Spring 2023) (9 students)   |
| MHCH 745 | Applied Methods for Health Transformation Implementation in MCH (Co-faculty with Leslie deRosset (Fall 2022) (8 students)   |
| MHCH 710 | Leadership in Maternal and Child Health (Co-faculty with Rebecca Greenleaf (Spring 2022) (8 students)   |
| MHCH 710 | Leadership in Maternal and Child Health (Co-faculty with Rebecca Greenleaf (Spring 2020) (8 students)   |
| SPHG 722 | Designing, Implementing and Evaluating Public Health Solutions (Co-faculty with Alexander Lightfoot, Michael Fisher and Christine Tucker) (Spring 2019) (144 students)  |
| MHCH 745 | Applied Methods for Health Transformation Implementation in MCH (Co-faculty with Rebecca Greenleaf (Fall 2019) (12 students)<br>Applied Methods for Health Transformation Implementation in MCH (Co-faculty with Rebecca Greenleaf (Fall 2018) (15 students)<br>Applied Methods for Health Transformation Implementation in MCH (Co-faculty with Rebecca Greenleaf (Fall 2017) (12 students)<br>Applied Methods for Health Transformation Implementation in MCH (Co-faculty with Rebecca Greenleaf) (Spring 2017) (23 students) |
| MHCH 700 | Program Planning and Evaluation in MCH (Spring 2018) (19 students)  |

- MHCH 680 Global Sexual and Reproductive Health (Spring 2017) (51 students)  
 Global Sexual and Reproductive Health (Spring 2016) (51 students)  
 Global Sexual and Reproductive Health (Spring 2015) (73 students)
- HPM 611 Public Health Concepts Course (Co-faculty with Jim Porto and Kristen Hassmiller-Lich)  
 (Summer 2016) (28 students)  
 Public Health Concepts Course (Co-faculty with Jim Porto and Kristen Hassmiller-Lich)  
 (Summer 2015) (36 students)  
 Public Health Concepts Course (Co-faculty with Jim Porto and Kristen Hassmiller)  
 (Summer 2014) (47 students)  
 Public Health Concepts Course (Co-faculty with Jim Porto and Kristen Hassmiller)  
 (Summer 2013) (56 students)  
 Public Health Concepts Course HPM 611 (Co-faculty with Jim Porto and Kristen Hassmiller)  
 (Summer 2012) (49 students)
- MHCH 890 Special Topics in Maternal and Child Health (Spring 2014) (5 students)
- MHCH 890 Public Health, Mental Health, and Behavioral Health: A Systems Integration  
 Perspective. (Summer 2013) (7 students)
- MHCH 702 Foundations in MCH Co-Faculty (Spring 2011) (30 students)
- MHCH 740 Integrating Public Health, Mental Health, and Addiction Prevention and Treatment for Women:  
 A Life Course Perspective (Co-faculty with Sherri Green) (Spring 2011) (16 students)

Other lectures taught

- MHCH 702 Health in All Policies (Spring 2019)
- SPHG 600 Local Public Health (Spring 2017)
- MHCH 701 Contraception and Family Planning: A Systems Perspective (Fall 2016)
- MHCH 700 Program Planning and Evaluation in MCH - Reviewing the Evidence: Selecting & Implementing  
 Approaches that Work (Fall 2016)
- MHCH 700 Program Planning and Evaluation in MCH - Reviewing the Evidence: Selecting & Implementing  
 Approaches that Work (Spring 2016)
- MHCH 712 Program Assessment in MCH (Spring 2015)
- MHCH 700 Program Planning and Evaluation in MCH - Reviewing the Evidence: Selecting & Implementing  
 Approaches that Work (Spring 2015)
- MHCH 712 Preceptor (Spring 2014)
- HPM 963 Program Evaluation for Health Leaders: Design and Data Collection (2012-2013)
- MHCH 700 Program Planning & Evaluation in MCH. Reviewing the Evidence: Selecting & Implementing  
 Approaches that Work (2012-2013)
- MHCH 712 Preceptor (Spring 2013)
- MHCH 712 Preceptor (Spring 2012)
- MHCH 712 Preceptor (Spring 2011)
- MHCH 700 Reviewing the Evidence: Selecting and Implementing Approaches that Work (October 24, 2011)
- HPM 730 Public Health is Global (September 13, 2011)
- MHCH 712 Preceptor for Kristen Brugh, Anna Bauer, Erica Hamilton (Spring 2010)
- MHCH 700 Reviewing the evidence: selecting intervention approaches (October 19, 2009)
- HPM 350 The public health system in the US and North Carolina (September 23, 2009)

Mentor for Postdoctoral Fellow

Lindsey Yates (PhD) (2021-present)

Academic mentor and primary reader for master's papers of MCFH students

Leigha Mills (MPH) (2022-present).

Jasmine Hodges (MPH) (2021-2023).

Quaana Lake (MPH) (2021-2023).

Emily Lane (MPH) (2021-2023).

Abigail O'Keefe (MPH) (2021-2023).

Siani Antoine (MPH) (2020-2022).

Implementation Guidance for Family Medicine, OB/GYN and Pediatric Outpatient Facilities: ABM Clinical Protocol #14: Breastfeeding-Friendly Physician's Office-Optimizing Care for Infants and Children

Cameron Thomas (MPH) (2020-2022).

Reducing Youth Recidivism through the F.R.E.S.H. Start Youth Initiative

Vanessa Rivero (MPH) (2019-2021).

Implementing Kidzu Children's Museum Supported Playgroups to Promote and Improve Equitable Early Childhood Learning Opportunities and Caregiver Efficacy.

Kiersten Little (MPH) (2018-2020).

Integrated Behavioral Care Models: Improving the screening and treatment of perinatal mood and anxiety disorders.

Lia Garman (MPH) (2018-2020)

A situational analysis of Title X and the projected impact of 2019 funding and regulation changes on reproductive and sexual health service utilization among U.S. adolescents.

Elizabeth Byrum (MPH-MSW) (2018-2019)

A study of the effect of a brief school-based intervention on stress and self-harming behaviors among Mexican youth.

Carolyn Brandt (MPH-MSW) (2018-2019)

A gender-sensitive analysis of refugee perspectives on social work interventions during the first five years after resettlement in the United States

Jessica Huey (MPH-MSW) (2017-2018)

Demographics and Outcomes of Service Recipients of a Perinatal Health Worker Program in the District of Columbia

Jazmin Monroe (MPH-MSW) (2017-2018)

Academic Stress Reduction Curriculum: A review of the supporting literature and description of the curriculum developed

Benjamin Rosado (MPH-MSW) (2017-2018)

Trauma-Informed Considerations for Direct-Service Practitioners and Organizations Supporting Central American Unaccompanied Minors: Perspectives from Key Informants in the Field

Aubrey Holleman (MPH-MSW) (2017-2018)

D.C. Perinatal Mental Health Environmental Scan Plan

Julia Barfield (MPH-MSW) (2016-2017)

Facilitators and barriers of improved sanitation in Pune, India.

Ana Cabello de la Garza (MSPH-MSW) (2016-2017)

The Mexican Migrant Mothers' Health Miracle.

Aileen Aylward (MPH-MSW) (2015-2016)

Exploring Wellness Among Childcare Staff in North Carolina: Creating a Culture of Health for Adults and Young Children.

Rebecca Brandt (MSPH-MSW) (2015-2016)

Examining Application of the Whole School, Whole Child, Whole Community Framework within Thomasville City School District.

Anole Halper (MPH-MSW) (2015-2016)

Developing Trauma-Informed Healthcare Training.

Kelsey White (MPH-MSW) (2015-2016)

Substance Use and Resettled Refugees: Emerging Evidence and Implication for Practice.

Sara Harwood (MPH-MSW) (2015-2016)

Assessing Drivers of Positive Youth Development in India: The Case of Gender Equity and Reproductive Health Interventions.

Kathryn Starr (MPH) (2014-2016)

A Qualitative Study on U.S. Maternal and Child Health Skills Perceived as Critical to Achieving National Performance Measures.

Tracey Zola (MSPH) (2014-2015)

A review of recent dissemination and implementation literature and its potential application for the "Protect Them ©" project.

Lindsay Breithaupt (MPH) (2013-2014)

Household-level water, sanitation, and hygiene behaviors and the impact on child health in the Makungwa region of the Eastern Province of Zambia.

Holly Krohn (MPH) (2013-2015)

The impact of the North Carolina pregnancy medical home program on rates of primary cesarean delivery among Medicaid beneficiaries: 2011-2013.

Susannah Zietz (MPH) (2012-2014)

“Nobody Teases Good Girls” A qualitative study on perceptions of sexual violence and harassment among young men in the slums of Mumbai.

Kate Garand (MPH) (2012-2013)

Religion, religiosity and the contraception mandate.

Pam Shields (MPH) (2011-2013)

Systems thinking and policy implications for family planning.

Amanda Allman (MSPH-MSW) 2011-2012

A comprehensive, integrated approach to women’s health: a case for integrating primary care, mental health and addictions care systems, complete with a compendium of resources for bridging the public health and mental information needs of the maternal child health care workforce.

Erin O’Quinn (MPH-MSW) 2011-2012

Community health assessment as a core function of public health: how the Affordable Care Act changes the assessment process: A case study on collaborative community health assessment.

#### Second Reader for Other SPH Master’s Papers

|             |   |
|-------------|---|
| Fall 2018   | Masters paper reader for Erica Brierley (PHLP)                    |
| Summer 2016 | Masters paper reader for Glamarys Acevedo                         |
| Spring 2016 | Masters paper reader for Elyse Keefe                              |
| Spring 2015 | Masters paper reader for Paula Carazo                             |
| Fall 2015   | Masters paper reader for Camila DeSalvo-Lewis                     |
| Spring 2014 | Masters paper reader for David Toole (HPM)                        |
| Fall 2013   | Master’s paper reader for Kathryn Melvin                          |
| Summer 2013 | Masters paper reader for Tara Ilsley (MCH)                        |
| Spring 2013 | Masters paper reader for Claire Thomson (PHLP)                    |
| Spring 2012 | Masters paper reader for Mirna Rauda (MCH), Matthew Schnupp (HPM) |

#### Undergraduate Students Advised

Faculty advisor for McNair Scholar HPM undergraduate student Alina Clarke (2015-2016) Developing Collaborative Maternal and Child Health Leaders: An Evaluation of the National Maternal and Child Health Workforce Development Center, graduated May 2016

#### Committee Member for MCFH and Other SPH Doctoral Students

|             |   |
|-------------|---|
| Spring 2023 | Serving on doctoral dissertation committee for Rodney Jenkins (HPM)     |
| Fall 2022   | Serving on doctoral dissertation committee for Jeneane Moody (UIC)      |
| Fall 2022   | Chair of doctoral dissertation committee for Ellison Henry (MCH)        |
| Spring 2022 | Serving on doctoral dissertation committee for Karl Johnson (HPM)       |
| Spring 2022 | Served on doctoral dissertation committee for Karla Hoppmann Buru (HPM) |
| Spring 2021 | Serving on doctoral dissertation committee for Athena Cross (HPM)       |
| Spring 2021 | Served on doctoral dissertation committee for Lisa Strader (HPM)        |

|             |  |
|-------------|--|
| Spring 2019 | Served on doctoral dissertation committee for Claude Jacobs (HPM)    |
| Spring 2019 | Served on doctoral dissertation committee for Elizabeth Daly (HPM)   |
| Spring 2014 | Faculty advisor for MD-MPH graduate student Eze Okeagu (PHLP)        |
| Spring 2014 | Served on doctoral dissertation committee for Sue Lynn Ledford (HPM) |
| Spring 2013 | Faculty advisor for MD-MPH graduate student Claire Thomson (PHLP)    |
| Spring 2013 | Served on doctoral dissertation committees for Lisa Oxendine (HPM)   |
| Spring 2013 | Served on doctoral dissertation committee for Mollie Williams (HPM)  |
| Spring 2012 | Served on John Weisman's (HPM) dissertation committee                |

Other

|             |   |
|-------------|---|
| 2022-2023   | Supervised MCH students Emily Lane, Brittany Hinnant, Zoe Henderson             |
| 2021-2022   | Supervised MCH students Emily Lane, Imani Belton, Brittany Hinnant              |
| 2020-2021   | Supervised MCH doctoral student Julia Reddy                                     |
| 2018-2020   | Supervised MCH doctoral student Shara Evans                                     |
| 2018-2020   | Supervised MCH doctoral student Isabel Morgan                                   |
| 2016-2021   | Supervised HPM doctoral student Lindsey Yates                                   |
| 2020-2021   | Supervised MCH students Ariel Lewis, Caroline Nyheim                            |
| Spring 2013 | Supervised MCH students Amanda Allman, Leigh Tally, and Seri Link               |
| 2011-2012   | Supervised Matthew Schnupp (HPM) and Michelle Ralston (HBHE) student assistants |

**CONTRACTS AND GRANTS**

Active

|                       |  |
|-----------------------|--|
| June 2022– May 2023   | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$24,000<br>Funding Body: Guilford County<br>P.I.: Dorothy Cilenti   |
| Sept. 2021-Aug. 2026  | National Maternal and Child Health Workforce Development Center<br>Total Funding: \$8,850,000<br>Funding Body: Health Resources and Services Administration, MCH Bureau<br>P.I.: Dorothy Cilenti   |
| June 2020-May 2025    | Centers of Excellence in Maternal and Child Health Education, Science and Practice<br>Total Funding: \$1,886,250<br>Funding Body: HRSA, MCHB<br>P.I: Sandra Martin<br>Key Faculty: Dorothy Cilenti   |
| Sept. 2019-Sept. 2024 | Maternal Health Learning and Innovation Center<br>Total Funding: \$14,500,000<br>Funding Body: Health Resources and Services Administration, Maternal and Child Health Bureau<br>P.I.: Dorothy Cilenti<br>Co-P.I.s: Sarah Verbiest and Alison Stuebe |

Completed

|                       |  |
|-----------------------|--|
| Feb. 2018-Jan. 2023   | Strengthening the Evidence<br>Total Funding: \$750,000<br>Funding Body: Health Resources and Services Administration, MCH Bureau<br>P.I.: John Richards, Georgetown University<br>Co-P.I.: Dorothy Cilenti   |
| June 2020-May 2022    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$48,000<br>Funding Body: Appalachian Health District<br>P.I.: Dorothy Cilenti   |
| June 2020-May 2022    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$48,000<br>Funding Body: Wake County Human Services<br>P.I.: Dorothy Cilenti  |
| May 2020-October 2021 | Supporting Providers and Families to Access Telehealth and Distant Care Services for Maternal Health<br>Total Funding: \$4,000,000<br>Funding Body: Health Resources and Services Administration, Maternal and Child Health Bureau<br>P.I.: Dorothy Cilenti<br>Co-P.I.: Sarah Verbiest |
| Sept. 2016-Aug. 2021  | National Maternal and Child Health Workforce Development Center<br>Total Funding: \$8,700,000<br>Funding Body: Health Resources and Services Administration, MCH Bureau<br>P.I.: Dorothy Cilenti   |
| June 2016-May 2020    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$72,000<br>Funding Body: Richmond County Health and Human Services<br>P.I.: Dorothy Cilenti   |
| June 2016-May 2020    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$72,000<br>Funding Body: Durham County Health Department<br>P.I.: Dorothy Cilenti   |
| June 2016-May 2020    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$72,000<br>Funding Body: Robeson County Health Department<br>P.I.: Dorothy Cilenti  |
| June 2016-May 2020    | Improving Community Health Outcomes for Maternal and Child Health<br>Total Funding: \$72,000   |

Funding Body: Appalachian Health District  
P.I.: Dorothy Cilenti

June 2016-May 2020  
Improving Community Health Outcomes for Maternal and Child Health  
Total Funding: \$72,000  
Funding Body: Mecklenburg County  
P.I.: Dorothy Cilenti

Sept. 2014-Aug. 2018  
UNC Leadership in Public Health Social Work Education Program  
Total Funding: \$900,000  
Funding Body: Health Resources and Services Administration  
P.I: Gary Cuddeback  
Co P.I.: Dorothy Cilenti

Sept. 2013-Aug. 2016  
National Consolidated Center for MCH Workforce Development  
Total Funding: \$ 5,516,859  
Funding Body: Health Resources and Services Administration, MCH  
Bureau  
P.I.: Dorothy Cilenti

July 2013-June 2014  
North Carolina Local Health Department Accreditation Program  
Total Funding: \$235,000  
Funding Body: NC Association of Local Health Directors  
P.I.: Dorothy Cilenti

Feb. 2013-Sept. 2013  
A Comparison of National and State Local Public Health Accreditation  
Total Funding: \$51,310  
Funding Body: Public Health Accreditation Board  
P.I: Dorothy Cilenti

Oct. 2012-Sept. 2013  
Pediatric Nutrition Training Contract  
Total Funding: \$145,847  
Funding Body: NC DHHS, Division of Public Health  
P.I.: Dorothy Cilenti

June 2012-May 2013  
Boards of Health Training Contract  
Total Funding: \$49,718  
Funding Body: NC DHHS, Division of Public Health  
P.I.: Dorothy Cilenti

Feb. 2012-June 2012  
Davidson County Community Health Assessment  
Total Funding: \$52,992  
Funding Body: Davidson County Health Department/Lexington Medical  
Center/Thomasville Medical Center  
P.I: Dorothy Cilenti

Oct. 2011-June 2012  
County Health Rankings  
Total Funding: \$4800  
Funding Body: University of Wisconsin Population Health Institute  
P.I.: Dorothy Cilenti



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|----------------------|---|
| July 2011-Jan. 2012  | Practice Application Qualitative Analysis and Literature Review<br>Total Funding: \$69,091<br>Funding Body: University of Kentucky/Robert Wood Johnson Foundation<br>PI: Dorothy Cilenti  |
| May 2011-Aug. 2011   | Community Health Assessment<br>Total Funding: \$35,000<br>Funding Body: National Network of Public Health Institutes<br>PI: Dorothy Cilenti   |
| Jan. 2011-Dec. 2011  | Quality Improvement Training Contract<br>Total Funding: \$53,765<br>Funding Body: NC Public Health Foundation, Center for Public Health Quality<br>P.I.: Dorothy Cilenti  |
| July 2010-June 2013  | Maternal and Child Health Distance Learning Grant<br>Total Funding: \$300,000<br>Funding Body: Maternal and Child Health Bureau, Health Resources and Services Administration<br>PI: Dorothy Cilenti  |
| May 2010-May 2011    | The Moderating Effects of Leadership and Community Engagement on Public Health Reimbursement Policy Change in North Carolina<br>Total Funding: \$10,000<br>Funding Body: Robert Wood Johnson Foundation/University of Kentucky, Center for Public Health Systems and Services Research<br>PI: Dorothy Cilenti |
| Feb. 2009-Jan. 2010  | Public Health Systems and Services Research<br>Total Funding: \$156,467<br>Funding Body: Robert Wood Johnson Foundation<br>PI: Dr. Mary V. Davis<br>Co-PI: Dorothy Cilenti  |
| May 2008-May 2009    | Public Health Systems and Services Research<br>Total Funding: \$10,000<br>Funding Body: University of Kentucky Research Foundation<br>PI: Dorothy Cilenti   |
| Sept. 1997-Aug. 2001 | Healthy Start Baby Love Plus<br>Total Funding: \$1,486,958 annually<br>Funding Body: Division of Healthy Start, HRSA<br>PI: Dorothy Cilenti<br>Co-PI: Dr. Kevin Ryan  |
| Sept. 1997-Aug. 1998 | Substance Abuse Free Families and Environments<br>Total Funding: \$300,000 Annually<br>Funding Body: Center for Substance Abuse Prevention, SAMHSA  |

PI: Dorothy Cilenti

July 1995-June 1998

Minority Infant Mortality Reduction Project  
Total Funding: \$51,500 Annually  
Funding Body: DEHNR – Division of MCH  
PI: Dorothy Cilenti

May 1994-April 1995

Nursery for Step-by-Step Day Treatment Program  
Total Funding: \$6,000  
Funding Body: Junior League of Raleigh  
PI: Dorothy Cilenti

May 1994-April 1995

Child Care for Step by Step  
Total Funding: \$1,500  
Funding Body: March of Dimes  
PI: Dorothy Cilenti

March 1994-Feb. 1995

Partner Violence Against North Carolina Women  
Total Funding: \$5,343  
Funding Body: UNC Center for Health Promotion and Disease Prevention  
PI: Dr. Sandra L. Martin  
Co-PI: Dorothy Cilenti  
Co-PI: Dr. Paige Hall

Sept. 1992-Dec. 1993

Expanding Child Care Options Through Substance Abuse Training for  
Child Care Providers  
Total Funding: \$30,000 per year  
Funding Body: North Carolina Division of Mental Health/Developmental  
Disabilities/Substance Abuse Services  
PI: Dorothy Cilenti

July 1992-June 1996

Regional Prevention/Treatment Services for Substance Exposed Pregnant  
Women and Their Children  
Total Funding: \$400,000 per year  
Funding Body: North Carolina Division of Mental Health/Development  
Disabilities/Substance Abuse Services  
PI: Dorothy Cilenti  
Evaluation PI: Dr. Sandra L. Martin

Jan. 1992-June 1992

Planning for Regional Prevention/Treatment Services for Alcohol and  
Drug Abusing Pregnant Women and Their Children  
Total Funding: \$45,050  
Funding Body: North Carolina Division of Mental Health/Development  
Disabilities/Substance Abuse Services  
PI: Dorothy Cilenti

Jan. 1992-Dec. 1994

Baby Love Maternal Outreach Worker Project  
Total Funding: \$92,908 per year  
Funding Body: North Carolina Division of Maternal and Child Health  
PI: Dorothy Cilenti

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|---------------------|---|
| Jan. 1992-Dec. 1992 | Connecting Links<br>Total Funding: \$18,060<br>Funding Body: North Carolina Healthy Start Foundation<br>PI: Dorothy Cilenti<br>Co-PI: Dr. Leah Devlin   |
| Jan. 1992-Dec. 1994 | Regionalized Care for Pregnant and Postpartum Women in Wake County<br>Total Funding: \$198,000<br>Funding Body: Kate B. Reynolds Health Care Trust<br>PI: Dr. Peter J. Morris<br>Co-PI: Dorothy Cilenti |
| July 1992-June 1993 | Neighborhood Outreach Workers for Healthy Families<br>Total Funding: \$50,000<br>Funding Body: Z. Smith Reynolds Foundation<br>PI: Dorothy Cilenti  |
| June 1991-May 1992  | Executive Director for Healthy Mothers, Healthy Babies Coalition of Wake County<br>Total Funding: \$35,582<br>Funding Body: Junior League of Raleigh<br>PI: Dorothy Cilenti<br>Co-PI: Dr. Leah Devlin   |

## **SERVICE**

### Department

|           |  |
|-----------|--|
| 2021-2022 | MCH Master's Admissions and Awards Committee |
| 2014-2019 | MCH Master's Admissions Committee            |

### School

|             |   |
|-------------|---|
| 2022-2023   | Member, Gillings Practice Coordinating Committee                                  |
| 2021-2022   | Member, Gillings Practice Task Force Committee                                    |
| 2018 - 2019 | Member, Core Course Instructor Committee  |
| 2010 – 2013 | Member, Space Committee   |
| 2009 – 2010 | Member, Assessment Committee for Academic Certificate Programs                    |
| 2007 – 2013 | Steering Committee Member, UNC Center for Health Promotion and Disease Prevention |

### University

2017 Search Committee, Assistant Vice Chancellor for Health and Well-Being, Student Affairs

2017 Search Committee, FPG Child Development Institute Director

2016 Search Committee, Group Practice Deputy/Director and Lead, Group Practice Director, School of Dentistry

2015 Search Committee, Field Education Faculty, School of Social Work

2014 Carolina Summer Reading Program Discussion Leader

State

2022-present Member, Perinatal Health Equity Collective

2020-present Member, Steering Committee, NC State Health Improvement Plan, Raleigh, NC

2017-present Member, Chatham Scientific Advisory Committee, Pittsboro, NC

2016-2019 Member, State Board of Education Whole Child NC Advisory Committee, Raleigh, NC

2016-2019 Member, NC Perinatal Oral Health Task Force, Raleigh, NC

2014-2016 Member, North Carolina Violence Assistance Network Steering Committee. Raleigh, NC

2014-2015 Board Member, Family Violence and Rape Crisis Services, Pittsboro, NC

2010-2014 Chair, North Carolina Healthy Start Foundation. Raleigh, NC

2010-2013 Member, North Carolina Public Health Foundation. Raleigh, NC

2010-2013 Member, North Carolina Public Health Hospital Steering Committee. Cary, NC

2009-2012 Member, Healthy North Carolina 2020 Steering Committee, North Carolina Institute of Medicine. Cary, NC

2008-2013 Vice-Chair and Chair, Our Children's Place. Chapel Hill, NC

2007-2012 Member, Continuing Education and Training Advisory Committee for Public Health Social Work

2006-2007 Local Health Director Representative, NC Institute of Medicine Task Force on Ethics and Pandemic Influenza Planning.

2005-2007 Local Health Director Representative, Alamance County Partnership for Children

2004-2007 Local Health Director Representative, Public Health Social Work Continuing Education, Training and Advisory Committee.

2004-2006 Region V Liaison, North Carolina Association of Local Health Directors.

|                   |   |
|-------------------|---|
| 2004-2005         | Local Health Director Representative, Institute of Medicine Task Force on Prevention of Child Abuse and Neglect.  |
| 2004-2005         | Chair, North Carolina Alliance for Public Health.   |
| 2004-2005         | Local Health Director Representative, North Carolina Food Security Task Force.  |
| 2004              | Local Health Director Representative, NC Legislative Study Commission on Children and Youth.  |
| 2001-2005         | Local Health Director Representative, Chatham County Partnership for Children   |
| 1993              | Chair, North Carolina Association of Public Health Social Workers.  |
| <u>National</u>   |   |
| 2023-present      | Rural Birthing Friendly Collaborative, HRSA, Rockville, MD  |
| 2022              | Reviewer, Lever for Change, MacArthur Foundation, Chicago, IL   |
| 2020-present      | Member, National Public Health Workforce Consortium Planning Committee, Washington, DC  |
| 2020-present      | Member, National Healthy Start AIM-CCI Advisory Committee, Washington, DC   |
| Mar 2017–Dec 2017 | Member, National Coordinating Center for Public Health Training Advisory Council  |
| 2016-present      | Reviewer, Maternal and Child Health Block Grant Applications, Atlanta, GA   |
| 2014-present      | Site Visitor, Public Health Accreditation Board. Alexandria, VA   |
| Nov. 2013         | Special Emphasis Panel Member, National Center for Chronic Disease Prevention and Health Promotion, Centers for Disease Control and Prevention in response to Funding Opportunity Announcement DP14-001 Health Promotion and Disease Prevention Research Centers (PRC). Atlanta, GA |
| 2011-2013         | National Coordinating Center for Public Health Systems and Services Research – Practitioner Work Group, University of Kentucky  |
| 2007-2012         | Member, Local Health Official Orientation Workgroup, National Association of City and County Health Officials (NACCHO)  |

## Faculty-Engaged Activities

Journal of Public Health Management and Practice Reviewer

American Journal of Preventive Medicine Reviewer

American Journal of Public Health Reviewer

Women's Health Issues Reviewer

North Carolina Medical Journal Reviewer