

CURRICULUM VITA

Karen Volmar JD MPH FACHE
(revised July 2020)

Education and Employment

Education

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| 1999 | JD, Health Law
Boston University School of Law |
| 1999 | MPH, Health law
Boston University School of Public Health |
| 1994 | BA, Comparative Literature and German
Hamilton College |

Awards/Honors

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| March 2018 | Fellow American College of Healthcare Executives |
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Professional Licenses

- | | |
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| 2004–2013 | Pennsylvania Bar, Pennsylvania Bar Association (retired) |
| 2000–present | Massachusetts Bar, Massachusetts Bar Association |

Professional Experience

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| 2020-present | Associate Teaching Professor, Department of Health Policy and Management, University of North Carolina- Chapel Hill |
| 2020 | Clinical Professor College of Public Health and Human Sciences, Oregon State University, Corvallis, OR |
| 2018-2020 | Associate School Head, School of Social and Behavioral Health Sciences, College of Public Health and Human Sciences, Oregon State University, Corvallis, OR |
| 2016-2018 | Health Management and Policy Program Director, College of Public Health and Human Sciences, Oregon State University, Corvallis, OR |
| 2013–present | Associate Clinical Professor, College of Public Health and Human Sciences, Oregon State University, Corvallis, OR |
| 2008-2013 | Associate Professor and Executive Director, MHA Program, The |

	Pennsylvania State University, State College, PA
2005-2008	Special Assistant, VP Human Resources and Research Associate, The Pennsylvania State University, State College, PA
2002-2005	Employee Benefits Manager, The Pennsylvania State University, State College, PA
2001-2002	Director of Corporate Services and Compliance Officer / Legal Counsel, Pioneer Behavioral Health, Waltham, MA
2000-2000	Contract Analyst, Private Healthcare Systems, Peabody, MA
1995-1997	Managed Care Coordinator, Fenway Community Health Center, Boston, MA
1994	Client Services Representative, Planned Parenthood, Albany, NY

Scholarship

*Key: A- generated funding, B- authored part of manuscript/report, C- data analysis *student or postdoc under my supervision*

Refereed Journal Publications

(in review) **Karen Volmar**, Marc Braverman and Diana Govier. *“Not thinking about your Pain, just Be”*: Findings from a qualitative evaluation of three non-pharmacological pain clinics. submitted Pain Management July 2020.

Elizabeth Berzas, M. Paige Powel and **Karen Volmar**. *Teaching Health Reform: Examples from the Classroom*. Journal of Health Administration Education. Spring (188) 2014. B

Jessica N. Mittler, **Karen Volmar**, Bethany W. Shaw, Jon B. Christianson, and Dennis P. Scanlon. *Using Websites to Engage Consumers in Managing their Health and HealthCare*. American Journal of Managed Care. 18(6) 2012. B,C

Jon B. Christianson, **Karen M. Volmar**, Bethany W. Shaw and Dennis P. Scanlon. *Producing Public Reports of Physician Quality at the Community Level: The Aligning Forces for Quality Experience*. American Journal of Managed Care. 18(6) 2012. B,C

Jon B. Christianson, **Karen M. Volmar**, Jeffrey Alexander, and Dennis P. Scanlon. *A Report Card on Provider Report Cards: Current Status of the Health Care Transparency Movement*. Journal of General Internal Medicine. 25(11) 2010. C

Jon B. Christianson and **Karen M. Volmar**. *Aggregating Data for Public Reporting; The Experience of Community Alliances*. April 2009. Available at <http://www.hhdev.psu.edu/CHCPR/alignforce/> B,C

Jon B. Christianson and **Karen M. Volmar**. *Building a Community Quality Report at the Physician Practice Level: The Experience of the Puget Sound Health Alliance*. April 2009. Available at <http://www.hhdev.psu.edu/CHCPR/alignforce/> B,C

Linda Simoni-Wastila, Dennis Shea, Matthew Guldin, Devadatta Tata, **Karen Volmar**, Keri Yang. *Projected Spending on Prescription Drugs Used to Treat Mental Health and Substance Abuse Disorders: Impact of Clinical and Economic Factors*. commissioned 2006 for Thompson Medstat. C

Non Refereed Publications

Karen Volmar, Marc Braverman and Diana Govier*. *Key Informant Evaluation of Alternative Pain Clinics in Northwest Oregon*. October 2018. Report prepared for Columbia Pacific CCO A,B,C

Candice Beathard* and **Karen Volmar**. *Senate Bill 844 Task Force Report: Researching the medical and public health properties of cannabis*. Report prepared on behalf of the Public Health Division, Oregon Health Authority. February 8, 2016. Available at <https://public.health.oregon.gov/DiseasesConditions/ChronicDisease/MedicalMarijuanaProgram/Pages/sb844-task-force.aspx> A,B

John Geldhof and **Karen Volmar**. *Opportunities to Expand Parenting Education in Oregon Through Partnerships with Coordinated Care Organizations*. Report for the Oregon Community Foundation. June 26, 2015. A,B,C

Conference Presentations/Posters (Peer Reviewed/Refereed)

Karen Volmar, Marc Braverman, Jangho Yoon and Diana Govier. *Three Pain Clinic in Northwest Oregon Offering Alternatives to Opioid Medication: An Evaluation*. Oregon Public Health Association Annual Meeting. October 2018

Sue Carozza, Harold Bae, Marie Harvey, Perry Hystead, Kari-Lyn Sakuma and **Karen Volmar**, *H513: Integrated Approaches to Public Health: Creating an Integrated Public Health Core at OSU*. Association of Schools and Programs of Public Health. March 2018

Karen Volmar. *Coverage Crusaders: Service Learning with Health Insurance Exchanges*. AUPHA Annual Meeting. June 2014.

Elizabeth Berzas, M. Paige Powel, and **Karen Volmar**. *Teaching Health Reform: Examples from the Classroom*. AUPHA Annual Meeting. June 2012

Jon Christianson, **Karen Volmar**, and Dennis P. Scanlon. *Progress Towards Provider Quality Transparency: A Community Level Assessment*. Academy Health Panel. June 2008.

Other Presentations

Karen Volmar, *Panel: Integrating Health Administration and Public Health*. Association of University Programs in Health Administration Annual Meeting - Public Health Network. June 2018.

Karen Volmar, *Understanding and Responding to Health Policy Changes*. Primary Care Convocation, Oregon Rural Practice Based Research Network, Invited. April 2017.

Karen Volmar, *Population Health: Employers and Beyond*. Oregon Society of HealthCare Executives Fall Meeting, Invited. October 2015.

John Geldhof and **Karen Volmar**, *Opportunities to Expand Effective Parenting Education in Oregon Through Partnerships with Coordinated Care Organizations*. Oregon Parenting Education Collaborative Annual Meeting, Invited. September 2015.

Teaching and Advising

Instructional Summary at Oregon State University 2013 – 2019

Course No./Name	Credits	Term	Enrollment
H 434 Healthcare Law and Regulation	3.0	Winter 2019	22
HHS 514 Integrated Approaches to Public Health II (online)	6.0	Winter 2019	10
H 434 Healthcare Law and Regulation	3.0	Fall 2018	17
H 513 Integrated Approaches to Public Health	12.0	Fall 2018	53
H 434 Healthcare Law and Regulation	3.0	Spring 2018	24
H 534 Healthcare Law and Regulation	3.0	Spring 2018	18
H 533 Health Systems Organization (online)	3.0	Spring 2018	22
H 434 Healthcare Law and Regulation	3.0	Winter 2018	26
H 533 Health Systems Organization	3.0	Winter 2018	39
H 513 Integrated Approaches to Public Health	12.0	Fall 2017	51
H 210 Introduction to the US Healthcare System	3.0	Spring 2017	92
H 434 Healthcare Law and Regulation	3.0	Spring 2017	25
H 210 Introduction to the US Healthcare System	3.0	Winter 2017	95
H 434 Healthcare Law and Regulation	3.0	Winter 2017	25
H 210 Introduction to the US Healthcare System	3.0	Fall 2016	95
H 533 Health Systems Organization	3.0	Fall 2016	34

H 458 Reimbursement Mechanisms (online)	3.0	Fall 2016	37
H 210 Introduction to the US Healthcare System	3.0	Spring 2016	95
H 434 Healthcare Law and Regulation	3.0	Spring 2016	28
H 534 Healthcare Law and Regulation	3.0	Spring 2016	9
H 210 Introduction to the US Healthcare System	3.0	Winter 2016	96
H 434 Healthcare Law and Regulation	3.0	Winter 2016	25
H 533 Health Systems Organization	3.0	Fall 2015	34
H 558 Reimbursement Mechanisms	3.0	Fall 2015	66
H 434 Healthcare Law and Regulation	3.0	Spring 2015	27
H 531 Health Care Marketing	3.0	Spring 2015	13
H 210 Introduction to the US Healthcare System	3.0	Winter 2015	95
H 434 Healthcare Law and Regulation	3.0	Winter 2015	27
H 530 Health Policy Analysis	3.0	Winter 2015	18
H 210 Introduction to the US Healthcare System	3.0	Fall 2014	100
H 319 Introduction to Health Policy	3.0	Fall 2014	95
H 458 Reimbursement Mechanisms	3.0	Fall 2014	50
H 210 Introduction to the US Healthcare System	3.0	Spring 2014	80
H 434 Healthcare Law and Regulation	3.0	Spring 2014	26
H 534 Healthcare Law and Regulation	3.0	Spring 2014	9
H 434 Healthcare Law and Regulation	3.0	Winter 2014	26
H 458 Reimbursement Mechanisms	3.0	Winter 2014	64
H 558 Reimbursement Mechanisms	3.0	Winter 2014	9
H 431 Health Care Marketing	3.0	Fall 2013	75
H 531 Health Care Marketing	3.0	Fall 2013	7

Advising 2013-2019

Major Professor

Student	Major	Graduation Date
Miller, Aimee	Accelerated Masters HMP	2020
Kubes, Joanna	Accelerated Masters HMP	2019

Flemming, Taylor	Accelerated Masters HMP	2020
Tacke, Hannah	Health management & Policy	2019
Pasco, Heather	Health management & Policy	2018
Clifton, Mykenzie	Health Management & Policy	2020
Harris, Zachary	Health Management & Policy	2020
Myers, Melissa	Health Management & Policy	2019
Cancel, Lizdaly	Health Management & Policy	2020
Goeghegan, Ciara	Health Management & Policy	2020
Thompson, Demetria	Health Management & Policy	2020
Locklear, Rosalee	Health Management & Policy	2016
Lyons, Scott	Health Management & Policy	2016
Kim, SeungBin	Health Management & Policy	2017
Harrison, Sydelle	Health Management & Policy	2018
Kang, Tim	Health Management & Policy	2018
Grant, Tanya	Health Management & Policy	2016
Gillette, April	Health Management & Policy	2016
Dishon, Amy	Health Management & Policy	2017
Ruyak, John	Health Management & Policy	2015
White, Schrader	Health Management & Policy	2015

Dissertation Committee member - PHD Students

<i>Student</i>	<i>Major</i>	<i>Completion Date</i>
Tiwari, Arpita	Health Policy	June 2020
Govier, Diana	Health Policy	June 2020
Kim, Minjeong	Health Policy	June 2020
Hommell, Annie	Health Policy	Sept. 2019

Committee Member -MPH Students

<i>Student</i>	<i>Major</i>	<i>Graduation Date</i>
Howe, Kathryn	Health Promotion & Health Behavior	2016
Roggeman, Kathryn	Health Promotion & Health Behavior	2016

Danciu, Sorin	Global Health	2018
Bortcosh, Salem	Global Health	2018
Cho, Hyunjin	Health Management & Policy	2018
Prior, Sierra	Health Management & Policy	2018
Wu, Connie	Health Management & Policy	2016
Barlow, Sam	Health Promotion & Health Behavior	2014
Melos, Catherine	Health Management & Policy	2015
Okonkwo, Chidi	Global Health	2015
Jansson, Tyra	Health Management & Policy	2016
Sholl, Kelly	Health Management & Policy	2015
Fletcher, Caitlin	Health Management & Policy	2015
Ruiz, Larry	Health Management & Policy	2015
Madan, Devin	Health Promotion & Health Behavior	2014

Supervised Research

<i>Student</i>	<i>Degree</i>	<i>Project</i>
Dishon, Amy	MPH	Health Care Law and Regulation
Wu, Connie	MPH	Care Oregon Non Opioid Pain Management
Diana Govier	PhD	Care Oregon Non Opioid Pain Management
Tim Kang	MPH	Care Oregon Non Opioid Pain Management
Abby Mulcahy	PhD	Care Oregon Non Opioid Pain Management
Kathryn Roggeman	MPH	OHA Cannabis Clinical Research
Callahan, Ashley	BS	Certificate of Need for MH Services

Grant Awards

CareOregon Coordinated Care Organization. Non Opiate Pain Management Clinic Evaluation. \$100,000. 6/2015 – 8/2018. Co-Principal Investigator.

Oregon Health Authority Oregon Public Health Policy Institute 2016 (Training). \$54,450 June 1, 2016 - January 30, 2017. Co-Investigator.

Oregon Health Authority. Cannabis Clinical Research Barriers, \$81,761. 10/2015 – 9/2016 Principal Investigator.

Oregon Parenting Education Collaborative. Opportunities to expand effective parenting education in Oregon through partnerships with coordinated care organizations. \$18,918. 1/2015 – 8/2015. Co Principal Investigator.

Other Assignments

Associate School Head (2018-present)

Provide administrative and curricular leadership for academic programs as well as graduate teaching assistant coordination and support for health policy and management, health promotion, and human development and family sciences programs.

- Led development of online BS in Public Health (Fall 2019 launch)
- Led program course scheduling and curricular revision efforts to better position College under University's shared responsibility budget model (streamlined course offerings and maximized instructor FTE to increase instructional efficiency by 5%)
- Co-chair of graduate teaching assistant training and evaluation workgroup

Program Director, Health Management and Policy (2016-2018)

Provide administrative and curricular leadership for undergraduate, Masters, and PhD programs in health policy and management.

- Led implementation of accelerated Masters program and online Health Management and Policy minor
- Aligned curricula to meet emerging needs in local healthcare market for policy analysis and population health management
- Implemented recruitment plan (outreach to undergraduate programs and county health departments) that increased Masters enrollment by 60% and increased representation of students from underrepresented communities to 30%
- Led self study review for AUPHA re-certification for undergraduate program
- Established Upsilon Phi Delta honor society for health management and policy undergraduate students
- Advised and accompanied student groups to biannual Oregon Society of Healthcare Executives (OSHE) meetings and American College of Healthcare Executives
- OSHE Student Bowl – biennial Masters case competition 1st place finishers 2017 and 2019

H 210 Introduction to the U.S. Healthcare System course supervisor (2015-2018)

In addition to supervising GTAs as assistants in my course, as course supervisor H210 I also provide mentorship to PhD candidates teaching sections of the course and insure consistent rigor and experience for students across all sections of the course.

Executive Director, MHA Program, The Pennsylvania State University (2008-2013)

Responsible for all areas of program management for MHA program

- Managed highly successful CAHME self study and site visit. Six program strengths identified, including program leadership and competency assessment program
"Program leadership team is exceptionally strong and has provided superior guidance to

faculty team around competency based education” “Systematic and comprehensive approach to students competency assessment will be a program strength once fully implemented”

- Enhanced student experience through implementation of managerial “Grand Rounds”
- Over 90% student job placement in all years

Professional Service

University/College/Program Service

Faculty Senate – OSU Faculty Economic Welfare and Retirement Committee	2019 - Present
Faculty Senate – OSU Teaching Evaluation Revision Workgroup	2019
Search Committee – CPHHS Director of Assessment and Accreditation	2018
CEPH - Criteria D Committee	2018
CPHHS Strategic Planning - Goal #2 Implementation team, Chair	2018
Search Committee - Director of Assessment and Accreditation	2018
CPHHS Strategic Planning - Goal 1 task force,	2018
HMP Faculty Search Committee	2017 – 2018
Health Management and Policy Program Committee, Chair	2016 - 2018
Online Program Committee, Committee Member	2016 - Present
Public Health Curriculum Committee, co-chair	2016 - 2017
MPH Internship Coordinator Search	2016 - 2016
Online MPH Degree, Committee Member	2016 - Present
Graduate Admissions Council, Committee Member	2016 - Present
HMP/HPHB Instructor Search Committee, Chair	2015 - 2016
Core Course Development Committee, Committee Member	2015-2017
CPPHS Student Awards Committee, Committee Member	2015 - 2017
College Strategic Planning Committee, Committee Member	2015
Core Curriculum Integration Committee Member	2014 - 2015

Service to the Profession

AUPHA Undergraduate Program Committee appointed .	2015 - Present
AUPHA - Undergraduate Assessment task force.	2017
AUPHA Annual Meeting Planning Committee appointed	2012

Service to the Public

Oregon Society of Healthcare Executives, Board of Directors. Elected	2015 - Present
Oregon Health Authority Metrics and Scoring Committee. Appointed	2015 - 2018
Oregon Public Health Law Center - development steering committee.	2016 - Present
Mount Nittany Board – Patient Care Subcommittee, elected	2010 - 2013
Muddy Creek Charter school – Parent Teacher Organization.	2013 – present

Professional Memberships

American College of Healthcare Executives

American Bar Association – Health Law Section

American Society of Law Medicine and Ethics

Association of University Programs in Health Administration

Oregon Public Health Association

Oregon Society of Healthcare Executives