

03/21/18

## **CURRICULUM VITAE**

**ARNOLD D. KALUZNY**

### **BUSINESS ADDRESS AND TELEPHONE**

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### **EDUCATION**

- Ph.D. University of Michigan, Ann Arbor, MI, Horace H. Rackham School of Graduate Studies, 1967 (Medical Care Organization—Social Psychology)
- M.H.A. University of Michigan, Ann Arbor, MI, School of Business, 1962 (Hospital Administration)
- B.S. University of Wisconsin, River Falls, WI, 1960 (Economics-Chemistry)

### **CAREER SUMMARY**

Professor Emeritus (2006-Present), Professor (1975-2005), Associate Professor (1970-1975), Assistant Professor (1967-1970), Department of Health Policy and Administration, School of Public Health, University of North Carolina at Chapel Hill  
Director Emeritus (2001-Present) Public Health Leadership Program, Director (1997-2000) Public Health Leadership Program, Coordinator (1993 -1997), Public Health Doctoral Leadership Curriculum, School of Public Health, University of North Carolina at Chapel Hill  
Senior Research Fellow (1970-Present), Cecil G. Sheps Center for Health Services Research, University of North Carolina, Chapel Hill, NC.  
Member (1978-Present), Acting Program Leader, Cancer Prevention and Control (1993-1998), Lineberger Comprehensive Cancer Center, University of North Carolina, Chapel Hill, NC.  
Adjunct Professor (2004- 2006) School of Public Health, University of Arkansas, Little Rock  
Adjunct Professor (1982-1990), School of Pharmacy, University of North Carolina, Chapel Hill, NC.  
Chairman (1987-1991), Strategic Planning Committee, School of Public Health, University of North Carolina, Chapel Hill, NC.  
Visiting Professor (1988, 1990, 1992, 1994-2000), Department of Health Services, School of Public Health and Community Medicine, University of Washington, Seattle, WA.

Chairman (1976-1987), School of Public Health, Institutional Review Board on Research Involving Human Subjects, University of North Carolina, Chapel Hill, NC.  
Director (1972-1987), Doctoral Program, Department of Health Policy and Administration, School of Public Health, University of North Carolina, Chapel Hill, NC.  
Senior Research Associate (1969-1978), Carolina Population Center, University of North Carolina, Chapel Hill, NC.  
Research Associate (1968-Present), Institute for Research in the Social Sciences, University of North Carolina, Chapel Hill, NC.  
Acting Director (1973-1975), International Programs Office, Carolina Population Center, University of North Carolina, Chapel Hill, NC.  
Advisor and Resident Representative (1970-1971), Carolina Population Center, Institute for Population and Social Research, Mahidol University, Bangkok, Thailand.  
Adjunct Assistant Professor (1967-1970), Adjunct Associate Professor (1970-1975), Adjunct Professor (1975-1987), Department of Health Administration, Duke University, Durham, NC.  
Assistant to the Director (1962-1963), Delaware Hospital, Inc., Wilmington, DE.  
Administrative Resident (1961-1962), Delaware Hospital, Inc., Wilmington, DE.

#### **FEDERAL/NATIONAL: APPOINTMENTS**

Senior Advisor (2007-2013) National Cancer Institute Community Cancer Centers Program, Office of the Director, National Cancer Institute, National Institutes of Health, Bethesda, MD  
Senior Advisor (2000- 2004; 2006-2011) Division of Cancer Prevention, National Cancer Institute, National Institutes of Health, Bethesda, MD  
Member (2005) Program Review Panel, Cancer Research Network, Division of Cancer Control and Population Sciences, National Cancer Institute, National Institutes of Health, Bethesda, MD  
Member (2005-2007) National Advisory Board, School of Public Health, University of Arkansas, Little Rock,  
Chairman (2003) Special Program Review Committee, Cancer Prevention Fellowship Program, Division of Cancer Prevention, National Cancer Institute, National Institutes of Health, Bethesda, MD  
Senior Advisor (2000- 2004) Division of Cancer Prevention, National Cancer Institute, National Institutes of Health, Bethesda, MD  
Chairman (2001-2002) Steering Committee, QIERI Program Evaluation, the VA, HSR&D Service , Department of Veterans Affairs, Washington, DC  
Chairman (2000) Committee on Expanding Management Research in the VA, HSR&D Service , Department of Veterans Affairs, Washington, DC  
Member (1999-2000) Multidisciplinary Panel: Collaborative Networks & Organizational Support. The New York Academy of Medicine, NY, NY.  
Member (1996-97), Special Review Group on Cancer Control, National Cancer Institute, Bethesda, MD.  
Member (1996-98), Advisory Committee to the Kansas Health Foundation, Topeka, KS.  
Member (1996-99), Board of Directors, AMC Cancer Research Center, Denver, CO.  
Member (1995-96), National Cancer Advisory Board Working Group on Behavioral Research in Cancer Prevention and Control, National Cancer Institute, Bethesda, MD.

Member (1995-98), External Advisory Committee, Center for Prevention in Native Americans, The University of Oklahoma Health Sciences Center, Oklahoma City, OK.

Member (1991-95), Chairman (1993-95), Board of Scientific Counselors, Division of Cancer Prevention and Control, National Cancer Institute, Bethesda, MD.

Member (1991-95), Cancer Prevention Scientific Education Committee, Division of Cancer Prevention and Control, National Cancer Institute, Bethesda, MD.

Member (1993), Expert Panel for Cancer Control Measures of Progress Against Cancer, National Cancer Institute, Bethesda, MD.

Member (1994-1995), Clinical Trials Monitoring Advisory Committee, Division of Cancer Treatment, National Cancer Institute, Bethesda, MD.

Member (1991-94), American Cancer Society Grant Task Force, Joint Commission on Accreditation of Healthcare Organizations, Chicago, IL.

Chairman (1992-93), Advisory Panel for Health Care Management, Pew Health Professions Commission, Durham, NC.

Member (1991), Advisory Panel for Public Health, Pew Health Professions Commission, Durham, NC.

Member (1989-90), Committee on the NIH Consensus Development Program, Institute of Medicine, National Academy of Sciences, Washington, DC.

Member (1989-1992), Committee on Research, American College of Healthcare Executives, Chicago, IL.

Member (1989-90), Health Services Administration Work Group, Public Health Faculty/Agency Forum, The Johns Hopkins University, School of Hygiene and Public Health.

Member (1990), Panel to Review the Strategic Plan for Public Health Professions Branch, Bureau of Health Professions, Health Resources and Services Administration HHS.

Member (1987-1991), Cancer Control Grant Review Committee, National Cancer Institute.

Member (1987-1991), Health Services Research and Development Scientific Review and Evaluation Board, Veterans Administration, Department of Medicine and Surgery, Washington, DC.

Member (1988-1989), Committee on the Centers Program of the National Cancer Institute, Institute of Medicine, National Academy of Sciences, Washington, DC.

Member (1988-1989), Health Services Research and Development Field Program Evaluation Panel, Veterans Administration, Department of Medicine and Surgery, Washington, DC.

Member (1988-1989), Advisory Board, Association of Schools of Public Health/Centers for Disease Control Practice Instruction in Public Health Project.

Member (1987-1989), Organizational Indicators Task Force, Joint Commission on Accreditation of Healthcare Organizations, Chicago, IL.

Commissioner (1983-1989), Vice Chairman (1986-1988), Chairman (1988-1989), Accrediting Commission on Education for Health Services Administration, Arlington, VA.

Ad Hoc Reviewer (1978-1987), Veterans Administration Central Office, Health Services Research and Development Service.

Member (1981-1987), Project Oversight Committee, Office of Medical Research Application, National Institutes of Health.

- Member (1982-1987), Project Oversight Committee, CCOP Evaluation, Division of Resources Centers and Community Activities, National Cancer Institute, Chairman, Subcommittee—Evaluation Design and Policy Implications.
- Member (1987), Hospital Payment Panel, Health Care Financing Administration.
- Member (1987), Ad Hoc Review—Reduction in Avoidable Mortality from Cancer, National Cancer Institute.
- Chairman (1987), Cancer Control Ad Hoc Grant Review Committee—Improving Cancer Patient Management Through the Tumor Conference, National Cancer Institute.
- Member (1987), Ad Hoc Review—Community Clinical Oncology Program—Research Base, National Cancer Institute.
- Member (1982-1986), Ad Hoc Reviewer (1987-Present), Health Care Technology Study Section, National Center for Health Services Research and Technology Assessment.
- Member (1985-1986), Special CCRU Review Committee, Division of Cancer Research Resources and Centers, National Cancer Institute.
- Member (1986), Community Clinical Oncology Program Planning Committee, Clinical Trials Diffusion Subcommittee, National Cancer Institute.
- Member (1985), Special Review Committee, Continuing Care Research, National Cancer Institute.
- Member (1982-1984), Advisory Panel on Hospital Organization Research, Hospital Research and Educational Trust, Chicago, IL.
- Member (1983-1984), Ad Hoc Review—Organ Site Coordinating Centers, National Cancer Institute.
- Chairman (1983-1984), Ad Hoc Review—Cancer Control and the Elderly, National Cancer Institute.
- Consultant (1983-1984), National Institute of Mental Health, Division of Biometry and Epidemiology Survey Systems Research Section, Rockville, MD.
- Consultant (1979-1983), Technical Review Panel, Division of Intramural Research, National Center for Health Services Research, Rockville, MD.
- Consultant (1981-1982), Centers and Special Projects Section, Division of Extramural Affairs, National Heart, Lung, and Blood Institute.
- Member (1977-1981), Cancer Control Prevention, Detection, Diagnosis, and Pretreatment Evaluation Review Committee, National Cancer Institute, National Institutes of Health.
- Consultant (1980-1981), National Center for Health Care Technology, Rockville, MD.
- Consultant (1974-1980), Public Health Review Committee, Bureau of Health Resources Development, Public Health Service, Health Resources Administration, Department of Health, Education, and Welfare.
- Consultant (1976-1977), National Cancer Institute, National Institutes of Health, Rockville, MD.
- Consultant (1977, 1979, 1985), National Science Foundation, Washington, DC.
- Consultant (1971-1972), Office of Program Planning and Evaluation, National Institutes of Health, Rockville, MD.
- Member (1969-1971), Public Health Review Committee, Bureau of Health Resources Development, Department of Health, Education, and Welfare, Bethesda, MD.

**OTHER SELECTED ACTIVITIES—INTERNATIONAL/NATIONAL: INVITED PRESENTATIONS, (Since 1985)**

Brown University Medical School, Department of Family Medicine and the American Medical Association-Medical Student Section, "The Changing Health Care System: The End of Business as We Know It!", October, 2005

National Cancer Institute, Division of Cancer Control and Population Sciences, Health Systems as Research Platforms Summit, "Building Partnerships Between Researchers & Healthcare Delivery Systems" Plenary Session, (September 2005)

University of Pittsburgh, Graduate School of Public Health, 50<sup>th</sup> Anniversary Celebration, invited presentation: "Public Health: Opportunities at the Intersection." (February, 1999)

ACOG Leadership Program in Women's Health Policy at UNC-CH. Invited Faculty (1997- 1999)

NCI Postdoctoral Cancer Prevention and Control Program, "Cancer Prevention Trials in the Community," Bethesda, MD, Invited Faculty, (1990 - 1999)

Kansas Health Institute Conference on Health and its Determinants, "Summation: Results from Strategy Session," Wichita, KA. April 19-21, 1998.

Institute of Medicine, Committee on Community Based Drug Treatment, "Lessons from CCOP," Albuquerque, NM. September 8-9, 1997.

New Zealand Institute of Health Management, "Strategic Alliances," Rotorua, New Zealand, November 6-8, 1995.

Alberta Cancer Board, "Organizations Working Together," Calgary/Edmonton, Alberta, Canada, September 11-12, 1995

Escuela Andaluza de Salud Publica, "Managing in the Public Health Sector: Linking Strategy to Operations," Granada, Spain, December 1, 1994.

Moraine Institute Conference on Information Dissemination, "Organizational Strategies for Implementing Clinical Guidelines," Kansas City, MO, September 26-27, 1994.

National Cancer Institute, National Cancer Advisory Board, "Recent Advances in the CCOP," Bethesda, MD, February, 1994.

Consultant (1993-1997), IMPROVE Project, Group Health Foundation, Minneapolis, MN.

Virginia Commonwealth University, Provider Vendor Conference, "Developing Quality Partnerships Among Health Care Organizations: Issues and Opportunities," Williamsburg, VA, September 7, 1993.

National Cancer Institute, DCPC Colloquium, "Total Quality Management: Potential Implications for Cancer Prevention and Control," Bethesda, MD, March 24, 1993.

Eastern Clinical Oncology Group-Health Practice Committee, CCOP: Selected Finding and Recommendations, Winter Meeting, Atlanta, GA.

Institute for Healthcare Quality Management, University of North Carolina, Chapel Hill, Invited Faculty, March, 1992/March 1993.

The Symposium on Continuous Improvement in Healthcare, The Institute of Health Management, University of Toronto, Invited Faculty, "Does CQI Conflict with Hospital Culture?" Toronto, Canada, May 2-3, 1991.

Second Annual AHCPR Primary Care Research Conference, Theory and Methods, Invited Faculty "Organizational Change: The Implementation of Preventive Strategies," San Diego, January 13-15, 1991.

Escola D'Alta Direcció I Administració – National Congress, "Professional Motivation and Organizational Change," Barcelona, Spain, March 1991.

- National Cancer Institute, National Cancer Advisory Board, "The Emerging Role of CCOPs," Bethesda, MD, December 1990.
- AUPHA/IBM Information Management Faculty Institute, Invited Faculty, "Human and Organizational Factors Related to Information Management," IBM Advanced Business Institute, Palisades, NY, December 1990.
- National Conference on Community Cancer Programs, Keynote Speaker, "A Vision of the Future for Community Cancer Programs," Winnipeg, Canada, October 1990.
- University of Washington, Department of Health Services, Visiting Professor, Robert Wood Johnson Clinical Scholars Program in Administration, June-July 1990, June-July 1992.
- Institute of Medicine, Workshop to Improve Group Judgment for Medical Practice and Technology Assessment, "Group Composition: Selections, Expertise, Balance, and Leadership," National Academy of Sciences, Washington, DC, May 1990.
- Nemours Foundation Leadership Retreat, "Managing Professionals Within a New Paradigm: Managerial versus Professional Control," Jacksonville, FL, May 1990.
- Arizona State University and the Western Network for Education in Health Administration, Physician Leadership Institute, "Perspectives on Organizational Design and Innovation," October 1989; "The Physician Leader - Integrating Clinical and Managerial Perspectives," Tempe, AZ, October 1991.
- University of Pittsburgh, Health Administration Program, 1989 Preceptors Conference, Keynote speaker, "Criteria of Excellence in Health Management Education," Pittsburgh, PA, November 1989.
- University of Washington, Department of Health Services and the Western Network for Education in Health Administration, Seminars on Strategic Alignment for Health Care Organizations: The Next Generation, "Implementing and Managing Change Within and Across Organizational Boundaries," Seattle, WA, October 1989.
- Institute of Medicine, International Workshop on Consensus Development for Medical Technology Assessment, "Dissemination and Impact of Consensus Development Statements," King's Fund Centre, London, UK, June 1989.
- University of Michigan, Conference on Contemporary Issues in Health Services, "Emerging Activities at the JCAHO: Update and Applications for Research," Ann Arbor, MI, May 1988.
- The 1988 National Forum on Hospital and Health Affairs, "Improving Hospital Decision Making: Involving the Hospital Administrative Staff," Duke University, Durham, NC, May 1988.
- NIH/NHLBI Invitational Conference on Methodological Issues in Work Site Research-Panel Discussant, Washington, DC, April 11-12, 1988.
- Washington State Hospital Association, "Vertical Integration as an Organizational Transformation," Seattle, WA, February 1988.
- Sisters of Providence, Board-Management-Medical Staff Leadership Conference, "Organizational Transition: Meeting the Challenge of the Future," San Diego, CA, February 1988.
- John R. Mannix Healthcare Forum of Northern Ohio, "Organizational Indicators of Quality Care," Cleveland, OH, November 1987.
- Yale University, Department of Epidemiology and Public Health, School of Medicine, "Relationships Between Health Services Research and Cancer Control," New Haven, CT, 1987.

American Society for Hospital Personnel Administration of the American Hospital Association “High Performance Organizations,” Atlanta, GA, 1986.  
University of Alabama at Birmingham, Sixth Annual Symposium for Health Care Executives, “Designing Organizations for Innovation,” Destin, FL, 1986.  
The American Occupational Health Conference, “Cancer Control in the Workplace: An Organizational Innovation,” Kansas City, MO, 1985.  
Association of University Programs in Health Administration, “The Design and Management of Interdisciplinary and Disciplinary Groups,” Annual Meeting, Washington, DC, 1985.  
Veterans Administration Region II, Health Services Research and Development Symposium, “Organizational Issues in Ambulatory Care: Managerial and Research Implications,” VA Medical Center, Durham, NC, 1985.

**OTHER SELECTED ACTIVITIES—NATIONAL, STATE AND LOCAL (since 1985)**

UNC Hospitals, CQI Teams Celebration Breakfast Keynote Address, "Improving Quality Through Teamwork: A 'Horizontal' Perspective", September 10, 1999  
Consultant, Division of Cancer Prevention, National Cancer Institute, NIH, Bethesda, MD, 1998-2000  
Consultant, Department of Psychiatry, University of Cincinnati College of Medicine, June,23-24,1999  
External Research Review Group, College of Health Professions, Medical University of South Carolina, Charleston, SC January 1999.  
Expert Panel on Managed Care: Member (1998 - 1999) Center for the Study of Healthcare provider Behavior, VA HSR&D Program, Sepulveda, VAMC, California.  
Invited Presentation, “Corporatization of Health Care and Its Impact on Clinical Decision Making,” School of Medicine Alumni Conference, University of North Carolina-Chapel Hill, April 19, 1997.  
Invited Faculty (December 6-7, 1996/August 4-5,1999/ August 9-10,2001) Department of Health Administration and Policy, Medical University of South Carolina, Charleston, SC.  
Consultant (1994-97), Interdisciplinary Professional Education Collaborative, Institute for Quality Improvement, Boston, MA.  
Invited Presentation, “Barriers and Facilitators to Physician Participants in an Integrated System: A Report in Research from APS-wide survey”. The Inaugural meeting of AmHS/Premier/Sun Health, March 15, 1996, Orlando Florida  
Invited Presentation, “Barriers to Improved Quality Outcomes: What are They? Can they be Overcome?” Medical College of Virginia, Richmond VA, University of Toronto, Toronto, Ontario and the Society of Medical College Directors of Continuing Medical Education, Richmond, VA, April 14, 1996  
Invited Faculty, National Cancer Institute, Cancer Prevention Fellowship Program, August 1995-1998  
Invited Presentation, “Improving Community Cancer Care,” Health Management and Policy 1995 Biennial Institute, University of Michigan, Ann Arbor, September 1995.  
Member (1995), University of North Carolina Strategic Planning Committee.  
Consultant (February, 1994), Department of Medicine, University of Massachusetts Medical Center, Worcester, MA.

Invited Presentation "Evaluation of the Community Clinical Oncology Program," Center for Health Administration Studies, University of Chicago, (February, 1994).

Invited Faculty (October 7, 1993) "Organizational Impact of TQM," NC-AHEC Statewide Meeting, Black Mountain, NC.

Invited Presentation (February 1993) "Involving Physicians in CQI- The Critical Test," UNC Hospitals CQI Council.

Keynote Speaker (January 1993) The Community Clinical Oncology Program, Finding and Recommendation Piedmont Oncology Association, Winter Meeting, Winston-Salem, N.C.

Consultant (May 1992), College of Health Sciences, Department of Health Care Administration, University of Nevada, Las Vegas.

Invited Faculty (May, 1992), Quality Utilization Management of North Carolina-Spring Conference, Chapel Hill, NC.

Richard Carl Jelinek Seminar on Health Management Issues in Health Care (March 1992), "Strategic Alliances as Technology Transfer Organizations: The Case of the CCOP," School of Public Health, University of Michigan, Ann Arbor, MI.

Grand Rounds Presentation (February 1992), "CQI in a Clinical Setting: Issues of Application and Implementation," Department of Psychiatry, School of Medicine, University of North Carolina at Chapel Hill, Chapel Hill, NC.

Keynote Speaker (November 1991), "Implementing TQM: Challenges and Opportunities," Conference on Innovation, North Carolina Memorial Hospital, Chapel Hill, NC.

Member (1990), Health Services Administration Review Committee, The Graduate School, University of Washington, Seattle, WA.

Consultant (1990), Department of Health Administration, School of Public and Environmental Affairs, Indianapolis, IN.

Member (1990), External Scientific Advisory Committee, Massey Cancer Center, Medical College of Virginia, Virginia Commonwealth University, Richmond, VA.

Consultant (1990), Department of Health Administration, School of Public Health, University of South Carolina, Columbia, SC.

Member (1990), Provost Review Committee for the Hospital and Health Services Management Program, Northwestern University, Evanston, IL.

Member (1990), External Review Panel, Department of Health Management and Policy, University of New Hampshire, Durham, NH.

Member (1990), Scientific Advisory Committee for the Population Science Division, Fox Chase Cancer Center, Philadelphia, PA.

Consultant (1988-1989), Basic Health Plan Evaluation, Department of Health Services, School of Public Health and Community Medicine, University of Washington, Seattle, WA.

Consultant (1977-Present), Veterans Administration Hospital, Fayetteville and Durham, NC.

Member (1986-1989), School of Pharmacy Administrative Board, UNC School of Pharmacy, Chapel Hill, NC.

Member (1987, 1988, 1992), External Advisory Committee for the Cancer Control Division of the Fox Chase Cancer Center, Philadelphia, PA.

Consultant (1987), Dean's Review Committee for the Department of Medicine, College of Medicine, The Ohio State University, Columbus, OH.



Member (1985-1986), Board of Visitors, School of Community and Allied Health,  
University of Alabama at Birmingham, Birmingham, AL.  
Consultant (1986), External Advisory Committee, Illinois Cancer Council, Chicago, IL.  
Member (1985), Visiting Advisory Committee, Department of Social and Administrative  
Sciences, School of Public Health, University of California, Berkeley, CA.

### **INTERNATIONAL ACTIVITIES**

Visiting Professor, (December,2008) L'École des Hautes études en Santé Publique  
(EHESP), Paris, France.

International Hospital Federation, 35<sup>th</sup> World Hospital Congress, Keynote Address,  
“Vision and Strategy for Ubiquitous Healthcare: The End of Business as We Know  
It”, Seoul, Korea, November 6, 2007.

Member, (2006-2008) Discipline Peer Review Committee; Public/Global Health,  
Fulbright Senior Specialist Program. U.S Department of State.

Senior Fulbright Specialist. Oswaldo Cruz Foundation/Sergio Arouca National School of  
Public Health, Rio de Janeiro, Brazil, June, 2005

Invited Faculty and Senior Advisor (2002-2003) Executive Management Program: China,  
Project HOPE, Shanghai-Beijing, China

Invited Faculty and Senior Advisor (2001- 2004) Health Care Management for Middle  
Managers: Estonia, Latvia and Lithuania, Project HOPE, Millwood, VA

Invited Faculty and Senior Advisor (1999-2001) Health Care Management for Middle  
Managers: Czech Republic and Hungary, Project HOPE, Prague, CR

Invited Faculty (1995-96), Czech Republic Executive Health Care Management Training  
Program, Project Hope, Prague, CR.

Invited Faculty and Co-Director (1996-20), Polish Executive Health Care Management  
Training Program, Project Hope, Krakow, Poland.

Member (1997-98), ACOCC Projects Evaluation Panel, National Cancer Institute of  
Canada, Toronto, Ontario

Co-Director (1993-97), Project HOPE, in Collaboration with the Anderson School,  
University of California, Los Angeles, East European Health Management Education  
Program, Millwood, VA.

Consultant (1995), Helsinki School of Economics and Business Administration, Center  
for Management Development, Helsinki, Finland.

Member (1993-1994), Board of Visitors, School of Public Health, Jagiellonian  
University, Krakow, Poland.

Invited Faculty (1991-93), Project HOPE, in Collaboration with the Wharton School,  
University of Pennsylvania, East European Health Management Education Program,  
Millwood, VA, Budapest, Hungary, Slovak Republic.

Invited Faculty (1992-93), Agency for Health Care Policy Research/Jagiellonian  
University Workshop on Outcomes Research, Krakow, Poland.

Consultant (1991-92), Project HOPE, Health Care Management, School of Public Health,  
Krakow, Poland.

Member (1990-Present), Project HOPE Advisory Committee on Health Services  
Management, Millwood, VA.

Member (1986-1990), External Advisory Panel, Extramural Research Programs  
Directorate, Health Services and Promotions Branch, Health and Welfare, Ottawa,  
Ontario, Canada.

Visiting Professor (1988), Elton Mayo School of Management, South Australian Institute of Technology, Adelaide, Australia.

External Reviewer (1987), Department of Health Administration, Division of Community Health, Faculty of Medicine, University of Toronto, Ontario, Canada.

Consultant to the Appraisals Committee (1986), Ontario Council on Graduate Studies, Toronto, Ontario, Canada.

Consultant (1985), Birch and Davis Associates, Inc., West African Health Education Centers Project.

Consultant (1984-Summer), South East Asia Regional Office, World Health Organization, New Delhi.

Consultant (1979-1982), Association of University Programs in Health Administration, Office of International Health Administration Education, Washington, DC.

Consultant (1979), Dimpex Association, AID Terminal Evaluation of Danfa Project, Accra, Ghana.

Member (1975), U. N. Expert Panel on “Administrative Issues in Family Planning Programmes,” Kuala Lumpur, Malaysia.

Consultant and Visiting Lecturer (1970), Gandhigram Institute of Rural Health and Family Planning, Soundram Nagar, Tamil Nadu, India.

### **OTHER ACTIVITIES**

Member Board of Jurors , 2000 NCQA National Quality Health Care Award, National Committee for Quality Health Care, Washington, DC

Member (1999-2003) Review Board, Advances in Health Care Management, JAI Press.

Associate Editor (1999-2000) Journal of the National Cancer Institute.

Member (1998-2001) Editorial Board AUPHA/HAP.

Member (1992-1994), Editorial Board, (Chairman, 1994-1996) JCAHO Journal of Quality Improvement.

Member (1991-1993), Editorial Board, (Associate Editor, 1997-98) Quality Management in Health Care.

Member (1989-1990), Aspen Seminar Advisory Board.

Issue Editor (1989), Special Issue “Teaching and Using Research Methods in Health Administration,” Journal of Health Administration Education, 7:3, Summer 1989.

Member (1988-1998), Editorial Board, Health Care Management Review.

Resident Fellow (1988), Consultant (1990-91), Sisters of Providence, Corporate Office, Seattle, WA.

Interlocutor—Abbott Forum, a Conversation with Henry Mintzberg, Ph.D., Bronsman Professor of Management, McGill University, AUPHA Annual Meeting, Montreal, May 1987.

Expert Witness, Anderson versus HCA Management Company et al., 1987.

Expert Witness, Pritchard versus SunHealth Management Corporation et al., 1990.

Issue Editor (1987), Special Issue, “Organizational Ecology: Implications for Health Services Research,” Medical Care Review 44:2, Fall 1987.

Guest (1987), JCAH Television Journal.

Guest Member (1987), Health Education Quarterly (Special Issue) Editorial Board.

Convener (1984-1985), Participating Faculty (1983-1986), Doctoral Consortium, Health Services Section, American Academy of Management.

Member-at-Large (1981-1983), (1988-1991), Health Administration Press Editorial Board.

Associate Editor (1981-1983), Journal of Health and Social Behavior.

Member (1981-1983), (1988-1991), Editorial Board, Medical Care Review.

United Fund (1983), UNC—Health Affairs Chairman.

### **RESEARCH / FUNDED ACTIVITIES**

Co-Investigator, NSF/ Center for Health Management Research “Transitions in Organizational Design: A Study of Product Line Implementation,” \$125,000.00, 1999-2001

Participating Faculty/Evaluator, “Management Academy for Public Health.” (CDC Foundation funded \$12,799,776.00, 1999-2002)

Investigator, "Dissemination and Utilization of Clinical Process Innovations in an IDS Environment" (Center for Health Management Research funded-\$92,897-1998-2000)

Principal Investigator, “Cancer Control Education Program” (NCI funded-\$1,599,955-1997-2002)

Investigator, Cancer Prevention in Primary Care: Practice Activation,” (NCI funded - \$1,823,235 - 1995-98).

Principal Investigator, “Invitational Conference on Strategic Alliances,” (funded AHCPR Review – \$122,031 — 1993-94).

Principal Investigator, "Evaluation of CCOP Performance in the NSABP Tamoxifen Chemoprevention Trial," (funded NCI-UNC SPORE, \$32,000, 1993).

Investigator, “Local Health Department Case Studies: A Ten Year Follow-up," (CDC funded —\$500,000 — 1991-94).

Investigator, "Diffusion and Adoption of Children Vaccine Guidelines," (AHCPR funded — \$1,067,227 — 1992-95).

Principal Investigator, “North Carolina Early Detection Program,” (NCI funded — \$2,234,578.00 — 1991-95).

Principal Investigator, “Physician Survey Supplement,” (NCI funded – \$150,000 — 1990-91).

Principal Investigator, “Assessment of the Implementation and Impact of the Community Clinical Oncology Program—Phase II,” (NCI funded—\$3,428,839—1988-1992).

Principal Investigator, “Minority CCOP Evaluation Supplement," (NCI Funded— \$180,000—1990-1991).

Co-principal Investigator, "Impact of Clinical Trial Attributes on Patient Enrollment," (AHCPR funded—\$50,000—1990-91).

Co-principal Investigator, “Performance System to Reduce Prematurity and Low Birthweight,” (Bureau of Health Care Delivery and Assistance funded—\$345,000—1988-1991).

Co-principal Investigator, “Integrating Tobacco Education into the School System,” (NCI funded—\$1.6 million—1988-1993).

Co-principal Investigator, “Performance System to Reduce Unwanted Pregnancy,” (CDSC funded—\$89,885—1988-1989).

Co-principal Investigator, “Improvement of Administration of District Level Hospitals in Indonesia in Support of Maternal and Child Health and Child Survival: A Pilot Study in Organizational Assessment,” (USAID funded—\$43,000—1988).

Co-principal Investigator, “Cancer Control in the Rubber Industry,” (NCI funded— \$300,000/year—1983-1986).

- Co-principal Investigator, "Performance System for Reducing Prematurity and Low Birthweight: A Continuation Proposal," (CDC funded—\$31,763—1985-1986).
- Co-principal Investigator, "Computerized Performance Review System for Reduction of Prematurity and Low Birth Weight in Local Health Departments," (CDC funded—\$37,546—1985-1986).
- Co-principal Investigator, "The Pursuit of Institutional Alternatives: An Investigation of Economic Changes Resulting from the Involvement of Nursing Homes in the Provision of Home Health Care, Nutritional Services, and Adult Day Care for North Carolina's Elderly Population," (HCFA funded-\$100,000/year—1983-1985)Co-principal Investigator, "Development and Implementation of a Performance System for State and Local Health Departments," (CDC funded—\$25,000/year—1982-1984).
- Co-principal Investigator, "Cancer Control and Community Physicians," (NCI funded—\$150,000/one year—1980-1983).
- Principal Investigator, Javeriana University/University of North Carolina at Chapel Hill Interinstitutional Interdisciplinary Program of Studies for the Integral Development of the Population, (Agency for International Development—1973-1978).
- Co-principal Investigator, "Development of Outcome Criteria for Local Health Departments," Division of Health Services, NC Department of Human Resources (1977-1978).
- Co-principal Investigator, "The Effect of Implementing Standards in Local Health Departments," (NC Department of Human Resources—1975-1977).
- Co-principal Investigator, "Administrative Roles in Local Health Departments: Assessment and Implications for Curriculum Development," (Bureau of Health Manpower, Public Health Service, US Department of Health, Education, and Welfare—1976-1977).
- Co-principal Investigator, "Effects of the 'Consolidation and Health Personnel Support Act of 1973' on the Operation of Local Health Departments," (Division of Health Services, NC Department of Human Resources—1976-1977).
- Co-principal Investigator, "Professional Adoption of Drug Abuse Services," (NIMH—1973-1976).
- Co-principal Investigator, "Evaluation of Drug Treatment Programs/North Carolina," (NC Drug Authority—1973-1975).
- Co-principal Investigator, "Determinants of Components of the Health Care System," (National Center for Health Services, Research and Development—1968-1973).
- Principal Investigator, "Field Worker Evaluation Project—Thailand," (Agency for International Development—1970-1973).

### **BOOKS AND MONOGRAPHS**

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- Kaluzny A., R. Warnecke & Associates, Managing a Health Care Alliance: Improving Community Cancer Care. San Francisco: Jossey Bass 1996. (Republished Beard Books, Washington, D.C. 2001)
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**RESEARCH REPORTS**

Kaluzny, A.D.& Donna O'Brien, "The Role of a Public Private Partnership in Translating Science to Improve Cancer Care in the Community: The NCI Community Cancer Centers Program", Report to the Office of the Director, National Cancer Institute, August, 2012

Kaluzny, A.D., "Restructuring the Division of Cancer Prevention: Preparing to Meet Future Challenges and Opportunities" Supplemental Report to the National Cancer Institute, Division of Cancer Prevention, Performed Under Purchase Order 263-MQ-204063, March, 2004

Kaluzny, A.D., "Restructuring the Division of Cancer Prevention: A Case Study of the Development and Implementation of a Matrix Structure and Project Teams" Final Report to the National Cancer Institute, Division of Cancer Prevention, Performed Under Purchase Order 263-MQ-204063, December, 2003

Savitz, L., Kaluzny, AD, and D. Kelly, "Life Cycle Model of Continuous Clinical Process Innovation", Final Report (Part I) to the Industrial Advisory Board, Center for Health Management Research, University of Washington, Seattle, May 1999

Savitz, L. and A. Kaluzny, "Assessing the Implementation of Clinical Process Innovations: A Cross Case Comparison", Final Report (Part II) to the Advisory Board, Center for Health Management Research, University of Washington, Seattle, May 1999

Kaluzny, A.D., R. Warnecke and D. Gillings, "Assessment of the Implementation and Impact of the Community Clinical Oncology Program- Phase II," Final Report to National Cancer Institute, Cecil G. Sheps Center for Health Services Research. Performed Under Contract NO1-CN-75435.

Kaluzny, A.D., G. Hochbaum, A. Schenck, T. Ricketts, and Associates, "Cancer Control in the Rubber Industry," Final Report submitted to the International United Rubber, Cork, Linoleum, and Plastic Workers of America and the National Cancer Institute, January 1987.

Veney, J., C. Burr, and A.D. Kaluzny, "Computerized Performance Review System for Reduction of Prematurity and Low Birthweight in Local Health Departments," Final Report Submitted to the Centers for Disease Control, Atlanta, GA, 1986.

Kaluzny, A.D., J. Kotch, and C. Burr, "Development and Implementation of a Performance System for State and Local Health Departments," Final Report submitted to the Centers for Disease Control, Atlanta, GA, 1985.

**PAPERS PRESENTED (Since 1990)**

Halverson, P., G. Mays, and A. Kaluzny, "Alliances for Community wide Quality Improvement: The Role of Public and Private health Care Organizations," Invited paper presented at the Institute for Healthcare Improvement, National Forum on Quality Improvement in Health Care, December, 1996, New Orleans, Louisiana

Halverson, P., G. Mays, and A. Kaluzny, "Interorganizational Alliances in Public Health: Implications for the Quality of Community Health Services," Invited paper presented at the Center for Clinical Quality Evaluation 11th Annual Symposium on Quality of Care: New Initiatives, Partnerships, and Technology. November, 1996, Arlington, VA.

- Klabunde C, O'Malley M, Kaluzny A, "The Readiness of Primary Care Physicians to Adopt Genetic Screening for Breast Cancer," International Society of Technology Assessment in Health Care, June, 1996, San Francisco, CA
- Leininger L, Harris R, Kaluzny A, Strecher V, Qaqish B, "A Randomized Trial of an Office Systems Intervention to Increase Breast Cancer Screening in Community Primary Care Practice," Presented at Society of General Internal Medicine Annual Meeting, May, 1996, Washington, DC
- Halverson, P., A. Kaluzny, and G. Young, "Strategic Alliances in Health Care: Opportunities for the Veterans Affairs Medical System," Requested paper submitted to Management Decision and Research Center VA Health Services and Development Services, VAMC, and the Foundation for Health Services Research, 1995-6.
- Kaluzny, A., H. Zuckerman and D. Rabiner, "Interorganizational Factors Affecting the Delivery of Primary Care to Older Americans," Requested paper submitted to NIA and AHCPR, March 5, 1996.
- Klabunde, C., M. O'Malley and A. Kaluzny, "The Readiness of Primary Care Physicians to adopt Genetic Screening for Breast Cancer," International Society of Technology Assessment in Health Care, Stockholm, Sweden, June 1995.
- Leininger L, Harris R, Qaqish B, Kaluzny A, Strecher V, "Over-performance of Preventive Care Procedures in Primary Care Practice," Poster Presented at Society of General Internal Medicine Annual Meeting, April, 1994, Washington, DC
- Leininger L, Harris R, Qaqish B, Kaluzny A, Strecher V, "What Types of Visits are Opportunities for Preventive Care?" Presented at Society of General Internal Medicine Annual Meeting, April, 1994, Washington, DC
- Harris R, Leininger L, Qaqish B, Kaluzny A, Strecher V, "Another Implementation Gap: Screening for Colorectal Cancer in Primary Care Practices," Presented at Society of General Internal Medicine Annual Meeting, April, 1994, Washington, DC
- Harris R, Leininger L, Qaqish B, Kaluzny A, Strecher V, "Effects of Physician Gender on Performance of Preventive Care in Primary Care Practices," Presented at Society of General Internal Medicine Annual Meeting, April, 1994, Washington, DC
- Leininger L, Harris R, Chamberlin A, Qaqish B, Jackson R, Strecher V, Kaluzny A, "Prevention in Primary Care: Variation Within and Between Practices," Presented at American Public Health Association Annual Meeting, October, 1993, San Francisco, CA
- Harris, R., L. Leininger, A. Chamberlin, A. Kaluzny, V. Strecher and R. Jackson, "Is There an Association Between Office Systems and Performance of Preventative Procedures in the Community?" Society of General Internal Medicine, 1993 Annual meeting.
- Leininger L, Harris R, Chamberlin A, Kaluzny A, Strecher V, Jackson R, "Smoking Cessation Counseling in Community Practice: Writing it Down," Presented as a poster at the Society of General Internal Medicine Annual Meeting, April, 1993, Washington, DC
- Leininger L, Harris R, Fox B, Balance W, Kaluzny A, Jackson R, "An Effective Strategy for Recruiting Community Physicians in Health Services Research," Presented at the American Public Association Annual Meeting, November 1992, Washington, DC
- McLaughlin, C., K. Simpson and A. Kaluzny, "Service Quality, Then Productivity in Health Care," Paper Presented at the Wharton Conference on Service Management,

Technology and Economics: The Service Productivity and Quality Challenge, The Wharton School of the University of Pennsylvania, Philadelphia, PA, October 1992.  
Kaluzny A.D., L. Lacey, J. Morrissey, et. al., "Community and Inter-organizational Factors in Technology Assessment and Transfer: The Case of the NCI Community Clinical Oncology Program," Paper Presented at the International Society of Technology Assessment in Health Care - Eighth Annual Conference. Vancouver, British Columbia, Canada, June 14-20, 1992.

L. Ford, T. Johnson, R. Warnecke, A. Kaluzny, P. Shin and H. Ozer, "Breast Cancer Practice Patterns: Evidence of a Shift Following a Consensus Conference or Clinical Alert," Paper Presented at ASCO Annual Meeting, San Diego, CA, May 17-19, 1992.  
Kaluzny, A.D., L. Lacey and D. Hynes, "The Community Clinical Oncology Program as a Technology Transfer Organization," Paper Presented at the Annual Meeting of the American Society of Public Administration, April 1990, Los Angeles, CA.

### **Teaching Cases**

Kaluzny, A., and Donna O'Brien "Translating Science to Improve Cancer Care in the Community: The Role of the NCI Community Cancer Centers Program. 2012 (available through University of Michigan Social Science Research Network-SSRN)

### **HONORS AND AWARDS**

NCI Merit Award, 2012  
NIH Directors Award, 2009  
Edward G. McGavran Award for Excellence in Teaching, 1998.  
NCI Year 2000 Award, 1995.  
Bernard G. Greenberg Alumni Endowment Award, 1991-1994.  
Cecil G. Sheps Distinguished Investigator Award, 1988.  
UNC Kenan Professor, 1980.  
Fulbright Lecturer, Brussels University, Brussels, Belgium, 1970-1971 (Awarded but declined).  
Delta Omega, Honorary (Public Health), 1966, National Secretary, 1971-1973.  
U.S. Public Health Service Fellowship, Fall 1963-June 1967.

### **SELECTED PROFESSIONAL ASSOCIATIONS AND ACTIVITIES**

American Public Health Association: Fellow, Program Committee, 1969-1970. Medical Care Section, Regional Secretary, 1969-1970.  
Conference on the Social Sciences in Health, American Public Health Association, Chairman, 1969-1970.  
American Sociological Association, Member, Medical Sociology Section. 1969-1980  
Association for Health Services Research, Member. 1970-1990  
American Academy of Management, Health Services Section, Member 1970-1980.  
American College of Health Care Executives, Faculty Associate. 1970-1990