

PAM SILBERMAN

CURRICULUM VITAE

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EDUCATION

- July 1995 – Dec. 1997* University of North Carolina, School of Public Health, Dept. of Health Policy and Administration, Chapel Hill, NC: Public Health Leadership Doctoral Program, DrPH.
- Aug. 1978 – May 1981* University of North Carolina Law School, Chapel Hill, NC: Juris Doctor.
- Aug. 1973 – May 1977* University of Illinois, Urbana, IL: BA in Political Science and Psychology.

PROFESSIONAL EXPERIENCE

- Spring 1998 – present* **Professor (Dec. 2014 – present), Director, Doctoral Program in Health Leadership (Jan. 2015-present), Co-Lead, MPH Health Policy Concentration (July 2018-2019), Clinical Professor (Oct. 20, 2009 – 2014), Clinical Associate Professor (Oct. 20, 2001-October 19, 2009), Adjunct Assistant Professor (May 1, 1998 – Oct. 19, 2001). Department of Health Policy and Management, Gillings School of Global Public Health, University of North Carolina, Chapel Hill.** Teach courses on US health system, public and private health programs serving low-income and other underserved populations and changes in the Affordable Care Act, and on the health policy development and health policy advocacy processes. Direct the executive doctoral program in health leadership (DrPH).
- Nov. 1996 – July 2014* **Research Associate, Associate Director for Policy Analysis. Cecil G. Sheps Center for Health Services Research, University of North Carolina, Chapel Hill.** Research areas include: impact of the Affordable Care Act (ACA) on rural providers, operation of Medicaid and CHIP programs in rural areas, innovative rural Medicaid case management and disease management programs, effects of Medicaid managed care and Medicaid programmatic changes on rural communities, evaluation of Community Care of North Carolina (North Carolina's Medicaid program that provides disease and care management), evaluation of the NC Health Choice program, and consumer protection laws affecting managed care enrollees.

Apr. 1999 –
July 2014

President and CEO (July 2005 - 2014), North Carolina Institute of Medicine (NCIOM); Publisher, NCMJ (North Carolina Medical Journal) (2006 – 2014); Vice President, NCIOM (April 1999-June 2005), Morrisville, NC. Oversaw a 10-person staff. Helped staff and facilitate task force meetings that contained between 30-60 experts and other stakeholders. Researched and assisted in writing task force reports and policy recommendations. Presented to the legislature, state policy makers, health professionals, and the public. Recently helped to staff task forces to create a rural health action plan, increase patient and family engagement in health care, and prevent child maltreatment. Led nine workgroups comprised of state agencies and other stakeholder groups to identify the steps that state agencies, health professionals, insurers, public health, and other stakeholders would need to take to implement the Affordable Care Act in North Carolina (Jan. 2013). Recently completed task forces to reduce early childhood obesity (Sept., 2013), improve the use of preventive dental services for children receiving Medicaid or NC Health Choice (June 2013), help local health departments implement evidence-based strategies to improve population health (Sept. 2012), improve the social and emotional well-being of young children and their families (July 2012), and to develop a state plan for suicide prevention (July 2012). Previously, helped staff task forces to address the behavioral health needs of active and returning members of the military and their families (March 2011), examine the problems that arise as the result of co-location of people with behavioral health problems with the frail elderly in adult care homes (Feb. 2011), develop the Healthy North Carolina 2020 objectives (Jan. 2011), develop an adolescent health plan (Dec. 2009), and a prevention action plan for the state (Oct. 2009). Other task forces focused on identifying strategies to assist people with developmental disabilities in different life transitions (May 2009), expanding access to health care in North Carolina (March 2009), enhancing the state's substance abuse system (January 2009), improving the system of care for people with chronic kidney disease (May 2008), communication strategies for people with lower health literacy (August 2007), the adequacy and distribution of the health professional workforce (physicians, nurse practitioners, physician assistants, and certified nurse midwives) (June 2007), ethical issues that the state may face in the event of a pandemic influenza (May 2007), expansion of health insurance coverage to the uninsured (April 2006), adequacy and financial viability of the health care safety-net (April 2005), strategies to prevent child maltreatment (Sept. 2005), the nursing workforce (June 2004), Latino health (Feb. 2003), long-term financial viability of the NC Health Choice program (Feb. 2003), long term care (Jan. 2001), comprehensive child health (May 2000), dental care access (April 1999), and child health insurance (which developed the framework for the state's Child Health Insurance Program, NC Health Choice)(April 1999). Assisted the NC Department of Health and Human Services in developing the *Olmstead* plan to help people with disabilities live in the least restrictive environment. Co-published the *NCMJ*, a bimonthly health policy journal published jointly between by the NCIOM and The Duke Endowment, and distributed to more than 30,000 people across the state and nation.

Feb. 1994 –

Deputy Director. North Carolina Health Planning Commission, Raleigh, NC.

July 1995 Managed a team of health policy analysts and consultants who staffed a 16 member legislative Commission chaired by Governor Hunt, which was charged with revamping the state's health care system. Managed staff and helped oversee \$1.5 million budget, directed the work of 13 Advisory Committees (containing more than 300 public members), facilitated the work of three Advisory Committees (Delivery Systems, Benefits, and Quality Controls), analyzed federal initiatives and legal issues surrounding health reform, made presentations to Commission members, wrote Commission reports, and extensive public speaking.

July 1992 – Feb. 1994 **Project Director. North Carolina Health Access Coalition, Project of NC Primary Health Care Association, Cary, NC.** Organized coalition of more than 140 different community based, religious, and advocacy organizations to work on health care reform from a consumer perspective. Goal of the coalition was to provide affordable, high quality, comprehensive, and accessible health care services for all citizens, with strong measures to control rising health care costs. Lobbied for comprehensive health care reform at state and national level, produced weekly fact sheet series for NC legislators explaining problems in current system and potential solutions, drafted and analyzed health care legislation, educated coalition members and the public about the extent of the problem and different proposed solutions, extensive public speaking, produced special reports for the public, raised funds, and managed project budget.

March 1983 – June 1993 **Health and Public Benefits Attorney. North Carolina Legal Services Resource Center, Raleigh, NC.** Lobbyist in NC General Assembly, co-counseled on public benefit cases that had statewide impact, trained other legal services advocates and private attorneys on health, public benefits and child support laws, and worked with the NC Department of Human Resources in developing public assistance and Medicaid policies. Successfully lobbied for legislation to reduce North Carolina's infant mortality rate, expand Medicaid to cover more pregnant women and children, expand AFDC and Medicaid to cover more working families, improve the quality of care provided in nursing homes and adult care homes, and improve the child support enforcement system. Also worked on legislation to expand the availability of private health insurance coverage.

Sept. 1981 – Mar. 1983 **Health and Public Benefits Attorney. Legal Services of the Southern Piedmont, Charlotte, NC.** Represented individual clients in public benefits, health care access, consumer, and housing cases; co-counseled on public benefits class action cases; and worked with Division of Social Services in developing public assistance rules.

HONORS

State of North Carolina. Order of the Longleaf Pine. March 2019.

North Carolina Justice Center, Lifetime Champion of Justice. March 2019.

Gillings School of Global Public Health. Harriet Hylton Barr Distinguished Alumni Award. April 2016.

North Carolina Hospital Association. Meritorious Service Award. July 2014.

North Carolina Community Health Center Association Contribution Award. June 2014.

Department of Health Policy and Management. Alumni Leadership Award. April 2013.
Ronald H. Levine Legacy Award. North Carolina Division of Public Health. State Health Director's Conference. January 2013.
Governor's Institute on Alcohol and Substance Abuse. Frederick B. Glaser Award. April 2010.
North Carolina Pediatric Society's Tom Vitaglione Child Advocacy Award. August 2009.
North Carolina Division of Aging and Adult Services. Dr. Ewald W. Busse Award. October 2008.
University of North Carolina at Chapel Hill. Ned Brooks Award for Public Service. April 2008.
Cecil G. Sheps Center for Health Services Research. Distinguished Investigators' Award. February 2004.
The North Carolina Justice and Community Development Center. Defenders of Justice Award. October 2002.
Public Health Leadership Program. Distinguished Alumni Award. March 2002.
Delta Omega. Public Health Honors Society. Theta Chapter. April 1998.
Tarheel of the Week. News and Observer. April 1997.
Easter Seal Society of North Carolina, Award of Excellence - Advocacy. October 1994.
The 50 Most Influential Lobbyists, ranked 15th of 493 lobbyists in survey of 1993 session by NC Center for Public Policy Research. Rankings by legislators, lobbyists, legislative liaisons, and capital news correspondents. Fall 1994.
Governor's Commission on the Reduction of Infant Mortality, Pioneer Award for Contributions to North Carolina's Efforts to Improve the Health and Well-being of its Mothers and Infants. November 1993.
NC Equity, Carpathian Award for Health Advocacy. October 1993.
Legal Services Programs in North Carolina, "In Recognition of Dedicated Service and Commitment to Equal Justice for Low Income North Carolinians." September 1993.
NC Consumers Council. Consumer Advocate of the Year. March 1993.
NC Perinatal Association, Annual Award "For Outstanding Contributions towards Helping to Improve the Health of North Carolina Mothers and Babies." Mar. 1992.
NC Primary Health Care Association, Outstanding Service Award "For Commitment to the Underserved." June 1991.
NC Coalition of Women's Organizations. Women of Distinction Award. March 1991.
Kellogg Foundation. National Fellowship Award. One of 44 individuals picked nationally for leadership development fellowship. Studied health care systems in other countries; non-financial barriers to health access. May 1989 - December 1992.
North Carolina Association of Women Attorneys, Annual Award, "For Outstanding Accomplishment in Promoting the Participation of Women in the Legal Profession and the Rights of Women under the Law." September 1987.

BIBLIOGRAPHY AND PRODUCTS OF SCHOLARSHIP

Books and Chapters

- 1) **Silberman P**, Ricketts TC, Ross DC. The US Healthcare System and the Need for Patient Advocacy. In Earp JA, French E, Gilkey M (eds.). Patient Advocacy for Health Care Quality. Sudbury, MA: Jones and Bartlett Publishers. 2008;29-58.
- 2) **Silberman P**, Skinner AC. A Consumer's Guide to Health Insurance and Health Programs in North Carolina. Durham, NC: NC Institute of Medicine. March 2003;1-304.

- 3) **Silberman P.** Ensuring Quality and Access under Managed Care. In Halverson P, McLaughlin C, Kaluzny A (eds.). *Managed Care & Public Health*. Gaithersburg, MD: Aspen Publishing, Inc. 1998; 323-338.
- 4) **Silberman P.** North Carolina Programs Serving Young Children and Their Families. Chapel Hill, NC: NC Institute of Medicine, Sept. 1999.
- 5) **Silberman P, Wettach JR.** A Consumer's Guide to Health Insurance and Health Programs in North Carolina, Cary, NC: NC Primary Health Care Association. Sept. 1995;1-249.

Refereed Articles (*Indicates student led research)

- 1) Gertner A,* Robertson A, Jones H, Powell B, **Silberman P**, Domino M. The effect of Medicaid expansion on use of opioid agonist treatment and the role of provider capacity constraints. *Health Services Research*. 2020;55(3):383-392.
- 2) Dunphy JN,* Weinberger M, **Silberman P**. Strategies for Implementing Best Practices in Independent Physician Associations. *Am J Managed Care*. 2020;26(6):294-298.
- 3) Spencer JC,* Gertner AK, **Silberman P**. Health Status and Access to Care for the North Carolina Medicaid Gap Population. *NCMJ*. 2019;80(5):269-275.
- 4) Pettit SD,* **Silberman P**, Hassmiller Lich K, Kirch RA, Lipshultz SE, Teal R, Basch E. Stakeholder Perspectives on Addressing Adverse Events from Adjuvant Cancer Therapy: A Qualitative Study. *Cancer*. Published online August 27, 2019.
- 5) Kilany M,* Morrissey J, Marisa D, Thomas K, **Silberman P**. Utilization and Adherence in Medical Homes. *Medical Care*. 2018;56(10):870-876(7). October 2018.
- 6) Dolin R,* **Silberman P**, Kirk D, Stearns S, Hanson L, Taylor D, Holmes M. Do Live Discharge Rates Increase as Hospices Approach their Medicare Aggregate Payment Caps? *Journal of Pain and Symptom Management*. 2018;55(3):775-784.
- 7) Dolin R,* Holmes G, Stearns S, Kirk D, Hanson L, Taylor D, **Silberman P**. A Positive Association Between Hospice Profit Margin and the Rate at Which Patients are Discharged Before Death. *Health Affairs*. 2017;36(7):1291-1298.
- 8) Dolin R,* Hanson L, Rosenblum S, Stearns S, Holmes G, **Silberman P**. Factors Driving Live Discharge from Hospice: Provider Perspectives. *Journal of Pain Symptom Management*. 2017;53(6):1050-1056.
- 9) Gillen E*, Hassmiller Lich K, Trantham L, Weinberger M, **Silberman P**, & Holmes M. The Effect of Narrow Network Plans on Out-of-Pocket Cost. *The American Journal of Managed Care*, 2017;23(9):540-545.
- 10) Gillen E*, Hassmiller Lich K, Trantham L., **Silberman P**, Weinberger M, & Holmes M. Plan Selection in the Non-Group Market in the First Year of the Health Insurance Marketplace. *North Carolina Medical Journal*, 2017;78(2):77-83.
- 11) Toth M,* Holmes M, Toles M, Van Houtven C, Weinberger M, **Silberman P**. Impact of Postdischarge Follow-Up Care on Medicare Expenditures. Does Rural Make a Difference. *Medical Care Research and Review*. 2017:1-27.
- 12) Toth M*, Holmes M, Van Houtven C, Toles M, Weinberger M, **Silberman P**. Rural-Urban Differences in the Effect of Follow-up Care on Postdischarge Outcomes. *Health Services Research*. 2016. DOI:10.1111/1475-6733.12543.
- 13) Toth M*, Holmes M, Van Houtven C, Toles M, Weinberger M, **Silberman P**. Rural Medicare Beneficiaries Have Fewer Follow-up Visits and Greater Emergency Department Use Postdischarge. *Medical Care*. 2015;53(9):800-808.

- 14) Haynes-Maslow L,* Schramm D, Mark B, Ammerman A, **Silberman P**. Stakeholder arguments in access to healthy food state-level legislation in newspapers and bill hearings, 2010-2012. *Journal of Science Policy & Governance*. 2014;6(1).
- 15) Slifkin RT, Freeman VA, **Silberman P**. Effect of the North Carolina State Children's Health Insurance Program on Beneficiary Access to Care. *Arch Pediatr Adolesc Med*. Dec. 2002;156:1223-1229.
- 16) **Silberman P**, Poley S, James K, Slifkin R. Tracking Medicaid Managed Care in Rural Communities: A 50-State Follow Up. *Health Affairs*. Jul/Aug. 2002;21(4):255-263.
- 17) Mofidi M, Slifkin R, Freeman V, **Silberman P**. The Impact of a State Children's Health Insurance Program on Access to Dental Care. *JADA*. 2002;133:707-14.
- 18) Slifkin RT, **Silberman P**, Reif S. The Effect of Medicaid Managed Care on Rural Public Health Departments. *Journal of Rural Health*. Summer 2001;17(3):187-196.
- 19) **Silberman P**, James K. Managed Care Regulations: Impact on Quality? *Quality Management in Health Care*. Winter 2000;8(2):21-39.
- 20) Felt-Lisk S, **Silberman P**, Hoag S, Slifkin R. Medicaid Managed Care in Rural Areas: Lessons from 10 States' Experiences. *Health Affairs*. March/April. 1999; 18(2):238-245.
- 21) Slifkin RT, Hoag, SD, **Silberman P**, Popkin B, Felt-Lisk S. Medicaid Managed Care Programs Operating in Rural Areas: A Fifty State Overview. *Health Affairs*. Nov/Dec. 1998;17(6):217-227.
- 22) **Silberman P**. Regulating Managed Care in a Market Driven Health System: Ensuring Access and Quality. *Quality Management in Health Care*. 1997 Winter;5(2):44-54.

Refereed Oral Presentations

- 1) The ACA: An Essential First Step towards Improved Population Health. Health Policy Symposium on Advancing Population Health: From Policy to Practice. Taipei, Taiwan. May 8, 2013.
- 2) North Carolina Prevention Action Plan, Healthy NC 2020, and the Affordable Care Act. American Public Health Association. Washington DC. November 2, 2011.
- 3) National Rural Health Association. Medicaid Policy Subcommittee. Rural Medicaid Issues. Washington, DC. April 2006.
- 4) American Public Health Association. Impact of State Medicaid Cuts on Rural Communities. Washington, DC. Nov. 2004.
- 5) American Public Health Association. Innovative Primary Care Case Management Programs Operating in Rural Communities. Philadelphia, PA. Nov. 2002.
- 6) American Public Health Association. Medicaid Managed Care: Ten Case Studies. Washington, DC. Nov. 1998.
- 7) American Public Health Association. Consumer Protections in Managed Care: North Carolina Case Study. Washington, DC. Nov. 1998.

Products of Engaged Scholarship

- 1) Robinson R, **Silberman P**, Binanay C. Tailored Plans: The Next Step in a Long Evolution. *NCMJ*. 2019;80(5):317-319.
- 2) **Silberman P**, Slifkin R. ACA escapes repeal, but it could still be hobbled. *News and Observer*. Op Ed. April 4, 2017.
- 3) **Silberman P**, Slifkin R. GOP Health Care Plan Would Drive Up NC Premiums. *News and Observer*. Op Ed. March 22, 2017.

- 4) Kaufman B, **Silberman P**, Holmes M. Rural Provider Perceptions of the ACA: Case Studies in Four States. Findings Brief. Chapel Hill, NC: NC Rural Health Research Program. February 2015.
- 5) **Silberman P**, Thomas S, Kaufman B, Perry J, Holmes M. Best Practices for Health Insurance Marketplace Outreach and Enrollment in Rural Areas. Fact Sheet. Chapel Hill, NC: NC Rural Health Research Program. December 2014.
- 6) Holmes M, **Silberman P**, Thompson K, Freeman V, Randolph R. Geographic Variation in Plan Uptake in the Federally Facilitated Marketplace. Findings Brief. Chapel Hill, NC: NC Rural Health Research Program. October 2014.
- 7) North Carolina Rural Health Action Plan: A Report of the NCIOM Task Force on Rural Health. **Primary Author of Chapter 7**. Morrisville, NC: NC Institute of Medicine. August 2014.
- 8) Promoting Healthy Weight for Young Children: A Blueprint for Preventing Early Childhood Obesity in North Carolina. **Primary Author of Chapter 5**. Morrisville, NC: NC Institute of Medicine. September 2013.
- 9) **Silberman P**. Implementing the Affordable Care Act in North Carolina: The Rubber Hits the Road. *NCMJ*. July/August 2013;74(4):298-307.
- 10) The North Carolina Oral Health Action Plan for Children Enrolled in Medicaid and NC Health Choice. Morrisville, NC: NC Institute of Medicine. June 2013.
- 11) Examining the Impact of the Patient Protection and Affordable Care Act in North Carolina. **Primary Author**. Morrisville, NC: NC Institute of Medicine. January 2013. Online only.
- 12) Improving North Carolina's Health: Applying Evidence for Success. **Primary Author of Chapter 5**. Morrisville, NC: NC Institute of Medicine. September 2012.
- 13) Suicide Prevention and Intervention Plan: A Report of the NCIOM Task Force on Suicide Prevention and Intervention. **Primary Author of Chapter 3**. Morrisville, NC: NC Institute of Medicine. July 2012.
- 14) **Silberman P**, Cansler LM, Goodwin W, Yorkery B, Alexander-Bratcher K, Schiro S. Implementation of the Affordable Care Act in North Carolina. *NCMJ*. March/April 2011;72(2):156-160.
- 15) Alexander-Bratcher K, Martin G, Purcell W, Watson M, **Silberman P**. Honoring Their Service: Behavioral Health Services in North Carolina for Military Service Members, Veterans, and Their Families. *NCMJ*. 2011;72(1):29-36.
- 16) Honoring Their Service: A Report of the NCIOM Task Force on Behavioral Health Services for the Military and Their Families. **Primary Author of Chapter 5**. Morrisville, NC: NC Institute of Medicine. January 2011.
- 17) Short and Long-Term Solutions for Co-Location in Adult and Family Care Homes: A Report of the NCIOM Task Force on Co-Location of Different Populations in Adult Care Homes. Morrisville, NC: NC Institute of Medicine. January 2011.
- 18) Yorkery B, Ford C, Cline S, Lee H, **Silberman P**, Carter H, Coyne-Beasley T, Jones D, Speizer I, Holmes M. Developing Healthy, Happy, and Productive Young Adults: The North Carolina Metamorphosis Project and the NCIOM Task Force on Adolescent Health. *NCMJ*. July/August 2010;71(4):343-351.
- 19) **Silberman P**, Liao CE, Ricketts T. Understanding Health Reform: A Work in Progress. *NCMJ*. May/June 2010;71(3):215-231.
- 20) Silberman P. History of Health Care Policy Making in North Carolina. NC State University. Raleigh, NC: Institute of Emerging Issues. March 2010.

- 21) Hastings J, Devlin L, Engel J, Seligson R, Roper W, Yorkery B, Lichstein J, Alexander-Bratcher K, Nielsen C, Jones D, Carter H, Liao C, Davis C, **Silberman P**, Holmes M. Prevention for the health of North Carolina. *NCMJ*. Jan/Feb 2010; 71(1):30-47.
- 22) **Silberman P**, Bodfish J, Brown A, Wainwright L, Yorkery B, Lichstein J, Alexander-Bratcher K, Davis C, Lerche J, Holmes M. Successful transitions for people with intellectual and other developmental disabilities. *NCMJ*. Nov/Dec. 2009;70(6):519-526.
- 23) Healthy Foundations for Healthy Youth: A Report of the NCIOM Task Force on Adolescent Health. December 2009. **Primary Author of Chapter 7**. Morrisville, NC: NC Institute of Medicine. December 2009.
- 24) Prevention for the Health of North Carolina: Prevention Action Plan. **Primary Author of Chapters 6, 11**. Morrisville, NC: NC Institute of Medicine. October 2009.
- 25) Successful Transitions for People with Developmental Disabilities: A Report of the NCIOM Task Force on Transitions for People with Developmental Disabilities. **Primary Author of Executive Summary, Chapter 6**. Morrisville, NC: NC Institute of Medicine. May 2009.
- 26) Expanding Access to Health Care in North Carolina: A Report of the NCIOM Health Access Study Group. **Primary Author of Chapters 5, 7, 8**. Morrisville, NC: NC Institute of Medicine. March 2009.
- 27) **Silberman P**, Insko V, Nesbitt ML, Book D, Alexander-Bratcher K, Yorkery B, Hastings J, Shive D, Lichstein J, Holmes M. Substance abuse in North Carolina. *NCMJ*. Jan/Feb 2009;70(1):25-34.
- 28) Building a Recovery-Oriented System of Care: A Report of the NCIOM Task Force on Substance Abuse Services. **Primary Author of Executive Summary, Chapters 3-6**. Morrisville, NC: NC Institute of Medicine. January 2009.
- 29) Addressing Chronic Kidney Disease in North Carolina. **Primary Author**. Morrisville, NC: NC Institute of Medicine. May 2008.
- 30) Health Care Services for the Uninsured and Other Underserved Populations. A Technical Assistance Manual to Help Communities Create or Expand Health Care Safety Net Services. Durham, NC: April 2008.
- 31) Just *What* Did the Doctor Order? **Primary Author of Chapters 1-2**. Durham, NC: NC Institute of Medicine. August 2007.
- 32) **Silberman P**, Estes EH, Dubai KL, Holmes GM. Weathering the Practitioner Workforce Shortage. *NCMJ*. May/June 2007;68(3):159-168.
- 33) Providers in Demand: North Carolina's Primary Care and Specialty Supply. **Primary Author of Chapters 1-2, 6**. Durham, NC: Institute of Medicine. June 2007.
- 34) Stockpiling Solutions: North Carolina's Ethical Guidelines for an Influenza Pandemic. **Primary Author**. Durham, NC: NC Institute of Medicine. April 2007.
- 35) McGorty K, Devlin L, Tong R, Harrison N, Holmes M, **Silberman P**. Ethical Guidelines for an Influenza Pandemic. *NCMJ*. Jan/Feb 2007;68(1):38-42.
- 36) **Silberman P**, Hooker Odom C, Lambeth T, Holmes GM, Dubai KL. North Carolina's Uninsured. *NCMJ*. May/June 2006;67(3):183-191.
- 37) **Silberman P**, Brogan L, Moore C, Slifkin R. Premium Assistance Programs for Low Income Families: How Well Does it Work in Rural Areas. Chapel Hill, NC: North Carolina Rural Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 85. Jan. 2006.
- 38) Expanding Health Insurance Coverage to More North Carolinians: North Carolina Task Force on Covering the Uninsured. **Primary Author**. Durham, NC: NC Institute of Medicine. April 2006.

- 39) **Silberman, P.**, Rudolf, M., Brogan, L, Poley, S., Slifkin, R., Moore, C. The Impact of Medicaid Cuts on Rural Communities. Chapel Hill, NC: North Carolina Rural Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 82. Aug. 2005.
- 40) **Silberman P**, Hooker Odom C, Smith S, Dubai KL, Thompson KW. The North Carolina Healthcare Safety Net, 2005—Fragments of a Lifeline Serving the Uninsured. *NCMJ*. March/April 2005;66(2):111-119.
- 41) New Directions for North Carolina: A Report of the NC Institute of Medicine Task Force on Child Abuse Prevention. Durham, NC: NC Institute of Medicine. September 2005.
- 42) Evidence-Based Approaches to Worksite Wellness and Employee Health Promotion and Disease Prevention. Durham, NC: NC Institute of Medicine. April 2005.
- 43) North Carolina Healthcare Safety Net Task Force Report. **Primary Author**. Durham, NC: NC Institute of Medicine. April 2005.
- 44) North Carolina Nursing Workforce Report: 2004. **Primary Author** of Chapters 4, 5. Durham, NC: NC Institute of Medicine. June 2004.
- 45) Slifkin RT, **Silberman P**, Freeman V. Moving from Medicaid to North Carolina Health Choice: Changes in Access to Dental Care for North Carolina Children. *NCMJ*. Jan/Feb. 2004;65(1):6-11.
- 46) **Silberman P**, Rudolf M, D'Alpe C, Randolph R, Slifkin R. The Impact of the Medicaid Budgetary Crisis on Rural Communities. Chapel Hill, NC: North Carolina Rural Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 77. Aug. 2003.
- 47) **Silberman P**, Bazan-Manson A, Purves H, Hooker Odom C, Easley M, Weisner K, DeFries G. NC Latino Health: 2003. A Report from the Latino Health Task Force. *NCMJ*. May/June 2003;64(3):113-121.
- 48) Poley S, **Silberman P**, Slifkin R. Design of Enhanced Primary Care Case Management Programs Operating in Rural Communities: Lessons Learned from Three States. Findings Brief. Chapel Hill, NC: North Carolina Rural Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. March 2003.
- 49) **Silberman P**, Poley S, Slifkin R. Innovative Primary Care Case Management Programs Operating in Rural Communities: Case Studies of Three States. Chapel Hill, NC: North Carolina Rural Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 76. Jan. 2003.
- 50) NC Health Choice: 2003. **Primary Author**. Durham, NC: NC Institute of Medicine. Feb. 2003.
- 51) NC Latino Health: 2003. **Primary Author**. Durham, NC: NC Institute of Medicine. Feb. 2003.
- 52) Community Alternatives Program for Disabled Adults (CAP/DA): 2003. **Primary Author**. A Report to the NC General Assembly. Durham, NC: NC Institute of Medicine. Feb. 2003.
- 53) **Silberman P**, Weisner KK, Leysieffer KE, Freund CM, Bruton HD, Ingram RA, DeFries GH. A Long-Term Care Plan for North Carolina: Synopsis of the North Carolina Institute of Medicine Final Report. *NCMJ*. March/April 2002;63(2):80-82.
- 54) A Long-Term Care Plan for North Carolina: Final Report. Submitted by the North Carolina Institute of Medicine Task Force on Long-Term Care to the North Carolina Department of Health and Human Services. **Primary Author**. Chapel Hill, NC: NC Institute of Medicine. Jan. 2001.
- 55) **Silberman P**, Walsh J, Malson M, Bennett T, Dodds J. Evaluation of Durham's Work First Program. Chapel Hill, NC: Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Jan. 2001.

- 56) NC Department of Health and Human Services. Serving Persons with Disabilities in Appropriate Settings. The North Carolina Plan. Interim Plan. **Primary Author**. Raleigh, NC: NC Department of Health and Human Services. Dec. 2000.
- 57) Costich EJ, **Silberman P**. Options to Expand Health Insurance Coverage in North Carolina: Issue Brief. Prepared for the NC Medical Society. Chapel Hill, NC: NC Institute of Medicine. Oct. 2000.
- 58) A Long-Term Care Plan for North Carolina: Interim Report to the North Carolina Department of Health and Human Services. **Primary Author**. Chapel Hill, NC: NC Institute of Medicine, June 30, 2000.
- 59) Comprehensive Child Health Plan: 2000-2005. Report to the North Carolina Department of Health and Human Services. **Primary Author** of Chapters 7 (Mental Health and Substance Abuse), Chapter 8 (Child Injury and Fatality), and Chapter 10 (Summary and Recommendations). Chapel Hill, NC: NC Institute of Medicine, May 23, 2000.
- 60) **Silberman P**, Wicker D, Smith G, DeFries G. Assuring Access to Dental Care for Low-Income Families in North Carolina: The NC Institute of Medicine Task Force Study. *NCMJ*. March/April 2000;61(2):95-98.
- 61) **Silberman P**. NC Consumer's Guide to Health Plan Selection. Chapel Hill, NC: NC Institute of Medicine, 2000.
- 62) **Silberman P**. Understanding Managed Care: Answers to Frequently Asked Questions. Chapel Hill, NC: NC Institute of Medicine, 2000.
- 63) **Silberman P**. Consumer Protections: What are Your Rights if You Enroll in an HMO? Chapel Hill, NC: NC Institute of Medicine, 2000.
- 64) **Silberman P**, Costich E. Member Responsibilities: Ten Ways that You Can Improve the Care You Receive. Chapel Hill, NC: NC Institute of Medicine, 2000.
- 65) Elsberg LS, **Silberman P**. People with Disabilities & Chronic Illness: Questions You Should Ask Your Health Plan. Chapel Hill, NC: NC Institute of Medicine, 2000.
- 66) Slifkin R, **Silberman P**, Reif S. The Effect of Market Reform on Rural Public Health Departments. Chapel Hill, NC: North Carolina Rural Health Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 65. Jan. 2000.
- 67) North Carolina Institute of Medicine Task Force on Dental Care Access: Report to the North Carolina General Assembly and to the Secretary of the North Carolina Department of Health and Human Services. **Primary Author**. Chapel Hill, NC: NC Institute of Medicine, 1999.
- 68) **Silberman P**. Health Policy Advocacy: A Health Care Consumer's Guide to the Development of Public Health Policy in North Carolina. Raleigh, NC: North Carolina Public Health. 1998.
- 69) **Silberman P**, Slifkin RT, Popkin B, Skatrud J. Monitoring the Experience and Consequences of Medicaid Managed Care for Rural Populations: Literature Synthesis. Chapel Hill, NC: North Carolina Rural Health Research and Policy Analysis Center, Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill. Working Paper No. 51. Jul. 1997.
- 70) **Silberman P**. How Well Does the State of North Carolina Protect Consumers Enrolled in HMOs? Dissertation. Chapel Hill, NC: The University of North Carolina at Chapel Hill. Aug. 1997.
- 71) **Silberman P**, Ricketts TC. How Well Does North Carolina Protect Enrollees in HMOs? Chapel Hill, NC: Cecil G. Sheps Center for Health Services Research, The University of North Carolina at Chapel Hill in collaboration with the NC Institute of Medicine. April 1997.

- 72) Ricketts TC, **Silberman P.** The Market and Health Reform: North Carolina. Chapel Hill: NC. Cecil G. Sheps Center for Health Services Research, the University of North Carolina at Chapel Hill. Prepared for the NC Health Care Reform Commission. Oct. 1996.
- 73) Final Report and Recommendations. **Primary Author.** Raleigh, NC: NC Health Planning Commission. Dec. 1994.
- 74) Quality Controls Advisory Committee Report. **Primary Author.** Raleigh, NC: NC Health Planning Commission. Dec. 1994.
- 75) Delivery Systems Advisory Committee Report. **Primary Author.** Raleigh, NC: NC Health Planning Commission. Nov. 1994.
- 76) Benefits Committee Advisory Committee Report. **Primary Author.** Raleigh, NC: NC Health Planning Commission. Nov. 1994.
- 77) **Silberman P.** "Health Care for the Poor: Adequacy, Availability, Affordability," NC Insight. Apr. 1989;11(2-3):122-137.
- 78) **Silberman P.** "State's Infant Mortality Rate among the Nation's Worst," NC Insight. Apr. 1989;11(2-3): 131-133.

Other Products of Scholarship – Oral Presentations

- 1) Value-Based Purchasing in Health Care. Grantmakers in Health. Winston-Salem, NC: March 6, 2020.
- 2) Overview of the US Health System. Leadership North Carolina. Charlotte, NC: February 5, 2020.
- 3) National Academy of Medicine. NC Vital Directions. Health and Health Care Priorities and Challenges in North Carolina. Morrisville, NC: Nov. 21, 2019.
- 4) Kaiser Health News Media Fellows. Wrap-Up Questions on Health in North Carolina. Raleigh, NC: Oct. 30, 2019.
- 5) Medicaid Transformation. EMP 50th Anniversary. Chapel Hill, NC: October 25, 2019.
- 6) Medicaid Transformation. NC Society of Health Lawyers. Chapel Hill, NC: Sept. 20, 2019.
- 7) Overview of the US Health System. University of Bayreuth Visiting Students. Chapel Hill, NC: March 4, 2019.
- 8) ABC's of Health Policy Advocacy. 2019 Minority Health Conference. Chapel Hill, NC: Feb. 22, 2019.
- 9) Overview of the US Health System. Leadership North Carolina. Charlotte, NC: February 6, 2019.
- 10) Healthy North Carolina 2020: Review and Update. NCIOM 2030 Task Force. Morrisville, NC: January 31, 2019.
- 11) Healthy North Carolina 2020: Review and Update. 2019 North Carolina State Health Directors Conference. Raleigh, NC: January 24, 2019.
- 12) Influencing Public Policies on Oral Health. UNC School of Dentistry. Chapel Hill, NC: January 17, 2019.
- 13) ACA: Future of Medicaid. NC Advocates for Justice. Chapel Hill, NC: Dec. 7, 2018.
- 14) Navigating the Patient Experience. Kenan Flagler Business of Healthcare. Chapel Hill, NC: Nov. 9, 2018.
- 15) NC Medicaid Transformation. Sheps Center for Health Services Research. Chapel Hill, NC: November 7, 2018.
- 16) NC Medicaid Transformation. Nutrition Policy Class. Chapel Hill, NC: Oct. 10, 2018.
- 17) Implementation or Sabotage of the ACA: 2018 Update. Rural Health. East Carolina University. Greenville, NC: Oct. 3, 2018.

- 18) ACA Challenges: Death through 1,000 Cuts. London School of Hygiene and Tropical Medicine. London, United Kingdom. May 3, 2018.
- 19) North Carolina Safety Net. NCIOM Legislative Health Policy Fellows. Morrisville, NC. April 23, 2018.
- 20) ACA Challenges: Death Through 1,000 Cuts. Cone Health Foundation Strategic Communications Committee. Greensboro, NC: April 10, 2018.
- 21) Medicaid: A Program for the Poor or Just the Deserving Poor. National Academy of Social Insurance. Chapel Hill, NC: March 27, 2018.
- 22) Providing Health Insurance Coverage to Low-Income Americans: Medicaid and CHIP. Carolina Meadows. Chapel Hill, NC: March 14, 2018.
- 23) ACA Insurance Law Challenges: Implications for NC. Medical School Capstone. Chapel Hill, NC: March 7, 2018.
- 24) Recent Changes in the ACA: Impact on Social Workers. UNC School of Social Work. Chapel Hill, NC: Feb. 13, 19, 2018.
- 25) Policy Making and Oral Health. UNC School of Dentistry. Chapel Hill, NC: Jan. 11, 2018.
- 26) ACA, Repeal/Replace. Bernstein and Schweitzer Fellows. Chapel Hill, NC: Jan. 6, 2018.
- 27) Alternative Prescriptions: A Broader Vision of Health for the Charlotte Region. Charlotte Center for Legal Advocacy. Charlotte, NC. Nov. 15, 2017.
- 28) Rural Health and Health Reform. Greenville, NC. October 18, 2017.
- 29) Efforts to Repeal and Replace the ACA. NC Free Clinic Association Annual Meeting. Winston-Salem, NC. Sept. 21, 2017.
- 30) Repeal and Replace Efforts. Taiwanese Health Delegation. Durham, NC. Aug. 30, 2017.
- 31) ACA, Repeal/Replace, Medicaid Expansion. Eastern District NC Public Health Association. Atlantic Beach, NC. April 27, 2017.
- 32) ACA, Repeal/Replace. UNC Medical Students Capstone. Chapel Hill, NC. April 25, 2017.
- 33) American Health Care Act. NC Get Covered. Raleigh, NC. March 2017.
- 34) Implementation of the ACA: Impact on Social Workers. UNC School of Social Work. Chapel Hill, NC. Feb. 21, 27, 2017.
- 35) Implementation of the ACA: Focus on Oral Health. UNC School of Dentistry. Chapel Hill, NC. Feb. 19, 2017.
- 36) Implementation of the ACA: Focus on Rural Health. East Carolina University. Oct. 26, 2016.
- 37) ACA: The Good, the Bad, and the Ugly. London School of Hygiene and Tropical Medicine. London, UK. May 12, 2016.
- 38) ACA: Update. UNC Medical School Capstone. Chapel Hill, NC. April 26, 2016.
- 39) Implementation of the ACA: Leadership NHRMC. Wrightsville Beach, NC. March 15, 2016.
- 40) Conducting Research to Inform Public Policy. NHRSA Fellows. Chapel Hill, NC. Feb. 29, 2016.
- 41) Overview of the US Health System and the ACA. Pediatric Dental Residency Program. Chapel Hill, NC. January 14, 2016.
- 42) Implementation of the ACA: Impact on Social Workers. Chapel Hill, NC. Feb. 8, 9, 2016.
- 43) Overview of the US Health System and the ACA. UNC Dental School. Chapel Hill, NC. January 14, 2016.
- 44) Overview of the US Health System and the ACA. Schweitzer Fellows. Chapel Hill, NC. January 9, 2016.
- 45) Overview of the ACA. Exploring Public Health. Gillings School of Global Public Health. Chapel Hill, NC. Nov. 19, 2016.

- 46) Implementation of the ACA: Impact on Social Workers. UNC School of Social Work. Chapel Hill, NC. Nov. 17, 2015.
- 47) Implementation of the ACA: 2015 Update. Preventive Medicine Residents. Chapel Hill, NC. Nov. 4, 2015.
- 48) Implementation of the ACA: Rural Health Update 2015. East Carolina University Brody School of Medicine. Greenville, NC. Oct. 28, 2015.
- 49) ACA: North Carolina Update 2015. Nutrition Policy. Chapel Hill, NC. Oct. 7, 2015.
- 50) Implementation of the ACA: 2015 Update. Taiwan Health Visit. Durham, NC. Aug. 4, 2015.
- 51) Implementation of the ACA: 2015 Update. Campbell Grand Rounds. Buies Creek, NC. Aug. 4, 2015.
- 52) Implementation of the ACA: 2015 Update. UNC Medical School Capstone. Chapel Hill, NC. April 28, 2015.
- 53) Medicaid Basics. NC Association of Health Underwriters. Winston-Salem, NC. April 21, 2015.
- 54) Implementation of the ACA in North Carolina: Medicaid Expansion Panel. NCCU Law Review Symposium. Durham, NC. March 3, 2015.
- 55) Health Reform: Overview and Impact on Women. Maya Angelou International Women's Health Summit. Winston-Salem, NC. November 20, 2014.
- 56) Health Reform: Initial Assessment. Duke University. Durham, NC. November 19, 2014.
- 57) ACA: Impact on Low-Income Populations. Nursing Diversity Council. UNC Health Care. Chapel Hill, NC. November 9, 2014.
- 58) Implementing the Affordable Care Act: A 2014 Update. Impact on Rural Communities. East Carolina University School of Medicine. Greenville, NC. October 29, 2014.
- 59) Implementing the Affordable Care Act: An Update to Prepare for 2015 Open Enrollment. Care Share Health Alliance. Raleigh, NC. October 21, 2014.
- 60) Implementing the Affordable Care Act: Preparing for 2015 Open Enrollment. North Carolina Hospital Association Webinar. Raleigh, NC. October 8, 2014.
- 61) Implementing the Affordable Care Act: A 2014 Update. Latino Strategy Meeting. Raleigh, NC. September 30, 2014.
- 62) From Fee-for-Service to Value Based Care: What are the Implications for Vulnerable Populations. Taiwan Health Delegation. Durham, NC. August 16, 2014.
- 63) Implementing the Affordable Care Act: A 2014 Update. Carol Woods. Chapel Hill, NC. August 18, 2014.
- 64) Implementing the Affordable Care Act: A 2014 Update. Triple P Conference. Raleigh, NC. August 6, 2014.
- 65) Health Reform: A Look at North Carolina's Enrollment Success. Big Tent Collaboration. Cary, NC. June 13, 2014.
- 66) Implementing the Affordable Care Act: A 2014 Update. Care Share Health Alliance Strategic Retreat. Raleigh, NC. May 20, 2014.
- 67) Implementing the Affordable Care Act: A 2014 Update. North Carolina Legislative Committee on the Affordable Care Act. Greensboro, NC. April 22, 2014.
- 68) Health Reform: Ethical Implications. Clinical Ethics Network. Chapel Hill, NC. February 21, 2014.
- 69) Health Reform: Impact on Consumers. Brevard, NC. October 24, 2013.
- 70) Health Reform: Impact on Rural Communities. East Carolina University Health Sciences. Greenville, NC. October 23, 2013.

- 71) Health Reform: North Carolina's Implementation Strategies. Communities in Action. Charlotte, NC. October 18, 2013.
- 72) Health Reform: Enrollment Options for Hospitals. NC Hospital Association Webinar. Raleigh, NC. October 16, 2013.
- 73) Health Reform: Impact on Counties and Municipalities. NC County Commissioners' Association. October 15, 2013.
- 74) Health Reform: New Role for Nurses. UNC School of Nursing Center for Lifelong Learning. Chapel Hill, NC. October 11, 2013.
- 75) Health Reform: Role of Health Educators. NC Society of Health Educators. Greenville, NC. October 10, 2013.
- 76) Health Reform: New Insurance Products Offered in the NC Marketplace. NC Navigator Consortium. Raleigh, NC. October 9, 2013.
- 77) Health Reform: Impact on People with Mental Illness. NAMI-NC. Raleigh, NC October 5, 2013.
- 78) Health Reform: Train the Trainers. Greenville, NC. October 2, 2013.
- 79) Health Reform: Train the Trainers. Gastonia, NC. September 17, 2013.
- 80) Health Reform: Implementation Issues. NC Medical Society Board of Directors. Raleigh, NC. September 7, 2013.
- 81) Health Reform: Impact on Women. Koman Triangle to the Coast. Pender County, NC. August 22, 2013.
- 82) Health Reform: Train the Trainers. Raleigh, NC. August 20, 2013.
- 83) Health Reform. Impact on Nursing Facilities. Myrtle Beach, SC. August 6, 2013.
- 84) Health Reform: Train the Trainers for Federally Qualified Health Centers. Raleigh, NC. July 23, 2013.
- 85) Health Reform: Implementation Issues. UNC Health System Board. Chapel Hill, NC. July 15, 2013.
- 86) Health Reform: Improving Population Health. State Health Directors Annual Meeting. Raleigh, NC. June 25, 2013.
- 87) Health Reform: Impact on Cities and Counties. City and County Managers Association. New Bern, NC. June 21, 2013.
- 88) Health Reform: Impact on Public Health and Prevention. Wilkes County Health Alliance. May 22, 2013.
- 89) Health Reform: Impact on the Safety Net. Med Link Access to Care Forum. February 26, 2013.
- 90) Health Reform: Impact on Quality and Care Transitions. NC Care Transitions Summit. Greensboro, NC. March 1, 2013.
- 91) Health Reform: Impact on the Safety Net. Forsyth's Future. Winston Salem, NC. March 21, 2013.
- 92) Health Reform: Impact on Rural Communities. East Carolina University Health Sciences. Greenville, NC. October 24, 2012.
- 93) Health Reform and the Impact on Health Equity and Prevention. Orange County Healthy Carolinians. Chapel Hill, NC. October 5, 2012.
- 94) What's Next: Health Reform after the Supreme Court's Decision? North Carolina Health Funders. Winston-Salem, NC. October 4, 2012.
- 95) Health Reform and Impact on Women and Children. Maya Angelou International Women's Health Conference. Winston-Salem, NC. September 27, 2012.

- 96) Health Reform and Impact on Mobile Clinics. National Association of Mobile Clinics. Charlotte, NC. September 25, 2012.
- 97) Health Reform: Impact on Consumers. Patient Advocacy Leadership. Chapel Hill, NC. August 24, 2012.
- 98) Health Reform and the Impact on People with Developmental Disabilities. North Carolina Council on Developmental Disabilities. Raleigh, NC. August 9, 2012.
- 99) What's Next: Health Reform after the Supreme Court's Decision? Care Share Health Alliance Webinar. August 19, 2012.
- 100) Health Reform: Role of Case Managers. American Case Management Association: North Carolina Chapter. Greensboro, NC. March 22, 2012.
- 101) Health Reform and the Impact on Small Businesses. Raleigh Chamber of Commerce. Raleigh, NC. March 13, 2012.
- 102) Health Reform and the Impact on People with Mental Illness. NAMI-NC. Greenville, NC. February 25, 2012.
- 103) Health Reform in North Carolina. Leadership North Carolina. Charlotte, NC. February 9, 2012.
- 104) Implementing Health Reform in North Carolina. Forsyth County: 2nd Annual Conversation on Health. Winston-Salem, NC. January 24, 2012.
- 105) Implementing Health Reform in North Carolina: Impact on Social Services. Social Services Institute. Hickory, NC. October 27, 2011.
- 106) Implementing Health Reform in North Carolina: Impact on Businesses and Consumers. Scotland County Rotary Club. Laurinburg, NC. October 10, 2011.
- 107) Implementing Health Reform in North Carolina. Impact on People with Mental Illness. NAMI-NC Chapter. Raleigh, NC. Oct. 8, 2011.
- 108) Implementing Health Reform in North Carolina. Impact on People with Intellectual and Developmental Disabilities. Greensboro, NC. Oct. 6, 2011.
- 109) Implementing Health Reform in North Carolina. Impact on Departments of Social Services. Central DSS Directors Meeting. Pinehurst, NC. Sept. 29, 2011.
- 110) Health Policy Communications. Department of Health Policy and Management, 75th Anniversary. Chapel Hill, NC. Sept. 16, 2011.
- 111) Implementing Health Reform in North Carolina. Impact on Small Businesses. NC Minority Economic Development Corporation. August 24, 2011.
- 112) Implementing Health Reform in North Carolina. Impact on Departments of Social Services. Western Regional DSS Directors Meeting. Asheville, NC. August 18, 2011.
- 113) Implementing Health Reform in North Carolina. Impact on Providers. Western Carolina Medical Society. August 10, 2011.
- 114) Implementing Health Reform in North Carolina. Impact on the Safety Net. Robeson Health Care Corporation. Pembroke, NC. August 10, 2011.
- 115) Implementing Health Reform in North Carolina. National Academy of State Health Policy. Webinar. July 19, 2011.
- 116) Implementing Health Reform in North Carolina. Impact on Providers. Durham Orange Medical Society. Durham, NC. June 8, 2011.
- 117) Implementing Health Reform in North Carolina: Care Transitions. Care Transitions Conference. Morrisville, NC. June 3, 2011.
- 118) Implementing Health Reform in North Carolina. Role of Agents and Brokers. Western Chapter of NAIFA. Asheville, NC. May 19, 2011.

- 119) Implementing Health Reform in North Carolina. Impact on Older Adults. North Carolina Conference on Aging. Greensboro, NC. April 27, 2011.
- 120) The Future of Nursing: North Carolina Recommendations. Nursing Summit. Raleigh, NC. April 11, 2011.
- 121) Implementing Health Reform in North Carolina. AHEC Diabetes Conference. Charlotte, NC. April 7, 2011.
- 122) Healthy NC 2020. North Carolina Health Directors' Annual Meeting. Raleigh, NC. January 27, 2011.
- 123) Co-Location of Different Populations in Adult Care Homes. Aging Legislative Study Commission. Raleigh, NC. January 3, 2011.
- 124) Health Literacy. The Road to Regional Transformation. The North Carolina Experience. Institute of Medicine of the National Academies and Harold Price Center for Entrepreneurial Studies, UCLA Anderson. Los Angeles, CA. November 30, 2010.
- 125) Implementing the Affordable Care Act in NC. NC Medical Care Commission. Raleigh, NC. November 19, 2010.
- 126) Understanding National Health Reform. NC Providers Council. Durham, NC. November 22, 2010.
- 127) Implementing the Affordable Care Act in North Carolina. Impact on Physician Practices. Old North State Medical Society Leadership Summit. Cary, NC. November 13, 2010.
- 128) Implementing the Affordable Care Act in North Carolina: Impact on Physician Practices. Buncombe County Medical Society Fall Conference. Asheville, NC. November 10, 2010.
- 129) Implementing the Affordable Care Act in North Carolina. NC Foundation for Advanced Health Programs. Board Retreat. Greensboro, NC. November 5, 2010.
- 130) Understanding National Health Reform: Impact on People with Mental Health, Developmental Disabilities and Substance Abuse Problems. Presentation to the Division of Mental Health, Developmental Disabilities and Substance Abuse staff. Raleigh, NC. November 3, 2010.
- 131) Understanding National Health Reform: Focus on the Safety Net. Medication Assistance Program Grantees. Webinar. Raleigh, NC. October 28, 2010.
- 132) Understanding National Health Reform: The New Roles for DSS. DSS Institute. Raleigh, NC. October 27, 2010.
- 133) Using the Affordable Care Act to Improve Population Health. North Carolina Public Health Association. Wilmington, NC. October 27, 2010.
- 134) Implementing the Affordable Care Act in North Carolina. Community Practitioner Program. Winston-Salem, NC. October 22, 2010.
- 135) Implementing the Affordable Care Act in North Carolina. East Carolina University Health Sciences Division. Greenville, NC. October 18, 2010.
- 136) Understanding National Health Reform. Durham Health Reform Summit. Durham, NC. October 12, 2010.
- 137) Health Reform: Challenges and Opportunities for Duke University Health System. Chancellors Leadership Summit. Raleigh, NC. October 5, 2010.
- 138) Federal Health Reform: What It Means to Older Adults. NC/SC Chapter of the American Medical Directors' Association. Charlotte, NC. October 2, 2010.
- 139) Using the Affordable Care Act to Improve Population Health. Healthy Carolinians. Greensboro, NC. October 1, 2010.

- 140) Federal Health Reform: What It Means to Older Adults. Aging in the Piedmont Triad: Forecasting the Future. Greensboro, NC. September 22, 2010.
- 141) Health Reform: State Implementation Efforts. Moses Cone-Wesley Long Foundation. Reidsville, NC. September 16, 2010.
- 142) Health Reform: Impact on People with Mental Illness and their Families. Annual Meeting of NAMI-NC. Raleigh, NC. September 11, 2010.
- 143) Health Reform: State Implementation Efforts. Presentation to NC Bar Association Healthcare Attorneys. Chapel Hill, NC. September 10, 2010.
- 144) Health Reform: Impact on North Carolina. Presentation to the Joint Legislative Oversight Committee for Health. Raleigh, NC. September 7, 2010.
- 145) Health Reform and Academic Health Centers. Duke Executive Management Team. Chapel Hill, NC. August 23, 2010.
- 146) Health Reform: Impact on Rural and Underserved Populations. Roanoke Chowan Community Health Center. Ahoskie, NC. August 10, 2010.
- 147) Health Reform and Prevention. Citizens for Public Health. Durham, NC. July 30, 2010.
- 148) Health Reform and Prevention. Guilford County Health Department. Greensboro, NC. July 30, 2010.
- 149) Health Reform and Prevention. Wayne County Health Department. Goldsboro, NC. July 27, 2010.
- 150) Health Reform and Prevention. Open Net. July 13, 2010.
- 151) Prevention and Health Reform. Southeast Public Health Leadership Institute. Chapel Hill, NC. June 10, 2010.
- 152) Health Reform. Impact on People with Disabilities. United Cerebral Palsy/Easter Seals. Salisbury, NC. June 7, 2010.
- 153) Health Reform. Impact on Employers. Apex Chamber of Commerce. Apex, NC. May 26, 2010.
- 154) Health Reform. Impact on the Safety Net. Webinar. Care Share Health Alliance. May 3, 2010.
- 155) Health Reform: Focus on Children and Adolescents. UNC School of Medicine. Pediatric Residents. Chapel Hill, April 9, 2010.
- 156) Health Reform: Focus on Access and Coverage. NC Association of Free Clinics. Greenville, NC. April 8, 2010.
- 157) Prevention for the Health of North Carolina. NC Council of Churches. Raleigh, NC. March 23, 2010.
- 158) Prevention for the Health of North Carolina. NC Association of Public Health Social Workers. Burlington, NC. March 19, 2010.
- 159) Prevention for the Health of North Carolina. NC Society of Public Health Educators. Greensboro, NC. March 12, 2010.
- 160) Prevention for the Health of North Carolina. North Carolina Network of Grantmakers. Greensboro, NC. Feb. 25, 2010.
- 161) Health Reform. Duke Endowment Board Meeting. Charlotte, NC. February 1, 2010.
- 162) Adolescent Health. Keynote Address. Adolescent Health Summit. Chapel Hill, NC. December 15, 2009.
- 163) Health Reform. Women's Forum. Morrisville, NC. November 7, 2009.
- 164) NCIOM Substance Abuse Task Force. NC Association of Pharmacists. Morrisville, NC. Oct. 27, 2009.

- 165) Prevention for the Health of North Carolina. Keynote Address. Prevention Summit. Greensboro, NC. October 8, 2009.
- 166) Health Reform. Triangle Community Foundation. Durham, NC. September 16, 2009.
- 167) NCIOM Prevention Task Force Recommendations. Eat Smart Move More. Raleigh, NC. June 8, 2009.
- 168) Health Insurance for College Students. Presentation to the UNC Board of Governors. May 7, 2009.
- 169) Recommendations of the NCIOM Task Force on Transitions for People with Intellectual and Developmental Disabilities. NC House Health Committee. April 7, 2009.
- 170) NC Prevention Task Force Obesity Recommendations. Health and Wellness Trust Fund Obesity Task Force. Morrisville, NC. March 30, 2009.
- 171) Prevention and Health Reform. National Association of County Commissioners. Raleigh, NC. Feb. 19, 2009.
- 172) Health Reform in North Carolina. ECU Health Forum. Greenville, NC. October 7, 2008.
- 173) Substance Abuse Task Force Report Recommendations. Carteret County Healthy Carolinians. Morehead City, NC. Sept. 13, 2008.
- 174) Uninsured and Access to Care. North Carolina Association of County Commissioners. Raleigh, NC. May 2008.
- 175) Recommendations of the NCIOM Substance Abuse Task Force. Legislative Oversight Committee on Mental Health, Developmental Disabilities and Substance Abuse Services. Raleigh, NC. April 2008.
- 176) Access to Care and the Uninsured. League of Women Voters. Greensboro, NC. April 2008.
- 177) Access to Care and NC Health Care Safety Net. Presentation to the NC Legislative Health Chairs. Raleigh, NC. April 2008.
- 178) Diversity in Health Professions and Provider Supply. North Carolina Conference for Health Professional Diversity. Greensboro, NC. March 2008.
- 179) Access to Care and the Uninsured. Rotary Club. Winston-Salem, NC. March 2008.
- 180) State of North Carolina's Health. North Carolina Network of Grantmakers. Winston-Salem, NC. Feb. 2008.
- 181) Progress Report on the Long-Term Care Plan for North Carolina. NC Conference on Aging. Winston-Salem, NC. September 2007.
- 182) Can North Carolina Meet the Challenge of Providing Access to Care? 29th Annual Health Law forum. East Carolina University, Brody School of Law. Greenville, NC. September 2007.
- 183) Access to Care in North Carolina: Problems and Solutions. Minority Economic Development Conference. Fayetteville, NC. August 2007.
- 184) State of the State's Health. NC Community Health Center Association. 2007 Annual Meeting. Sunset Beach, NC. June 2007.
- 185) Coverage Initiatives in Other States: Lessons for North Carolina. Health and Wellness Trust Fund. Raleigh, NC. May 2007.
- 186) Leadership North Carolina. Access to Care in North Carolina. Asheville, NC. March 2007, Winston-Salem, NC: Dec. 2007.
- 187) NC Legislative Commission on Aging. NCIOM Long-Term Care Task Force Report. Update. Raleigh, NC. Feb. 2007.
- 188) WUNC Health Reporters Conference. Access Barriers in North Carolina. Durham, NC. Feb. 2007.

- 189) Cumberland County Medical Society. Covering the Uninsured. Fayetteville, NC. Feb. 2007.
- 190) AARP. NCIOM Long-Term Care Task Force Report. Update. Raleigh, NC. Feb. 2007.
- 191) NC Provider Summit. Expanding the Supply of Healthcare Providers. Raleigh, NC. Dec. 2006.
- 192) Moses Cone Hospital. Covering the Uninsured. Grand Rounds. Greensboro, NC. Nov. 2006.
- 193) NC Medical Care Commission. Covering the Uninsured. Raleigh, NC. November 2006.
- 194) Academy Health, UNC Chapter. Covering the Uninsured in North Carolina. Moderator. Chapel Hill, NC. November 2006.
- 195) NC Council of Allied Health. Ethical Issues during a Pandemic Influenza. Chapel Hill, NC. November 2006.
- 196) Connect the Dots. NCIOM Long-Term Care Task Force Report. Update. Presentation to NC Department of Health and Human Services. October 2006.
- 197) NC Council of Churches. State of Health in North Carolina. Durham, NC. October 2006.
- 198) Health Directors Annual Meeting. Health Policy Advocacy. New Bern, NC. October 2006.
- 199) UNC Dental School. Understanding Medicaid. Chapel Hill, NC. August 2006.
- 200) Prevent Institute. Health Policy Advocacy. Chapel Hill, NC. August 2006.
- 201) North Carolina Citizens for Business and Industry. Covering the Uninsured. Presentation to Health Committee. Raleigh, NC. April 2006.
- 202) Legislative Breakfast. Covering the Uninsured. Sponsored by Guilford Department of Public Health, Moses Cone Healthcare System, High Point Regional Healthcare System. Greensboro, NC. April 2006.
- 203) NC General Assembly. House Select Committee on Health. Subcommittee on Costs of Healthcare. NCIOM Task Force on Covering the Uninsured: Healthy North Carolina and High Risk Pool. Raleigh, NC. March 2006.
- 204) State Coverage Initiatives National Meeting. Healthy North Carolina: North Carolina's Attempt to Expand Coverage to Small Employers. Washington, DC. Feb. 2006.
- 205) Leadership North Carolina. Access to Care: Lack of Insurance and Other Access Barriers. Pinehurst, NC. Feb. 2006.
- 206) NC General Assembly. House Select Committee on Health. Medicaid Subcommittee. NCIOM Task Force on Covering the Uninsured: Task Force Report 2006. Options to Expand Coverage to Low-Income Uninsured. Feb. 2006.
- 207) NRSA Fellows. Medicaid 101: And You Thought Medicare Part D Was Complicated. Chapel Hill, NC. Jan. 2006.
- 208) State Health Directors Meeting. NCIOM Safety Net Task Force Report. Raleigh, NC. January 2006.
- 209) State Health Directors Meeting. Important Health Issues Facing the State. Panel Discussion. Raleigh, NC. January 2006.
- 210) American Heart Association, NC Chapter. Coverage of the Uninsured. Durham, NC. January 2006.
- 211) NC General Assembly. House Select Committee on Health. Access Subcommittee. Lack of Insurance and Other Access Barriers. Raleigh, NC. Dec. 2005.
- 212) NC Medical Society. All about Access. Safety Net Services for the Uninsured and Underserved. Greensboro, NC. Oct. 2005.
- 213) NC Community Health Center Association. Safety Net Services for the Uninsured and Underserved. Wilmington, NC. Aug. 2005.

- 214) Improving Health Care Access in the Carolinas. Safety Net Services for the Uninsured and Underserved: NCIOM Safety Net Task Force Report. Charlotte, NC. May 2005.
- 215) Northeastern Partnership for Health: Health Educators. Health Policy: Legislative Advocacy. Edenton, NC. Feb. 2005.
- 216) Evergreens Senior Healthcare System and Greensboro AHEC. NC Recent Program and Policy Developments in Long-Term Care. Greensboro, NC. Nov. 2004.
- 217) NC Institute of Medicine. Latino Health: 2004 Update. Cary, NC. Nov. 2004.
- 218) NC Health Directors Association. Title VI of the Civil Rights Act. Chapel Hill, NC. April 2004.
- 219) NC Medical Society Annual Meeting. Uninsured: North Carolina and the United States. Southern Pines, NC. Nov. 2003.
- 220) NC Institute of Medicine. NCIOM Long-Term Care Task Force Report: 2003 Update. Raleigh, NC. Sept. 2003.
- 221) Kate B. Reynolds Promising Practices. Update to 1999 NCIOM Dental Care Task Force Report. Winston Salem, NC. Sept. 2003.
- 222) NC Institute of Medicine. NC Institute of Medicine: 20 Years of Achievement. Raleigh, NC. June 2003.
- 223) CAP Annual Providers Meeting. Community Alternatives Placement Program for Disabled Adults (CAP/DA): 2003. Charlotte, NC. May 2003.
- 224) NC Association on Aging. Community Alternatives Placement Program for Disabled Adults (CAP/DA) Report: 2003. Wrightsville Beach, NC. April 2003.
- 225) El Foro. NC Latino Health. Task Force Report, 2003. Durham, NC. April 2003.
- 226) ARHQ Rural Users Group. Medicaid Strategies for Strengthening Rural Health Systems. Denver, CO. June 2002.
- 227) NCSL Summer Institute for Health Legislative Staff Development. State's Role in Shaping Health Policy. UNC School of Public Health, Chapel Hill, NC. July 2001.
- 228) NC Nurses Association. Professional Practice and Advocacy Committee. Medical Errors: What Do We Know in North Carolina? July 2001.
- 229) Mecklenburg County CAP meeting. Long-Term Care: Final Report of the North Carolina Institute of Medicine. May 2001.
- 230) AARP. Long-Term Care: Final Report of the North Carolina Institute of Medicine. Apr. 2001.
- 231) NC Free Clinic Association. The ABC's of Effective Legislative Advocacy. Apr. 2001.
- 232) Project Access National Conference. Expanding Access to the Uninsured: Policy Options. Asheville, NC. Apr. 2001.
- 233) NC Health Disparities Conference. North Carolina's Uninsured: An Overview and Update. Raleigh, NC. Dec. 2000.
- 234) North Carolina Progress Board. North Carolina's Uninsured: An Overview and Update. Raleigh, NC. Nov. 2000.
- 235) Evergreen Senior Health Care. A Long-Term Care Plan for North Carolina: Report of the NC Institute of Medicine. Greensboro, NC. Nov. 2000.
- 236) NC Health Directors. Health Advocacy. Chapel Hill, NC. Oct. 2000.
- 237) CAP-DA Annual Meeting. A Long-Term Care Plan for North Carolina. Report of the NC Institute of Medicine. Raleigh, NC. Oct. 2000.
- 238) Land of Sky Area Agency on Aging. A Long-Term Care Plan for North Carolina. Report of the NC Institute of Medicine. Asheville, NC. Oct. 2000.

- 239) Durham DSS Board. Evaluation of Durham's Work First Program: Preliminary Analysis. Durham, NC. Oct. 2000.
- 240) NC Medical Society Task Force on the Uninsured. Options to Expand Care to the Uninsured. Raleigh, NC. Sept. 2000.
- 241) NCSL Summer Institute for Health Legislative Staff Development. The Role of the State in Health Policy. UNC School of Public Health. Chapel Hill, NC. Aug. 2000.
- 242) NCSL Summer Institute for Health Legislative Staff Development. Medicaid: Financing, Eligibility, Services. UNC School of Public Health. Chapel Hill, NC. Aug. 2000.
- 243) NC Institute of Medicine's Annual Meeting. Entry into the Long-Term Care System. Raleigh, NC. June 2000.
- 244) NC Legislative Study Commission on Aging. NC Institute of Medicine's Long Term Care Task Force Preliminary Recommendations. Raleigh, NC. April 2000.
- 245) NC Nurse-Midwifery Collaborative Project. Moderator and Summation. Chapel Hill, NC. April 2000.
- 246) NC Association of County Departments of Social Services. Showcase 2000: Promising DSS Practices. Latest Information on Current and Future Trends in the Care for the Elderly and Disabled: Work of the NCIOM Task Force on LTC. Chapel Hill, NC. March 2000.
- 247) NC Association on Aging. Work of the NCIOM Task Force on LTC. Black Mountain, NC. March 2000.
- 248) NC Legislative Study Commission on Managed Care. NC Consumer Guide to Health Plan Selection. Raleigh, NC. March 2000.
- 249) NC Institute of Medicine's Long Term Care Task Force. Entry into the System: Assessment Tools. Durham, NC. Jan. 2000.
- 250) NC Institute of Medicine's Long Term Care Task Force. State's Role in Shaping LTC Policy. Durham, NC. Dec. 1999.
- 251) Long Term Care Roundtable. Update on NC Institute of Medicine's Long Term Care Task Force. Raleigh, NC. Dec. 1999.
- 252) New York Public Health. Opportunities and Challenges—Creating Managed Care for the Future. Albany, NY. Nov. 1999.
- 253) Annual Pediatric Conference: Peds Talk 1999. Public Policy and Child Health in North Carolina. Wilmington, NC. Oct. 1999.
- 254) Robert Wood Johnson Clinical Scholars Fall Core Curriculum. The Impact of Research on Public Policy. Chapel Hill, NC. Oct. 1999.
- 255) NCSL Summer Institute for Health Legislative Staff Development. State's Role in Shaping Health Policy. UNC School of Public Health, Chapel Hill, NC. Aug. 1999.
- 256) American College of Obstetrics and Gynecology. Turning Public Health Issues into Health Policy. Chapel Hill, NC. June 1999.
- 257) NC Primary Health Care Association. Report of the NCIOM Task Force on Access to Dental Care for Medicaid and other Low Income People. Raleigh, NC. June 1999.
- 258) Public Health Leadership Institute. The ABC's of Policy Advocacy. Charleston, WV. May 1999.
- 259) NC Hospital Association. Uninsured in North Carolina. Cary, NC. May 1999.
- 260) National Association of Medicaid Directors. Medicaid Managed Care in Rural Areas: 10 State Case Study. Washington, DC. Oct. 1998.
- 261) NC Health Directors Annual Conference: Managed Care: Impact on Consumers. Raleigh, NC. Oct. 1998.

- 262) Orange County Human Services Advisory Committee Forum. Managed Care: Past, Present and Future. Chapel Hill, NC. Sept. 1998.
- 263) Tri-State Public Health Leadership Conference. The ABC's of Policy Advocacy. June. 1998.
- 264) NC Association for Home Health and Hospice. Home Health and Hospice. State of the State. Raleigh, NC. Apr. 1998.
- 265) Governor's Conference on Rural Health. Managed Care: Impact on Consumers. Raleigh, NC. Apr. 1998.
- 266) League of Women Voters Charlotte Chapter. Who's Managing Managed Care? Keynote Address. Charlotte, NC. Mar. 1998.
- 267) AHCPH Rural Users Group. Medicaid Managed Care Programs Operating In Rural Areas. Asheville, NC. Nov. 1997.
- 268) Fall Conference for Funders. Major Health Issues Facing North Carolina. Moderator. NC Philanthropy Journal. Greensboro, NC. Nov. 1997.
- 269) Senior Tarheel Legislature. The ABC's of Effective Consumer Advocacy. Raleigh, NC. Oct. 1997.
- 270) Legal Services of North Carolina. Supplemental Security Income for Children with Disabilities: Other Public Benefits Programs and Resources. Cary, NC. Sept. 1997.
- 271) American College of Obstetrics and Gynecology. Turning Public Health Issues into Health Policy. Chapel Hill, NC. June 1997.
- 272) Johnston Memorial Hospital Board Meeting. How Well Does North Carolina Protect HMO Enrollees? May 1997.
- 273) NC Institute of Medicine Annual Meeting. How Well Does North Carolina Protect HMO Enrollees? Raleigh, NC. May 1997.
- 274) ARC of North Carolina. The Impact of Managed Care on People with Disabilities. Evening of Awareness. Research Triangle Park, NC. Apr. 1997.
- 275) Health Promotion, Disease Prevention Committee of the NC Medical Society. Managed Care and the Impact on Public Health. Raleigh, NC. March 1997.
- 276) NC Equity. Health Care: Access and Issues for Women. Statewide Equity Women's Legislative Agenda meeting, Raleigh, NC. Feb. 1997.
- 277) Dementia--New Thinking, New Direction, Changing Outcomes Conference. Economic and Political Perspective: National, State, Community and Client-Family. Chapel Hill, NC. Oct. 1996.
- 278) NAACP Annual Conference. Managed Care and Market Reform: Implications for the Poor and Underserved. 5th Annual NAACP Health Conference. Charlotte, NC. July 1996.

TEACHING ACTIVITIES

Courses Taught for Last Three Years

- Introduction to Healthcare Organizations and Policy. HPM 795 (Executive MBA course for Kenan Flagler). Co-teach with multiple other instructors. Spring 2019 (~26 students), Spring 2018 (~29 students), Spring 2017 (~32 students).
- Health Care in the United States – Structure and Policy. HPM 754. Fall 2017 (60 students), Fall 2016 (66 students).
- Health Policy Analysis and Advocacy for Health Leaders. HPM 759: Spring 2020 (13 students), Spring 2019 (12 students), Spring 2018 (14 students), Spring 2017 (11 students), Spring 2016 (12 students).
- Underserved Populations and Health Reform. HPM 758: Fall 2019 (45 students), Fall 2018 (50 students), Fall 2017 (33 students), Fall 2016 (27 students).

Underserved Populations and Health Reform. MPH@UNC. HPM 758: Developed course (2019-20).
Taught Spring 2020 (16 students).
Health Policy Development, Health Policy Advocacy. HPM 790: Spring 2019 (19 students), Spring 2018
(30 students), Spring 2017 (28 students), Spring 2016 (40 students).
Health Policy Development, Health Policy Advocacy. MPH@UNC. HPM 790. Developed course (2019).
Taught winter 2020 (5 students).
Dissertation Planning 1. HPM 945. Summer 2016 (11 students).

Doctoral Dissertations, Masters Theses, Undergraduate Honors Supervised

Chair of Dissertation Committee:

Tamara Demko. The Politics of Public Health in Florida: Insights from Debates over Medical Cannabis
and Needle/Syringe Exchange Legislation. DrPH. 2020.
David Chang. The Effects of Collaboration between Hospitals and Health Departments around
Assessments on Population Health Activities. DrPH. 2019.
Rebecca Whitaker. A Study of Preventable Hospital Utilization among Medicaid-Insured Pediatric
Patients in North Carolina's Federally Qualified Health Centers. PhD. 2019.
Erin Abramsohn. Key Factors to Adopt Paid Family Leave Policies in US States. DrPH. 2019.
Jennifer Dunphy. Implementation of Evidenced-Based Care Management Practices among Independent
Physician Associations Serving Elderly Medicare Advantage and Dual Eligible Program Beneficiaries.
DrPH. 2018.
Innocent Ibegbunam. Exploring Structural and Systemic Improvements to Promote Effective and
Efficient Pharmaceutical Supply Chain Management for HIV/AIDS Service Delivery in Nigeria. DrPH.
2018.
Laurie Stradley. Social Drivers of Health and Local Public Health Agencies of North Carolina. DrPH, 2018.
Elizabeth Goodman. Potential Implications of the Medicare Stars Methodology for Plans Serving Low
Socioeconomic Status Communities. DrPH, 2017.
Rachel Dolin. Drivers of Live Discharge from the Medicare Hospice Program: A Mixed Methods Study.
PhD, 2017.
Matt Toth. Outcomes and Costs of Post-Hospitalization Transitions in Urban and Rural Settings. PhD,
2015.
Lindsey Haynes Maslow. Access to Fruits and Vegetables for Low-Income Individuals: A Mixed Methods
Study to Healthy Eating. PhD, 2014.
Sandra Leak. Building Community Capacity to Meet the Needs of our Aging Society: Interdisciplinary
Competency Development for Professionals. DrPH, 2010.

Member of Dissertation Committee:

Alex Gertner. Quality and Access of buprenorphine Treatment for Opioid Use Disorder in Medicaid.
PhD, 2019.
Jason Rosenfeld. Social Capital and Community Health Clubs in Haiti. DrPH, 2019.
Angela Nelson. Institutional Evaluation in Graduate Medical Education. DrPH, 2019.
Syril Pettit. How Can Adverse Events Information be Used to More Effectively Inform Cancer Patient
Care? DrPH. 2019.
Jill Powelson. First Year Results under a New Medicare Advantage Payer-Health System Value Based
Reimbursement Partnership. DrPH. 2018.

David Adler. The Politics of Expanding Medicaid in Republican-Led States: Lessons from Arizona, Indiana, and Tennessee. DrPH, 2018.

Rachel Chiang. Perspectives on Infant Feeding Beliefs, Attitudes and Practices of Hispanic Mothers Enrolled in WIC: Implications for Breastfeeding Peer Counseling. DrPH, 2017.

Julie Osgood. Workplace Environmental and Policy Practices that Support Healthy Behavior Among Employees with Prediabetes: Implications for Employers. DrPH, 2017.

Anna Deryabina. An Assessment of Needle-Syringe Program for People Who Inject Drugs in the Kyrgyz Republic. DrPH, 2016.

Regina Rutledge, Health Care System Characteristics Associated with Postpartum Contraceptive Utilization, Birth Spacing and Short Interpregnancy Intervals among Privately Insured Women in North Carolina. PhD, 2016.

Emily Gillen, Determinants and Effects of Plan Selection in the Non-Group Health Insurance Market. PhD, 2015.

Marisa Morrison, Medicaid Expansion Programs: Effects on Medicaid Enrollment and Health Care Workforce Supply. PhD, 2015.

Tandrea Hilliard. Examining Rural vs. Rural Disparities in Community-Based Helper Support and Residential Care Transitions among Medicare beneficiaries with Dementia and Functional Limitations. PhD, 2015.

Jesse Lichstein. Do Community Care of North Carolina-Induced Changes Spill Over to Non-Target Populations? PhD, 2014.

Mona Kilany. Medical Homes for Patients with Severe Mental Illness: Utilization and Quality of Care Variation in Rural Areas. PhD, 2014.

Nick Mosca. Acts before Congress: How Interest Groups May Influence Oral Health Policy making in the US Government. 2014.

Susan Helm-Murtagh. Reducing the Incidence of Diabetes among Hispanics in the United States: Is There a Role for Private Payers. DrPH, 2009.

Lynn Redington. The Orphan Drug Act of 1983: A Case Study of Issue Framing and the Failure to Effect Policy Change from 1990-1994. DrPH, 2009.

Jean O'Connor. Informational Privacy Protections: Do State Laws Offer Public Health Leaders the Flexibility They Need? DrPH, 2009.

Rene Sterling. "Not Ready for Prime Time": The Commercialization of Nutrigenomic Services. PhD, 2008.

Jinkyung Kim. Transportation Brokerage Services and Medicaid Beneficiaries' Access to Care. PhD, 2007.

Suzanne Morrison. Implementation of 100% Tobacco-free School Policies in North Carolina School Districts: From Policy to Practice. DrPH, 2006.

Reader on Master's Thesis:

Erin Bennett. The Right to Health for Older Adults. An Analysis of Constitutions, Caselaw, and Country Reports in the Americas Against the Backdrop of the Inter-American Convention on Protecting the Human Rights of Older Persons. JD/MPH, 2020.

Micaela Acomb. Barriers and Facilitators Faced by Lead Pilot Entity Applicants of the North Carolina Healthy Opportunities Pilots. MSPH, 2020.

Meagan Clawar. Strengthening Communication and Trust in Refugee Support Work. MSPH, 2019.

Tamara Huson. How Medicaid Managed Care is Addressing Social Determinants of Health through In-lie-of Services and Value Added Services. MSPH, 2019.

Kirsten Leloudis. Fighting Hepatitis C in State Prisons: A Policy Analysis of Five Options to Provide State Prisons with Affordable Access to Hepatitis C Drugs. JD/MPH, 2018.

Katey Mote. A Health Impact Assessment of the Rental Assistance Demonstration Program in Durham, North Carolina. MSPH/MCRP, 2018.

Rebecca Gittelson. Donating Electronic Health Records under the Anti-Kickback Statute: Improving Care Coordination or Increasing Fraud. JD/MPH, 2018.

Eric Tran. Measuring Funding Resources Dedicated to Transgender Mental Health: the NIH and Robert Wood Johnson Foundation. MPH, 2017.

Victoria Jeffries. Vaccine Policy in North Carolina. MSPH, 2016.

Sandhya Gopal. Mental Health Parity and Coverage of Mental Health and Substance Abuse Services under the Affordable Care Act. MSPH, 2016.

Olivia Pham. An Analysis of the Effect of Provider Shortages on State-Level Telemedicine Legislation. MSPH, 2016.

Amanda Mezer. Type 1 Diabetes Stigma and Discrimination Analysis. MSPH, 2015.

Alex Ahearn. Backpack+ and SnackChef+: A Program and Evaluation Plan for the Expansion of TABLE. MPH, 2014.

Jasmine Hutchinson. Three Innovative Strategies: King County's Quest to Cover the Uninsured. MSPH, 2014.

James Mayo. Mental Health Courts in North Carolina: A Model to Improve the Experience of Individuals with Mental Illness who Enter the Justice System. MPH, 2013.

Sarah Allen. Developing Marketing Oversight Recommendations for North Carolina's Health Benefit Exchange under the Affordable Care Act. MSPH, 2013.

Elizabeth Betts. Federally Qualified Health Centers and Medicaid Payment Reform. MSPH, 2013.

Alexandra Gray. Access to Health Care for Migrant Farmworkers. MSPH, 2013.

Danielle Schramm. Understanding News Coverage of Recent USPSTF Mammography and PSA Screening Recommendations. MSPH, 2013.

Anna Trice. Care Management for Patients of Different Payers: Lessons from Community Care of North Carolina. MSPH, 2013.

Anna Siebers. Advancing Evidence-Based Maternity Care in Medicaid Populations: Comparative Analysis of Policies to Reduce Elective Cesarean Sections in North Carolina, Oklahoma, and Tennessee. MSPH, 2012.

Emily McClure. Screening and Treating Postpartum Depression among Vulnerable Families in North Carolina: A Policy Analysis. MSPH, 2012.

Kerone Walker. The Financial Impact of PPACA Medicaid Expansion on States. MPH, 2012.

Lauren Short. The Effect of Health Reform on North Carolina's Mental Health and Substance Abuse Service System: Lessons from Massachusetts. MSPH, 2011.

Catherine Liao. Understanding Methodology in the *Healthy People* Framework. MSPH, 2010.

Erica Nelson. What Factors are Important in Designing a Social Marketing Campaign Promoting Purchase of Fruits and Vegetables from Farmers Markets by Participants in the Supplemental Nutrition Assistance Program. MSPH, 2010.

Ushma Patel. Case Study of the Supplemental Nutrition Assistance Program Education (SNAP-Ed) in North Carolina: Understanding the Challenges in Funding and Structure. MSPH, 2010.

Julia Lerche. Building on Employer-Sponsored Insurance: The Impact of a Subsidized Insurance Program for Low-Income Workers at Small Businesses in North Carolina. MSPH, 2009.

Courtney Lyndrup. The Effects of Modernization in the Supplemental Nutrition Assistance Program (SNAP). MSPH, 2009.

Elizabeth Walker. State Medicaid Programs During Economic Downturns: Does Managed Care Soften the Blow. MSPH, 2009.

Tanilla Brown. The Role of Federally Qualified Health Centers in Serving the Underserved: Understanding the Past to Navigate the Future. MPH, 2009.

Christine Nielsen. Financial Incentives for Healthy Behaviors: Policy Implications for Consumers and Communities. MPH, 2008.

Anna Wood. Incorporating Ethics into Public Health Emergencies: Lessons Learned from SARS and Hurricane Katrina. MPH, 2008.

Sharice Rice. North Carolina Health Care Safety Net: Overcoming Barriers to Serving the Uninsured. MPH 2006.

Laura Brogan. The Impact of Medicaid Payments to Physicians on Rates of Avoidable Pediatric Hospitalizations. MSPH, 2005.

Annette DuBard. Lack of English Proficiency as a Determinant of Heart Attack and Stroke Awareness among US Latinos. MPH, 2005.

Nate Pleasant. Small Business Health Insurance Reform: A Look at Other State Initiatives and Suggestions for North Carolina. MPH, 2005.

Elizabeth Cobb. Diagnosis-Based Risk Adjustment in Medicaid Managed Care: Lessons Learned. MSPH, 2004.

Christen Sible. Midwifery in North Carolina: Development of a Survey Instrument to Obtain Perceived Effect of Medical Liability Insurance. MSPH, 2004.

Harbour Partesotti. Long-term Care Partnership Program: Effectiveness in Long-term Care Financing. MPH, 2003.

Emily Costich. HMO Information Available to North Carolina Consumers. MSPH, 2001.

Reader on Undergraduate Honor's Paper:

Alexa Zoellner. Affordable Care Act Marketplace Enrollment: Mitigating the Barriers that Assisters Face in Enrolling Immigrant Populations in North Carolina. BSPH, 2015.

Adam Jurtha. Literature Review: Hospital-based Pay-for-Performance Reimbursement Models. BSPH, 2013.

Peter Lyu. A Multiple-Case Study of Community Health Networks' Impact on the Health of the Uninsured and How Networks May Change after Health Reform Insurance Coverage Expansion. BSPH, 2012.

Natalia Botella. Strategies for Outreach to Maximize the Enrollment of Rural Populations into Medicaid. BSPH, 2011.

SELECTED GRANTS

Oct. 2018 – present	Advisory Board member (Marisa Domino, Principal Investigator). NC Medicaid 1115 Waiver Evaluation. Member of Advisory Committee leading the state's evaluation of the Medicaid transformation waiver.
Sept. 2015 - Dec. 2017	Investigator (Nancy Lane, Principal Investigator, PDA Inc.). Creating a Culture of Health in Appalachia: Disparities and Bright Spots. Evaluate communities in the

- Appalachian Region to identify community models of health that lead to improved outcomes. Funded by Robert Wood Johnson Foundation, through a contract with PDA, Inc.: \$309,446
- Sept. 2006 –
August 2017 **Investigator (George Pink, Principal Investigator). Rapid Response to Requests for Rural Data Analysis and Issues Specific Rural Research Studies.** Best practices for health insurance Marketplace outreach and enrollment in rural areas. (OSR agency award number: U1GRH07633. This is part of a larger award of \$345,877; the specific budget on this award is not available).
- July 2014 –
Oct. 2015 **Investigator (Mark Holmes, Principal Investigator). Study of the Impact of States’ Decisions about Medicaid Expansion on Rural Hospitals and FQHCs.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award number: U1CRH03714. This is part of a larger award of \$660,000; the specific budget on this proposal not available.)
- Sept. 2012 –
Aug. 2014 **Principal Investigator. NCIOM Task Force on Rural Health.** Working in collaboration with the North Carolina Office of Rural Health and Community Care (ORHCC) and Kate B. Reynolds Charitable Trust to develop a comprehensive coordinated rural health action plan. At the request of, and funded by the Kate B. Reynolds Charitable Trust: \$238,116. (No agency award number.)
- Nov. 2013–
Nov. 2014 **Principal Investigator. NCIOM Task Force on Patient and Family Engagement.** Developing a plan to engage patient and their families more actively in their health and health care to improve patient health, quality, population health, and to reduce costs. Funded through The Duke Endowment: \$157,135. (No agency award number.)
- Jan. 2014–
Sept. 2014 **Investigator (Adam Zolotor, Principal Investigator). NCIOM Task Force on Essentials for Children.** Developing a 5-year strategic plan to coordinate and prioritize the services, programs, and/or policies of various state agencies to expand child maltreatment prevention efforts. Funded through a grant from the Centers for Disease Control and Prevention through the North Carolina Division of Public Health: \$96,500. (No agency award number.)
- June 2011 -
June 2013 **Principal Investigator. NCIOM Task Force on Early Childhood Obesity Prevention.** Developed recommendations to improve healthy weight for young children. At the request of the Blue Cross and Blue Shield of North Carolina Foundation: \$188,400. (No agency award number.)
- Nov. 2012 –
July 2013 **Principal Investigator. NCIOM Task Force on Children’s Dental Health.** Worked in collaboration with the North Carolina Office of Rural Health and Community Care (ORHCC), North Carolina Division of Medical Assistance, and Oral Health Section within the North Carolina Division of Public Health to develop a plan to increase the proportion of children enrolled in Medicaid or NC Health Choice who receive preventive dental services each year. Funded from a grant from the Blue Cross and Blue Shield of North Carolina Foundation and the Division of Medical Assistance: \$123,000. (No agency award number.)
- July, 2010 –
Jan. 2013 **Principal Investigator. Implementing Health Reform in North Carolina.** Worked with the NC Department of Health and Human Services and NC Department of Insurance to create and staff nine workgroups to examine the impact of the federal health reform legislation on North Carolina. Overall effort funded by Kate B.

Reynolds Charitable Trust, Blue Cross Blue Shield of North Carolina Foundation, The Duke Endowment, John Rex Endowment, Cone Health Foundation, Reidsville Area Foundation, \$232,000. Work on the Health Benefits Exchange supported by a contract from the NC Department of Insurance: \$341,744. (No agency award number.)

Sept. 2010 -
June 2012

Principal Investigator. NCIOM Task Force on the Social and Emotional Well-Being of Young Children and Their Families. Developed recommendations to improve systems and services to meet the mental, social, and emotional health needs of young children, ages 0-5, and their families. At the request of the NC General Assembly. Funded through the Substance Abuse Block Grant: \$171,683. (No agency award number.)

Mar 2012 –
Sept. 2012

Principal Investigator. NCIOM Task Force on Implementing Evidence-Based Strategies in Public Health. Developed recommendations to assist public health professionals in the identification and implementation of evidence-based strategies within their communities to improve population health. In collaboration with the North Carolina Center for Public Health Quality, the Center for Healthy North Carolina, and the North Carolina Division of Public Health. Funded through the Centers for Disease Control and Prevention’s National Public Health Improvement Initiative through the North Carolina Division of Public Health: \$65,500. (No agency award number.)

Jan. 2012 -
June 2012

Principal Investigator. Developing a Suicide Prevention Plan for the NC Division of Mental Health, Developmental Disabilities and Substance Abuse Services (DMHDDSAS). Worked with state and local agencies and crisis response entities to develop a suicide prevention and reduction plan for DMHDDSAS. At the request of DMHDDSAS. Funded through the Substance Abuse Block Grant: \$78,317. (No agency award number.)

Nov. 2009 –
Jan. 2011

Principal Investigator. Developing the Healthy North Carolina 2020 Plan. Developed the Healthy North Carolina 2020 Plan, including objectives and targets to improve population health. Funded by The Duke Endowment, Kate B. Reynolds Charitable Trust, and Health and Wellness Trust Fund: \$296,410. (No agency award number.)

July 2009 –
March 2011

Principal Investigator. NCIOM Health Access Study Group. Examined ways to expand access to affordable health care. Funded by the NC General Assembly as part of the Substance Abuse Block Grant: \$316,908. (No agency award number.)

July 2009 –
March 2011

Principal Investigator. NCIOM Task Force on the Behavioral Health Needs of Active and Returning Members of the Military and their Families. Examined the behavioral health needs of active, returning and retired members of the Armed Forces, National Guard, and Reserves and their Families. Funded by the NC General Assembly as part of the Substance Abuse Block Grant: \$103,844. (No agency award number.)

July 2009 –
March 2011

Principal Investigator. NCIOM Task Force on Co-location of Different Populations in Adult Care Homes. Examined the problems that arise when people with behavioral problems are housed in the same adult care home facility with the frail elderly or other people with disabilities. Funded by the NC General Assembly as part of the Substance Abuse Block Grant: \$102,863. (No agency award number.)

Oct. 2007 –

Principal Investigator. NCIOM Task Force on Prevention. Developed a Prevention

June 2010 Action Plan to reduce the leading risk factors contributing to the major causes of death and disability in the state. In collaboration with the NC Division of Public Health. Funded by The Duke Endowment, Blue Cross and Blue Shield of North Carolina Foundation, Kate B. Reynolds Charitable Trust, and NC Health and Wellness Trust Fund: \$443,831. (No agency award number.)

Jan. 2009 – Dec. 2010 **Principal Investigator. NCIOM Task Force on Adolescent Health.** Examined evidence-based strategies to improve adolescent health. Funded by UNC School of Medicine through a grant from The Duke Endowment: \$128,751. (No agency award number.)

July 2008 – June 2009 **Principal Investigator. NCIOM Health Access Study Group.** Examined options to expand access to affordable health care. Funded by the NC General Assembly as part of operating budget of NCIOM: \$43,293. (No agency award number.)

July 2008 – June 2009 **Principal Investigator. NCIOM Task Force on Transitions for People with Developmental Disabilities.** Examined options to support people with intellectual or developmental disabilities as they experience life transitions. Funded by the NC General Assembly as part of operating budget of NCIOM: \$130,701. (No agency award number.)

July 2007 - March 2009 **Principal Investigator. NCIOM Task Force on Substance Abuse Services.** Examined options to improve delivery of substance abuse services in the state. Funded by the NC General Assembly as part of operating budget of NCIOM: \$130,232. (No agency award number.)

May 2007 – April 2009 **Principal Investigator. Governor’s Quality Initiative.** Developed strategies to improve the quality of health care provided by North Carolina providers. Funded by the North Carolina Foundation for Advanced Health Programs: \$74,643. (No agency award number.)

July 2006 - June 2008 **Principal Investigator. NCIOM Task Force on Chronic Kidney Disease.** Examined strategies to prevent and treat chronic kidney disease. Funded by the NC General Assembly as part of operating budget of NCIOM: \$125,000. (No agency award number.)

May 2006 - Aug. 2007 **Principal Investigator. NCIOM Task Force on Health Literacy.** Developed workable solutions to ensure that the healthcare needs of people with low health literacy skills are met. Funded by the NC Division of Public Health (DPH), NC Department of Health and Human Services. Contract with NC Department of Health and Human Services: \$96,433. (No agency award number.)

March 2006- May 2007 **Principal Investigator. NCIOM/DPH Task Force on Ethics and Influenza Pandemic Preparedness.** Explored the ethical issues that the state could face in the event of an influenza pandemic. Funded by the NC Division of Public Health (DPH), NC Department of Health and Human Services: \$73,020. (No agency award number.)

Sept. 2005 - June 2007 **Principal Investigator. NCIOM Task Force on Primary Care and Specialty Supply.** Examined the supply and distribution of physicians, nurse practitioners, physician assistants and certified nurse midwives in North Carolina. Funded by Kate B. Reynolds Charitable Trust: \$110,674. (No agency award number.)

Nov. 2004 – Aug. 2006 **Principal Investigator. NCIOM Task Force on Covering the Uninsured.** Explored options to expand health insurance coverage to more of the uninsured in North Carolina. Part of HRSA State Planning Grant. Contract with NC Department of Health

- and Human Services: \$170,644. (No agency award number.)
- Dec. 2003 -
Mar. 2005 **Principal Investigator. NCIOM Task Force on Health Care Safety Net.** Explored options to improve coordination and strengthen existing safety net institutions to care for underserved populations in North Carolina. Grant from Kate B. Reynolds Charitable Trust: \$136,202. (No agency award number.)
- Oct. 2004 –
Mar. 2005 **Principal Investigator. NCIOM Task Force to Prevent Child Maltreatment.** Contract from Prevent Child Abuse North Carolina: \$25,000. (No agency award number.)
- Oct. 2004 -
Aug. 2005 **Investigator (Rebecca Slifkin, Principal Investigator). Evaluated implementation of Medicaid and SCHIP premium assistance programs in rural communities.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award numbers U1CRH00027 and U1CRH03714. This is part of a larger award of \$499,999; the specific budget on this proposal not available.)
- June 2004 –
June 2005 **Investigator (Kathleen Thomas, Principal Investigator). Evaluated options to expand Medicaid coverage to working disabled through Ticket-to-Work program.** Contract with NC Division of Vocational Rehabilitation. (OSR agency award number NCSA TR:063005. This is part of a larger award of \$223,166; the specific budget on this proposal not available.)
- June 2004 -
June 2005 **Investigator (Gordon DeFriese, Principal Investigator). NCIOM Task Force on Worksite Wellness for the State Employees Health Plan.** Worked with NC State Employees' and Teachers' Wellness Advisory Committee (STEWAC) to develop statewide worksite wellness plan. Contract with NC Teachers' and State Employees' Comprehensive Major Medical Plan: \$75,000. (No agency award number.)
- Mar. 2003 -
Mar. 2005 **Investigator (Rebecca Slifkin, Principal Investigator). Explored the impact of state Medicaid budget crises on rural communities.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award number: U1CRH00027. This was part of two awards of \$499,999 for September 1, 2003-August 31, 2004, and \$499,999 for September 1, 2004 through August 31, 2005; the specific budget on this proposal is not available.)
- Sept. 2003 -
Mar. 2005 **Investigator (Rebecca Slifkin, Principal Investigator). Evaluated access to care for Medicaid-eligible children: A rural/urban comparison.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award numbers: U1CRH00027 and U1CRH03714. This was part of two awards of \$499,999 for September 1, 2003-August 31, 2004, and \$499,999 for September 1, 2004 through August 31, 2005; the specific budget on this proposal is not available.)
- Jan. 2003 -
Jan. 2005 **Investigator (Gordon DeFriese, Principal Investigator). NCIOM Task Force on Nursing Workforce.** Staffed NCIOM Task Force to study the North Carolina nursing workforce. Task Force report issued June 2004. Grant from The Duke Endowment: \$210,049. (No agency award number.)
- Jan. 2003 -
Jan. 2004 **Investigator (Thomas Ricketts, Principal Investigator). Evaluation of disease management initiatives within Community Care of North Carolina.** Contract with the NC Foundation for Advanced Health Programs: \$103,410. (No agency award number found.)

- Aug. 2003 – Feb. 2004 **Principal Investigator. Refresher Seminar for Legislative Health Staff Development.** Held in conjunction with NCSL State Health Leaders Seminar in Washington, DC. Contract with the National Conference of State Legislatures: \$19,204. (OSR Agency Award No. A04-1047-001.)
- July 2002 – Nov. 2004 **Principal Investigator.** Evaluated Cabarrus County’s Community Care Plan (Healthy Communities Access Program). Contract with Cabarrus Community Care Plan for three years: \$40,851. (OSR agency award numbers A03-1267-001, 1267-003, 1267-005.)
- Jan. 2002 - Apr. 2003 **Co-Principal Investigator (Gordon DeFriese, Co-Principal Investigator). NCIOM Latino Health Task Force.** Staffed NCIOM Task Force to study public and private initiatives to address health care and health access problems of the growing Latino population in North Carolina. Study conducted in partnership with El Pueblo, Inc. Grants from The Duke Endowment: \$78,118 and The Kate B. Reynolds Charitable Trust: \$78,118. (No agency award number.)
- Oct. 2002 - Jan. 2003. **Principal Investigator. NCIOM Task Force on NC Health Choice.** Staffed NCIOM Task Force to examine options to ensure the long-term financial viability of the NC Health Choice program. Contract with the NC Department of Health and Human Services: \$50,000. (No agency award number.)
- Jan. 2002 - Dec. 2002. **Investigator (Rebecca Slifkin, Principal Investigator). Evaluation of the effect of enrollment caps on children eligible for North Carolina Health Choice.** Funded by the Kaiser Commission on Medicaid and the Uninsured: \$108,000. (OSR agency award number: 01-1283B2/00-1750D.)
- Sept. 2001 - Aug. 2002 **Investigator (Rebecca Slifkin, Principal Investigator). Evaluation of Medicaid managed care in rural areas.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award number: U1CRH00027. This was part of a larger award of \$479,170; the specific budget on this proposal is not available.)
- Mar. 2002 – Nov. 2002 **Principal Investigator. Summer Institute for Legislative Health Staff Development.** Contract with the National Conference of State Legislatures: \$84,287. (OSR Agency Award No. A02-0436-001.)
- Oct. 2001 - Aug. 2002 **Investigator (Rebecca Slifkin, Principal Investigator). Examined state Medicaid policies for Critical Access Hospitals.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award number: U1CRH00027. This was part of a larger award of \$479,170; the specific budget on this proposal is not available.)
- Mar. 2001 – Nov. 2001 **Principal Investigator. Summer Institute for Legislative Health Staff Development.** Contract with the National Conference of State Legislatures: \$117,833. (OSR Agency Award No. A02-0453-001.)
- Nov. 1999 - Jan. 2001 **Investigator (Gordon DeFriese, Principal Investigator). NCIOM Long-Term Care Task Force.** Staffed NCIOM Task Force to develop a long-term care system for North Carolina that would provide a continuum of care for older adults, people with disabilities and their families. Contract with the NC Department of Health and Human Services, \$118,599. (No agency award number.)

- Mar. 1999 - June 2001 **Investigator (Rebecca Slifkin, Principal Investigator). Evaluation of access to health care under NC Health Choice program.** Contract with the NC Division of Medical Assistance: \$177,624. (No agency award number found.)
- July 1999 - May 2000 **Investigator (Gordon DeFries, Principal Investigator). NCIOM Task Force on Comprehensive Child Health Plan.** Staffed NCIOM Task Force to assist NC Department of Health and Human Services to develop a comprehensive child health plan to ensure that all children reach their maximum health potential. Contract with NC Department of Health and Human Services: \$95,000. (No agency award number.)
- Apr. 1999 - Jan. 2001 **Principal Investigator. Evaluation of Durham County Work First program.** Contract with the Durham County Department of Social Services: \$166,460. (No agency award number found.)
- Jan. 1999 - Sept. 2000 **Principal Investigator. Summer Institute for Legislative Health Staff Development.** Contract with the National Conference of State Legislatures: \$225,217. (No agency award number found.)
- Aug. 1998 - Feb. 2000 **Principal Investigator. Managed Care Consumer Guide.** Developed a consumer guide for health plan selection, with a special focus on people with special health needs. Grant from the NC Council for Developmental Disabilities: \$70,285. (No agency award number found.)
- Oct. 1998 - Sept. 1999 **Investigator (Rebecca Slifkin, Principal Investigator). Examined the impact of market changes on rural public health departments.** Funded as part of the Rural Health Research Center Cooperative Agreement Program with the Office of Rural Health Policy, Health Resources and Services Administration. (OSR agency award number: U1CRH00027. Part of a larger award, amount not found.)
- Sept. 1997 - Nov. 1998 **Principal Investigator. Developed policy options for NC Department of Health and Human Services to better integrate services for young children and their families.** Contract with NC Department of Health and Human Services: \$18,000. (No agency award number found.)
- Oct. 1996 - July 1998 **Investigator (Rebecca Slifkin, Principal Investigator). Examined impact of Medicaid managed care programs in rural communities.** Funded by AHCPR. Contract amount: \$250,000. (No agency award number found.)

OTHER PROFESSIONAL SERVICE

- Department of Health Policy and Management. Fixed Term Faculty Search Committee. 2019-2020.
PHLP Director Review Committee member. 2019.
- Alliance Behavioral Healthcare. Board Member. June 2018 – present.
- North Carolina Division of Medical Assistance. Medical Care Advisory Committee. Subcommittee on Network Adequacy. Feb. 2018 – June 2018.
- North Carolina Institute of Medicine. Accountable Care Communities Task Force. Member. January 2018 – October 2018.
- North Carolina Department of Health and Human Services. Advisor on Medicaid 1115 Waiver. April – August 2017.
- North Carolina Department of Insurance. Health Insurance Task Force. March – Dec. 2017.
- University of North Carolina Health Care System. Director of Advisory Services for Medicaid Transformation. April 2016 – June 2017.

National Association of Insurance Commissioners. Consumer Member. January 2016 – Dec. 2016.

North Carolina Department of Insurance. Network Adequacy Consumer Advisory Committee. May 2016 – Dec. 2016.

El Futuro. Board Member. Nonprofit organization with a mission to provide mental health and substance abuse treatment to underserved Spanish speaking individuals and families. 2012 – 2016.

Care Share Health Alliance. Board Chair (2008-2010), Board Member (2011-2014). Technical assistance center dedicated to improve the health of low-income, uninsured North Carolinians by supporting local collaborative networks of care.

NC Get Covered. Executive Committee (2013-present), Advisory Committee (2015-present).

University of North Carolina at Chapel Hill Center on Poverty, Work and Opportunity. Advisory Board Member. 2006 – 2015.

North Carolina Institute of Medicine. Board Member. 1997 – 2014.

NC State Employees Health Plan. Board Member. 2006 – 2010.

NC Legislative Study Commission. Medicaid Reform Commission. Member. December 2003 – Jan. 2005.

NC Justice and Community Development Center. Board Member. Center dedicated to help low income North Carolinians escape poverty through public policy advocacy, research, education and training, and litigation. March 1997 – Nov. 2001.

NC Legislative Study Commission. Managed Care. Member. January 2000 - December 2000.

Healthy Kids of North Carolina. Board Member. Designed managed competition approach to provide low cost health insurance to uninsured children. Jan. 1997 – Dec. 1998.

NC Hunger Network. Founding Board member. Helped advocate for initiatives to reduce hunger in North Carolina. Mar. 1991 - Sept. 1994.

NC Legislative Study Commission on Access to Health Insurance. Member. Designed plan to ensure that all citizens of the state have access to affordable and comprehensive health care. Jan. 1992-Jan. 1993.

NC Institute of Medicine, "Securing Health Access at a Reasonable Cost Commission." Member. Designed "managed competition" plan to ensure that all citizens of the state have access to affordable and comprehensive health care. June 1991 - March 1993.

NC Department of Human Resources, AFDC Standard of Need Study. Vice-Chair. Conducted study of amount needed to meet basic subsistence needs for NC families. Oct. 1991 - March 1993.

NC Coalition on Adolescent Pregnancy Prevention. Board Member. Helped devise strategies to reduce teen pregnancies. Mar. 1991 - May 1993.

NC Department of Human Resources, Food Stamp Outreach Committee. Chair. Developed methods of informing potential eligibles and the public about the food stamp program, and how to remove barriers to participation. Oct. 1989 - 1993.

NC Rural Economic Development Ctr. Board member. Served on Human Resources Advisory Committee. Oct. 1989 - Oct. 1991.

NC Social Services Legislative Study Commission. Member. Explored ways to improve delivery of social services and public assistance programs. Oct. 1989 - March 1991.

Department of Human Resources, Welfare Reform Task Force. Member. Provided guidance on implementation of Family Support Act. Jan. 1989 - Jan. 1991.

Department of Human Resources, Social Services Plan Advisory Committee. Member. Provided guidance on development of basic social services plan. April 1990 - Dec. 1990.

North Carolina Association of Women Attorneys. President. Helped promote the participation of women in the law and the rights of women under the law. Jan. 1988 - Jan. 1989.

NC Indigent Health Care Legislative Study Commission. Member. Explored ways to provide and finance health care for the uninsured. Chair of the subcommittee on public assistance options. Sept. 1985 - March 1989.

NC Public Hospital Legislative Study Commission. Member. Explored ways to protect public hospitals. Sept. 1987 - March 1989.

NC Medical Society. Consultant to Indigent Care Task Force. Oct. 1987 - 2001.

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